

An aerial photograph of Lock Haven, Pennsylvania, showing the Susquehanna River, a dam, a bridge, and a town. The text is overlaid on the top portion of the image.

CITY OF LOCK HAVEN

CLINTON COUNTY, PENNSYLVANIA

2022 BUDGET

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Residents of City and Members of Council:

As October 2021 ends, the city emerged out of the second worst month of the pandemic that began in Pennsylvania in March 2020. Along with a loss of life in the city and county, the pandemic also brought about economic hardship for many residents and city-based businesses, all of whom support the city's programs and services through their taxes and user fees.

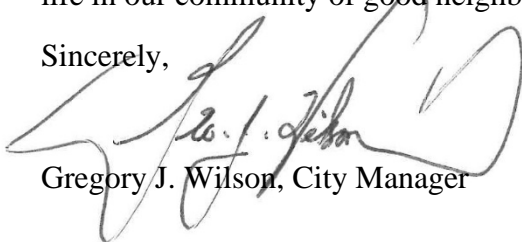
The city is projects, at the time of this printing, to end the 2022 fiscal year with a fund balance of only \$23,697. Revenues continue to lag due to the pandemic and its economic impact locally, and this year the city experienced a loss of about \$200,000 of estimated revenue toward its General Fund. My administration cut a matching number of expenses from the adopted budget this year in order to retain a fund balance. However, with several administrative personnel having not been replaced in the last several years in order to save money, the city's administration is unfortunately out of individuals to fail to replace. In essence, there is simply nothing left in the budget to cut. Although I am keeping with the wishes of the majority of Council and not requesting an increase in real estate taxes for 2022, it is extremely likely that city real estate will have to see an increase in millage for 2023.

The City Manager is enabled by the City's Code to vary from the adopted budget by no more than 5% of each fund. This varies from \$13,424 in the Airport Fund to \$273,672 in the General Fund. However, what remains true regardless of this rule, is that money can not be spent that does not exist. The City Manager is always bound by cash on-hand in the decision-making of expenditures and procurement of goods and services to meet the obligations of the city as adopted by City Council.

What is absolutely true is that the budget before the community and Council for its consideration is in support of the services that the city provides for our residents and neighbors, and also in support of the hard-working employees who answer the call of public service. Whether plowing the streets while the rest of us sleep, ensuring wastewater is treated, clean water comes out when you turn on your water, taking steps to ensure the safety of our community, or answering your call with a respectful voice, the city's employees make the services possible we all have come to expect and appreciate. I could not be more proud to work with such a tremendous group of willing workers that serve the community we call home.

As always, I want to thank you for the opportunity of being the fourth City Manager of Lock Haven, and will continue to strive to do everything within my ability to improve the quality of life in our community of good neighbors.

Sincerely,



Gregory J. Wilson, City Manager

Budget Schedule

- November 8, 2021 2022 proposed budget presented for Council consideration and public review including the first reading of the 2022 budget ordinance fixing the tax rate for the next year (OTCCCL 517) followed by the first Budget Hearing (OTCCCL 517).
- Discussion regarding budget sections for General Government Administration (Departments 400, 401), Finance & Tax Collection (402, 403), and Economic Development & Planning (465), Community Development & Recreation (452),
- November 9, 2021 2022 proposed budget placed on the city's website for public review (TCCC 11809.c.1) and available in print form upon request to the City Manager's office
- November 11, 2021 Publication of newspaper notice of intent to adopt the 2022 budget ordinance and ordinance setting the 2022 real estate millage rates on December 6, 2021 (TCCC 11809.c.2)
- November 15, 2021 Regular meeting of City Council including the second budget hearing (OTCCCL 517) with discussion on Public Works supported by public taxes including streets, parks & recreation, flood protection, stormwater maintenance and discussion on Public Works supported by user fees including water and wastewater services, and the city's Piper Memorial Airport
- November 22, 2021 Regular meeting of City Council including the third budget hearing (OTCCCL 517) with discussion on Public Safety including Police & Parking, Fire, and UCC Code and Property Maintenance enforcement (413, 414).
- December 6, 2021 Adoption of the 2021 Budget Ordinance fixing the tax for the next fiscal year (TCCC 11809.d)
- March 7, 2022 Presentation of the Capital Improvement Program Budget for Council's consideration (City Code 1-199.51)

