

## Pima County Justice Transition Center *Logic Model*

**Scope of Problem:**

An analysis of Pima County’s jail bookings finds that, among individuals arrested on a misdemeanor charge, over 25% of these individuals will be re-arrested within a month. Local police have provided anecdotal evidence of the same individual being arrested multiple times in a day, and businesses opine there is a significant increase in property damage, shoplifting, trespassing, and the use of illicit substances openly in public. The most common charge for a jail booking is “Failure to Appear” (FTA), resulting from individuals who miss a court appearance. The jail booking process is several hours, taking peace officers away from patrol for extended periods of time. A pre-booking release is typically only 15 minutes of a peace officer’s time – however, individuals released prior to booking are likely to be re-arrested and/or miss their court dates.

**Objective and Desired Outcome(s):**

Create a “Transition Center” facility, and utilize “Justice Navigators” to engage with individuals immediately upon release from custody and connect to treatment, services, and other resources. Technology (such as a phone app which can provide reminders for court and other appointments, “check ins” with community supervision, and text capabilities to communicate with services providers) may be utilized to further enhance level of engagement with justice system entities and treatment providers. The objective of this engagement will be to reduce the probability that an individual will immediately return to the location of initial arrest, have awareness of and access to services that can address the underlying issues (substance use, homelessness, etc.) that often result in justice system interactions.

INPUT/Resources	OUTPUTS		OUTCOMES	
	Target Population	Activities	Short-term	Long-term
Facility/Dedicated location (modular building located outside jail’s intake/PTS modular) Staff: Justice Navigators, Supervisor Database/Case Management Directory of Referral Resources Transportation Resources Participant Incentives	Individuals with repeat misdemeanor and/or low-level felony charges, low-risk of violence or dangerous, concerns with homeless/ unsheltered, substance-use, and/or mental health issues	Justice Navigators will engage with individuals leaving custody (pretrial services modular or released at IAs); offer to connect with services and resources (housing, detox, CRC, etc), assist with transport, provide incentives for participating in services (such as cell phones). “Familiar Faces” (high utilizers) will be referred for additional services	Participants have immediate access to shelter, treatment, detox, crisis services, and other resources; do not return to the location of arrest upon release	Participants appear for court and comply with release conditions (including area restrictions); have reduced contact with law enforcement; know where/how to access services and housing

Program Collaborators/System Partners	Additional Points for Consideration, External Factors, and Potential Limitations
<ul style="list-style-type: none"> <li>• Pima County Superior Court &amp; Pretrial Services</li> <li>• Pima County Sheriff’s Department &amp; Jail Staff</li> <li>• City of Tucson (Community Safety, Housing, &amp; TPD)</li> <li>• Treatment and Crisis Services Providers (CRC, MAT services, detox, other walk-in centers)</li> <li>• Shelter, Transitional, and other Housing Providers</li> </ul>	<ul style="list-style-type: none"> <li>• Housing/Shelters: Pima County has a shortage of emergency shelter and transitional housing (that is free or low-cost). Access to shelter that will accept individuals with recent justice system involvement, who may have had recent substance use, will be a critical resource necessary for program success.</li> <li>• Hours/Availability: Individuals are arrested and released at any time of day or night. A resource/referral providers list must include agencies who operate after-hours and accept drop offs.</li> <li>• Data Sharing: Staff will need to have (some) access to/intercommunication with other justice systems.</li> </ul>

**Program Evaluation & Metric of Success:**

Metric of program success will be a reduction in rearrest, and increase in court appearance. Participants who utilize services provided by Transition Center will be compared to other individuals with similar charges, to evaluate the efficacy of intervention(s). The Pima County Adult Detention Complex (PCADC) jail data feed will measure length of time between bookings. Court public records identify if participants (and control group) appeared for court. Status reports will be submitted on a quarterly basis.