

# Health and Care

In the first instance through the delivery of numerous Active Travel, Blue and Green Infrastructure, Leisure and Community Facilities, and Public Realm and Place-shaping schemes, the council has committed to addressing health inequalities and providing a residents and visitors with high-quality spaces and services which promote physical and mental wellbeing. Additionally, Education and cultural infrastructure will that expand access to even the most deprived areas and residents of the borough can alleviate adverse and unequal health outcomes for residents in the borough.

Effective healthcare services and infrastructure are key to reducing health inequalities and improving public and population health outcomes. Infrastructure provision in Westminster's healthcare system involves a network of over 30 General Practices (GPs) consolidated into four Primary Care Networks (PCNs). The major healthcare facility in the borough is St Mary's Hospital, which has the only Accident and Emergency (A&E) department, while mental health and community services are distributed across various sites.

Many of the hospital and community healthcare facilities in Westminster require modernisation and investment. Westminster's primary care capacity is under pressure, with each of the four PCNs (South Westminster, St John's and Maida Vale, Regent Health and the West End and Marylebone) experiencing capacity issues.

# Planned Projects

## Primary Care

Westminster’s existing primary care health infrastructure is under significant pressure due to increasing population growth and patient registrations. Planned provision includes the expansion, improvement, and relocation of facilities to accommodate growing demand across the borough. This includes developing an integrated neighbourhood hub offering a wider range of services in South Westminster and a proposal to re-open the walk-in health centre at Soho Hospital.

| **Primary Care** | |
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| **Category** | **Details** |
| Lead | The NHS North West London Integrated Care Board (ICB) is responsible for contracting healthcare services within the eight boroughs of North West London, including Westminster. The ICB coordinates primary, secondary and community care services. The North West London Integrated Care System (ICS) brings together all health and care organisations to deliver services to the local population. |

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| Current Provision | Primary care delivery in London is structured around PCNs, which are collaborative groups of General Practices (GPs) partnering with community, mental health, social care, pharmacy, hospital, and voluntary services in local areas. There are four PCNs (Regents Health, South Westminster, St. Johns Wood and Maida Vale, and West End and Marylebone) and over 30 GPs in Westminster. |
| Known Planned Provision | Planned provision includes the expansion, improvement, and relocation of facilities to accommodate population growth, such as the St Mary's Hospital, creating integrated neighbourhood hubs offering a wider range of services and electrical supply and drainage system upgrades to maintain safe environments during redevelopments. |
| Future Needs | Future infrastructure needs range from climate-resilient facilities to addressing maintenance and capacity issues to accommodate increasing patient registrations. |
| Funding | Further investment is required to support primary and intermediate care for the city's changing and growing population. Funding towards improvement projects will need to be financed by local sources such as CIL, S106, and developer contributions. |

| **Schedule** | | | | | | | | | |
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| **Prioritisation** | **Programme / Strategic project** | **Location/s** | **Description** | **Provider** | **Estimated WCC cost** | **Phasing (Start)** | **Phasing (End)** | **Timescale** | **Total Funding gap** |
| Essential | Development of Integrated Hub at South Westminster Health Centre | SW1P 2PF | Extension/reconfiguration and adaptation of primary care facilities to develop integrated neighbourhood hub including wider range of services including local authority | NWL ICB | £0.00 | 2024 | 2025 | Short | £750,000 |

## Acute Care

St Mary's Hospital is the primary acute care hospital for North West London. The hospital provides care across a wide range of specialities and runs one of four major trauma centres in London in addition to its 24/7 A&E department. Redevelopment plans are underway to progress a full rebuild of the Hospital as part of the government's New Hospital Programme. Planned provision also includes further investment to support increased capacity for acute care support and mental health services across schools and communities to improve personal and local support.

| **Acute Care Infrastructure** | |
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| **Category** | **Details** |
| Lead | Imperial College Healthcare NHS Trust provides acute and specialist healthcare to the eight boroughs in North West London in partnership with other acute healthcare organisations through the ICS. |

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| Current Provision | The two hospitals within the borough's boundaries are the Gordon Hospital and St Mary's Hospital. St Mary's Hospital is the primary acute care hospital for North West London. The hospital provides care across a wide range of specialities and runs one of four major trauma centres in London in addition to its 24/7 A&E department. |
| Known Planned Provision | In addition to the redevelopment of St Mary's Hospital, plans for acute care provision include investment to support increased capacity for A&E and acute care support, including mental health support in schools and services across the borough. |
| Future Needs | There is a need for adequate specialist mental health advice and support to provide services which standard treatment models cannot offer due to unique challenges faced in the city, such as a high number of people sleeping rough with complex needs, a significant working and visitor population and night-time economy. Addressing future needs will require collaboration with local communities and organisations to improve health and wellbeing, particularly for the most disadvantaged. |
| Funding | Further investments are required to support increased capacity in A&E and acute services to accommodate the city's changing and growing population. This would need to be sourced through S106 agreements linked to specific developments or through the Council's CIL. |

| **Schedule** | | | | | | | | | |
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| **Prioritisation** | **Programme / Strategic project** | **Location/s** | **Description** | **Provider** | **Estimated WCC cost** | **Phasing (Start)** | **Phasing (End)** | **Timescale** | **Total Funding gap** |
| Crucial | New Hospital at St Mary's Hospital site | St Mary's Hospital, Paddington | Delivery of a new hospital on site as identified by the City Plan Partial Review site allocation | NHS | none | 2028 | 2040 | Long | |
| Essential | A &E/Acute Hospital | Borough wide | Investment to support increased capacity for A + E and acute services across the borough | Imperial College Healthcare Trust | £0.00 | 2024 | 2027 | Short | TBC |

## Other Healthcare Projects

| **Prioritisation** | **Programme / Strategic project** | **Location/s** | **Description** | **Provider** | **Estimated WCC cost** | **Phasing (Start)** | **Phasing (End)** | **Timescale** | **Total Funding gap** |
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| Essential | Intermediate Care | Borough wide | Investment to support increased intermediate care for changing and growing population | Imperial College Healthcare Trust | £0.00 | 2024 | 2026 | Short | TBC |

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| Essential | Out of Hospital | Borough-wide | Investment to accommodate move to services moving out of hospital to increase accessibility and capacity | Imperial College Healthcare Trust | £0.00 | 2024 | 2026 | Short | TBC |
| Essential | Cavendish Health Centre and Marylebone Health Centre | NW1 5JD | Relocation of both practices to Moxon Street. Moxon St has been purchased by Local Authority for mixed use development incl an allocation of community space. The bid is for the refit of the new shell. | NWL ICB | £0.00 | 2028 | 2029 | Short | £290,700.00 |
| Essential | Wellington Health Centre and Little Venice | NW8 9SP | Relocation of the Wellington Health Centre to new premises being developed in Lodge Road by Cecil Housing Association. Potential merger of Wellington and Little Venice. | NWL ICB | £0.00 | 2024 | 2026 | Short | £2,900,000 |