2022 BUDGET ORDINANCE

CITY OF LOCK HAVEN
CLINTON COUNTY, PENNSYLVANIA
ORDINANCE NO. 2021-11

AN ORDINANCE OF THE CITY OF LOCK HAVEN, IN THE COUNTY OF CLINTON,
COMMONWEALTH OF PENNSYLVANIA, APPROPRIATING SPECIFIC SUMS
ESTIMATED TO BE REQUIRED FOR THE SPECIFIC PURPOSES OF THE MUNICIPAL
GOVERNMENT, HEREINAFTER SET FORTH, DURING THE YEAR 2022

BE IT ENACTED AND ORDAINED, and it is hereby ordained and enacted by the City
Council of the City of Lock Haven, County of Clinton, Commonwealth of Pennsylvania:

SECTION I. That for the expenditures and expenses of the fiscal year 2022 the following
amounts are hereby appropriated from the fund equities, revenues and other financing sources
available for the year 2022 for the specific purposes set forth below:

General Fund (001)	\$5,497,131
Water Fund (006)	\$4,837,249
Sewer Fund (008)	\$3,631,068
Airport Fund (009)	\$268,489
Liquid Fuels Fund (035)	<u>\$697,646</u>
TOTAL MAJOR FUNDS	\$14,931,583

SECTION II. That any ordinance conflicting with this ordinance be and the same is
hereby repealed insofar as the same affects this ordinance.

Adopted this __ day of December 2021 to become effective January 1, 2022

INTRODUCED BY _____

PASSED CITY COUNCIL FIRST READING _____

PASSED CITY COUNCIL SECOND READING _____

APPROVED:

Mayor

ATTEST:

City Clerk

2022 REAL ESTATE TAX ORDINANCE

CITY OF LOCK HAVEN
CLINTON COUNTY, PENNSYLVANIA
ORDINANCE NO. 2021-12

AN ORDINANCE OF THE CITY OF LOCK HAVEN, CLINTON COUNTY,
COMMONWEALTH OF PENNSYLVANIA, FIXING THE TAX RATE FOR
THE YEAR 2022.

BE IT ENACTED AND ORDAINED, and it is hereby enacted and ordained by the City
Council of the City of Lock Haven, County of Clinton, Commonwealth of Pennsylvania:

That a tax be and the same is hereby levied on all real property within the City of Lock
Haven subject to taxation for the fiscal year 2022 as follows:

Being summarized as a split rate as follows:

General Purpose (Land)	26.32036 Mills for each dollar of assessed valuation
General Purposes (Buildings/Improvements)	5.41509 Mills for each dollar of assessed valuation

9

That any ordinance, or part of ordinance, conflicting with this ordinance be and the same
is hereby repealed insofar as the same affects this ordinance.

Adopted this __ day of December 2021 to become effective January 1, 2022

INTRODUCED BY _____

PASSED CITY COUNCIL FIRST READING _____

PASSED CITY COUNCIL SECOND READING _____

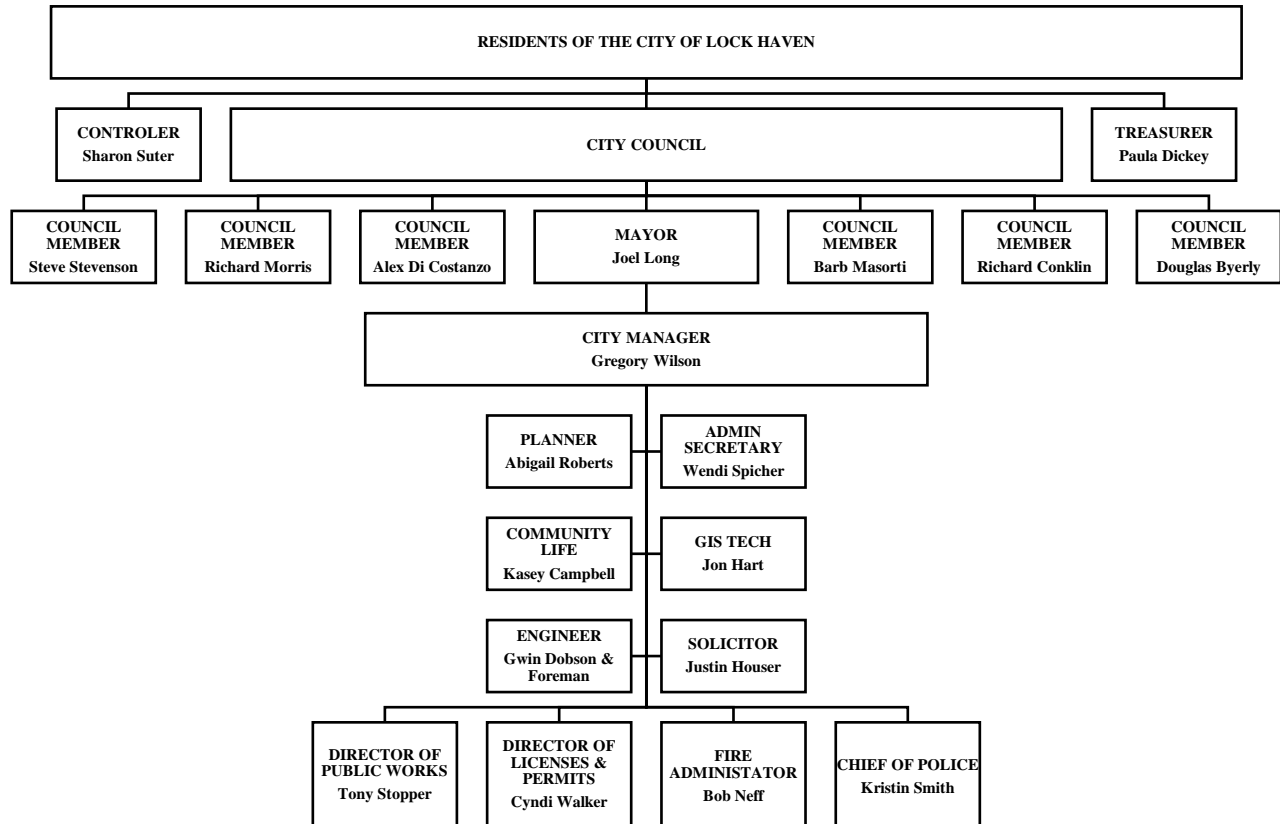
APPROVED:

Mayor

ATTEST:

City Clerk

ORGANIZATION CHART



COMBINED FUNDS OVERVIEW

With inflation set to top 6% next year, the city’s administration has done its best to keep spending reduced while facing an estimated reduction in revenues due to the ongoing pandemic. While Real Estate Taxes were relatively insulated from the pandemic, both Earned Income Tax (payroll tax paid by all working city residents) and Local Services Tax (\$1 per week from every person employed within the city’s limits), as well as estimated reductions in Business Privilege Tax (half a percent on gross revenue of city-based businesses) were all impacted by the economy that continues to recover during the pandemic.

At the same time, the cost of goods and energy are expected to rise beyond the typical 2% expected, and that has been accounted for as well in the city’s major funds.

	General Fund	Water Fund	Sewer Fund	Airport Fund	Highway Aid	Total Major Funds
2022 Revenues	5,497,131	4,837,249	3,610,338	260,350	697,646	14,902,714
2022 Expenditures	5,473,434	4,199,418	3,631,068	268,489	697,646	14,270,055
2021 Revenues	5,664,954	2,637,624	3,245,207	182,522	706,584	12,436,891
2021 Expenditures	5,528,379	2,258,542	3,924,386	219,871	447,347	12,378,525
Variance						
Revenues	-3.0%	83.4%	11.3%	42.6%	-1.3%	19.8%
Expenditures	-1.0%	85.9%	-7.5%	22.1%	56.0%	15.3%
	Major Funds	Capital Fund	Minor Funds	Multi-Year Funds	Total	
2022 Revenues	14,902,714	6,858,170	687,629	989,836	23,438,349	
2022 Expenditures	14,270,055	6,729,374	680,629	361,307	22,041,365	
2021 Revenues	12,436,891	5,326,202	761,149	1,717,946	20,242,188	
2021 Expenditures	12,378,525	5,004,175	290,720	1,717,946	19,391,366	
Variance						
Revenues	19.8%	28.8%	-9.7%	-42.4%	15.8%	
Expenditures	15.3%	34.5%	134.1%	-79.0%	13.7%	

HOW EACH DOLLAR IN TAXES IS DIVIDED

The most frequent question when it comes to taxes, is how the city spends the tax dollars it receives. The largest single department in the city's General Fund is the Police Department. While Public Safety (Police, Fire, Codes Enforcement) represent 51 cents of the total expenditures of the General Fund, the police are the bulk of that effort. Public Works supported by tax dollars make up 26% of the total expenditures of tax dollars. The largest of these efforts is the care and maintenance of streets including paving, lighting, traffic signals, signs & painting, and stormwater management. Last year alone, winter maintenance alone cost the city 3 cents of every tax dollar paid. The levee and other minor public property make up 8 cents of every tax dollar paid. The city also pays for the staff at the airport out of the General Fund, which is about 2 cents of every tax dollar paid to the city.

Five cents of every tax dollar support Community Development including recreation, parks, and the farmers' market, and another 2 cents supports Economic Development including the administration of millions of dollars in grants to the city. Keeping everything running is the expense for government administration including Council, the City Manager, and Finance which is a combined 12 cents of every tax dollar 7 cents of which supports the clerks who both receive funds and pay the bills.



REVENUES

Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	300	03001	BEGINNING BALANCE	1,063,289	994,307	943,315	761,725	882,627
001	301	03010	CURRENT YEAR TAXES	2,235,052	2,194,888	2,159,215	2,231,448	2,195,000
001	301	03020	PRIOR YEAR TAXES	34,608	30,731	33,597	55,531	43,221
001	301	03031	TAX CLAIM BUREAU	263,832	282,760	244,638	287,295	267,374
001	310	03110	REAL ESTATE TRANSFER TAX	69,527	62,750	70,479	224,912	109,740
001	310	03120	EARNED INCOME TAX	589,996	525,557	535,458	549,369	525,550
001	310	03150	LST TAX	159,543	156,858	169,789	139,884	142,550
001	310	03170	MECHANICAL DEVICES TAX	3,208	3,200	3,200	3,080	3,080
001	310	03180	BUSINESS PRIVILEGE TAX	244,010	209,739	179,083	154,117	150,550
001	321	04280	CABLE TV FEES	74,071	71,581	74,590	70,856	72,644
001	362	07628	STREET REPAIR/OPENINGS	2,115	125	2,246	-	1,541
001	331	04312	METER FINES ON STREET	6,331	1,719	-	-	-
001	331	04313	METER FINES OFF STREET	1,858	453	-	-	-
001	331	05310	MOTOR VEHICLE FINES	18,340	11,442	16,534	17,481	15,292
001	331	05311	OTHER PARKING FINES	101,802	91,875	74,730	109,574	93,200
001	331	05312	ORDINANCE FINES	13,476	7,131	16,187	8,052	11,981
001	331	05313	STATE POLICE FINES	4,367	276,412	5,074	2,166	4,622
001	331	05315	COUNTY COURT FINES	5,005	5,146	7,394	7,259	6,502
001	342	07619	RESTITUTION REIMBURSEMENT	1,027	1,565	1,476	37,586	1,500
001	341	05410	INVESTMENT INTEREST	3,901	1,470	1,500	667	1,500
001	342	05422	PROPERTY RENTAL	44,955	6,363	9,000	12,191	9,000
001	342	05424	EQUIPMENT RENTAL	-	780	913	-	483
001	351	03020	ARP ACT (2020 BPT LOSS)			-	34,272	-
001	351	03020	ARP ACT (2020 EIT LOSS)			-	64,438	-
001	351	03020	ARP ACT (2020 Bldg Pmt LOSS)				53,633	-
001	354	03018	CARES ACT (FROM COUNTY)	-	250,000	-	-	-
001	354	03019	CARES ACT (COVID UC OFFSET)	-	73	-	1,745	-
001	354	05314	CARES ACT (BOA AIRPORT PAYROLL)	-	30,000		13,000	-
001	354	06505	DCED REIMB CULTURAL CENTER	-			-	
001	354	06505	DCED STMP GRANT (COMP.PL)	12,375			44,250	
001	354	06506	SLIP INTERN GRANT	4,557	5,799	3,348	-	-
001	354	06543	POLICE GRANTS	7,495	2,333	10,000	22,635	5,000
001	354	08104	DRUG ENFORCEMENT	14,168	4,463	12,057	3,714	4,000
001	354	08107	ROSS LIBRARY KEYSTONE GRANT	42,325		-	-	-
001	354	08109	RECYCLING GRANTS	8,293		15,000	33,262	10,000
001	354	08240	US CENSUS OUTREACH GRANT	-		-	-	-

Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	355	06551	PUBLIC UTILITY TAX	3,183	3,492	3,374	3,459	3,331
001	355	06552	FOREIGN CASUALTY TAX	-	-			-
001	355	06553	PENSION STATE AID	232,294	255,654	204,550	263,634	307,464
001	355	06558	LIQUOR/BEVERAGE	11,940	4,300		800	4,300
001	355	06559	FIREMAN'S RELIEF	37,208	37,753	37,805	33,835	35,802
001	357	06573	COUNTY AID	-	-		-	-
001	357	06580	KCSD REC REIMBURSEMENT	12,183	-		-	-
001	359	03534	HOUSING AUTHORITY P.I.L.O.T.	4,639	21,532	21,743	22,890	21,458
001	359	03634	UPMC P.I.L.O.T.		-	40,000	40,000	40,000
001	361	07613	ZONING PERMITS/FEES	3,251	1,650	2,473	3,024	2,881
001	362	04281	ACT 13 FEES	24,208	17,299	19,536	11,538	18,138
001	362	07617	DCED BLDG CODE SURCHARGE	423	414	516	544	588
001	362	07620	SOLICITATION PERMITS		-		25	25
001	362	07622	BUILDING PERMITS	32,049	6,325	20,286	7,136	15,967
001	362	07623	PLUMBING/ELECTRIC PERMITS	2,340	6,491	2,432	2,953	3,208
001	362	07624	USE/OCCUPANCY PERMITS	2,535	4,860	2,277	1,530	2,721
001	362	07625	COMMERCIAL REVIEW/INSP FEES	31,009	3,101	7,284	4,496	9,924
001	362	07629	POLICE REPORT FEES	1,490	1,485	1,768	1,779	1,662
001	363	07621	LOT 4: CITY HALL	76	51	50	-	47
001	363	07631	METER REVENUES ON STREET	82,286	59,735	70,374	63,723	73,945
001	363	07632	LOT 2: LOWER CHURCH ST	7,104	5,631	5,581	6,055	6,167
001	363	07633	PARKING PERMITS	23,060	25,872	18,866	19,021	21,053
001	363	07634	LOT 1: UPPER CHURCH ST	4,552	3,314	4,440	4,216	4,483
001	363	07635	SNOW REMOVAL/PENNDOT	33,118	(27,096)	27,909	37,582	28,746
001	363	07636	LOT 6: UPPER WATER ST	2,496	1,218	2,542	515	525
001	363	07637	LOT 7: MAIN STREET	7,705	2,393	4,711	1,737	1,700
001	363	07638	LOT 3: WATER STREET	18,507	11,433	12,857	9,494	13,810
001	363	07639	LOT 5: YMCA/BEACH	261	592	256	399	363
001	365	04210	HEALTH LICENSES	425	260	412	150	150
001	375	07730	SALE OF FOOD		4,366	-	3,650	3,000
001	375	08871	DONATIONS (MARKET)		2,000	-	-	500
001	387	08871	DONATIONS	7,500	-	5,500	2,645	2,786
001	387	08872	LHU DONATION	3,133	5,854	3,000	2,500	2,750
001	389	05157	COBRA REIMBURSEMENTS	-	480	480	480	480
001	389	07308	ACCIDENT REIMBURSEMENTS	-	22,309	9,000	4,913	14,651
001	389	07614	REIMBURSEMENTS	25,880	18,442	20,000	20,284	18,609
001	389	07618	VANDALISM REIMBURSEMENT	-	11,257	2,654	-	2,814
001	389	07792	WORKERS' COMP REFUND	3,393	-	500	36,216	11,327
001	389	07799	PHMIC SURPLUS	203,892	207,083	149,948	289,741	212,477
001	389	08100	MISCELLANEOUS	7,893	8,944	11,648	4,018	6,433
001	391	09910	SALE OF ASSETS	15,797	4,559	9,863	5,489	10,557
001	392	05135	REIMB HIWAY AID	89,222	238,770	241,567	245,217	
001	392	05160	REIMB WATER FUND	-	21,208	19,376	19,376	19,434
001	392	05161	REIMB HOME PROGRAM	-				-
001	392	05162	REIMB CDBG FUNDS	-				-
001	392	05163	REIMB SEWER FUND	-	29,855	26,220	26,220	17,447
001	392	05169	REIMB OTHER					-
001	392	05170	REIMB AIRPORT FUND	87,094				-
			TOTAL REVENUE	6,051,673	6,252,407	5,600,621	6,145,425	5,498,681

GENERAL FUND ADMINISTRATION: COUNCIL & MANAGER

COUNCIL				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	400	10111	COUNCILMEN	12,960	9,970	9,720	9,566	2,160
001	400	10112	MAYOR	2,880	2,243	2,160	2,160	9,720
001	400	10140	STENOGRAPHER	1,033	1,568	995	1,252	995
001	400	11161	FICA (SS & MEDICARE)	1,280	1,009	985	1,054	985
001	400	23100	GENERAL OPERATING SUPPLIES	3,792	789	5,000	3,765	3,000
001	400	31700	TRAINING	4,463	382	6,000	4,800	6,000
001	400	34100	ADVERTISING	425	339	500	89	500
001	400	35306	PUBLIC OFFICIALS INSURANCE	5,829	1,327	3,550	2,028	4,614
001	400	42100	DUES & MEMBERSHIPS	844	592	2,500	1,021	2,500
001	400	45400	CONTRACTED SVCS	12,375	-	-	-	-
001	400	46430	WAIVED FEES	199	-	500	-	200
001	400	50110	ROSS LIBRARY GRANT	29,000	30,000	30,000	30,000	30,000
001	400	50112	ROSS LIBRARY SERVICES	4,821	4,279	7,800	11,010	9,200
001	400	50150	CIVIC CONTRIBUTIONS	38,800	40,442	31,300	35,025	32,000
				118,702	92,941	101,010	101,770	101,874
ADMINISTRATION				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	401	10121	CITY MANAGER	16,461	45,447	37,394	37,394	30,783
001	401	10122	ASSISTANT MANAGER	-	-	32,100	-	26,425
001	401	10142	CLERICAL STAFF	15,286	19,315	36,797	17,973	16,569
001	401	10149	INTERN	-	-	-	-	1,513
001	401	11156	HEALTH INSURANCE	142,218	20,953	48,420	17,670	32,109
001	401	11157	HRA DEDUCTIBLE	1,582	1,083	3,938	366	3,600
001	401	11158	DENTAL INSURANCE	264	540	1,283	460	904
001	401	11161	FICA (SS & MEDICARE)	2,389	4,961	8,131	5,565	5,760
001	401	11166	UNEMPLOYMENT	-	-	-	-	-
001	401	11168	PRESCRIPTION REIMB	492	1,831	750	739	450
001	401	11170	WORKERS COMP INSURANCE	11,672	14,876	231	182	209
001	401	11172	SPECIAL COMPENSATION	1,351	1,012	2,500	2,500	2,500
001	401	11580	LIFE INSURANCE	359	274	556	623	333
001	401	21100	OFFICE	1,350	257	1,421	356	365
001	401	32500	POSTAGE	416	600	774	428	438
001	401	23100	OPERATING SUPPLIES	1,421	2,016	943	11,046	5,000
001	401	26100	SMALL TOOLS & EQUIPMENT	-	-	-	-	-
001	401	45210	SOFTWARE FEES	-	354	-	-	-
001	401	31110	PROFESSIONAL SVCS	5,437	6,749	4,427	4,254	4,463
001	401	34100	ADVERTISING	581	42	600	902	600
001	401	34400	COPY MACHINE	1,147	398	-	-	-
001	401	42100	DUES & MEMBERSHIPS	137	384	2,632	296	500
001	401	31200	CONTRACTED SVCS	483	-	-	50	50
001	401	31700	TRAINING	1,086	637	2,002	858	2,000
001	401	32101	TESTING	241	-	500	-	500
				204,373	121,730	185,398	101,662	135,071


2021 Accomplishments


- Staff improves every year with fine tuning their duties. Accounts payable has initiated a target
- cap in bill paying. If possible, the amount going out in payments every week is consistent.
- Very few errors are made with sessions. As a result, reconciliation can be completed accurately
- and in less time.
- Due to the pandemic, the city has offered two drop boxes for payments - one outside, one inside. With gentle coaching, the customers have fallen into a new routine of dropping their
- payments in one of the drop boxes. This frees up counter time for the clerks, which allows them
- to complete their tasks without interruption. The result is fewer mistakes.
- The Finance department continues to learn what to expect from the auditors and gathers the
- material quickly. This year we completed their requests in record time.
- maintained reconciled monthly bank accounts for entire year with no
- adjustments needed to balance. Only legitimate suspense items used at times that zero
- out the following month. Reconciliations are completed each month in a timely manner.
- Worked closely with both auditors from Baker Tilley and the PA State Liquid Fuels. I was
- able to easily compile requested information and answer any questions they may have
- had. There were very minimal corrections needed for 2021 due to accurate entry of AR.


2021 Goals

- Upgrading to MIP Cloud in 2022. Our goal is to learn all the tips and tricks that go
- along with this program.
- Research the possibility of MIP customers having the ability to make credit card or ACH
- payments. (a request we receive often }
- Implement new payroll system

FINANCE				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	402	10114	TREASURER	-	-	-	-	-
001	402	10115	CONTROLLER	720	561	540	540	360
001	402	10142	CLERICAL STAFF	21,914	38,710	21,015	18,970	38,530
001	402	11156	HEALTH INSURANCE	1,169	18,497	11,305	4,000	21,429
001	402	11157	HRA DEDUCTIBLE	27	1,067	900	401	2,475
001	402	11158	DENTAL INSURANCE	54	554	305	105	589
001	402	11161	FICA (SS & MEDICARE)	1,714	2,955	1,649	2,115	2,975
001	402	11166	UNEMPLOYMENT	-	3,318	-	-	-
001	402	11168	PRESCRIPTION REIMB	268	314	230	181	371
001	402	11170	WORKERS COMP INSURANCE	46	-	34	45	52
001	402	11560	RETIREMENT/CERF	49,715	105,239	85,547	92,857	158,817
001	402	11580	LIFE INSURANCE	187	283	178	176	330
001	402	21100	OFFICE SUPPLIES	1,582	576	662	877	899
001	402	32500	POSTAGE	146	150	193	168	172
001	402	23100	OPERATING SUPPLIES	1,719	242	200	7	200
001	402	31120	BANK FEES	4,349	1,887	1,668	952	1,000
001	402	35303	SURETY BONDS	1,065	179	1,000	1,185	1,200
001	402	31110	PROFESSIONAL SVCS	33,043	20,152	21,883	31,949	33,616
001	402	34100	ADVERTISING	227	-	250	-	250
001	402	34400	COPY MACHINE	747	725	-	-	-
001	402	42100	DUES & MEMBERSHIPS	58	311	100	-	-
001	402	31200	CONTRACTED SVCS	-	-	-	-	-
001	402	31700	TRAINING	-	57	1,275	78	1,275
001	402	32101	TESTING	-	-	-	-	-
001	402	45210	SOFTWARE FEES	3,771	910	2,949	3,775	5,765
				122,520	196,685	151,884	158,382	270,304
TAX COLLECTION				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	403	10114	TREASURER	840	810	780	780	636
001	403	10142	CLERICAL STAFF	2,227	-	-	-	-
001	403	11156	HEALTH INSURANCE	674	-	-	-	-
001	403	11157	HRA DEDUCTIBLE	8	-	-	-	-
001	403	11158	DENTAL INSURANCE	17	-	-	-	-
001	403	11161	FICA (SS & MEDICARE)	231	62	60	124	49
001	403	11168	PRESCRIPTION REIMB	27	-	-	-	-
001	403	11170	WORKERS COMP INSURANCE	7	-	-	-	-
001	403	11580	LIFE INSURANCE	14	-	-	-	-
001	403	21100	OFFICE SUPPLIES	15	5	-	7	20
001	403	32500	POSTAGE	19	15	25	74	75
001	403	23100	OPERATING SUPPLIES	1,183	2,695	100	0	100
001	403	35303	SURETY BONDS	-	-	-	-	-
001	403	31110	PROFESSIONAL SVCS	-	2,400	100	252	250
001	403	34100	ADVERTISING	-	-	-	-	-
001	403	34400	COPY MACHINE	-	-	-	-	-
001	403	42100	DUES & MEMBERSHIPS	15	-	25	-	-
001	403	31200	CONTRACTS SVCS	-	-	-	-	-
001	403	31700	TRAINING	-	-	250	-	-
001	403	45210	SOFTWARE FEES	-	-	-	-	-
001	403	43110	TAX REFUND	703	914	2,500	1,308	1,550
001	403	43137	SHANFER TIF CITY TAX ESCROW	53,612	53,612	53,612	53,612	53,612
001	403	35401	BERKHEIMER TAX COMMISSION	5,030	5,140	5,500	4,363	5,500
001	403	43100	TAX CLAIM BUREAU	13,192	14,139	12,232	14,365	13,369
001	403	43141	KCSD LST COMMISSION	7,418	7,846	8,489	6,994	7,128
001	403	43200	DEED TRANSFER COMMISSION	1,391	1,255	3,524	11,246	5,487
001	403	43300	EARNED INCOME COMMISSION	29,738	26,478	26,773	27,468	26,278
001	403	43400	BUSINESS TAX COMMISSION	13,103	10,486	8,954	7,706	7,528
				129,464	125,857	122,924	128,299	121,580

 <p>Recreation Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties</p> <p><u><i>Action Item Addressed</i></u> Pursue funding opportunities to support improvements to parks, playgrounds, and public spaces</p>	<p>Action</p> <p>The City’s GIS Technician prepared an “As-Built” site plan for the Hammermill Playground Rehabilitation project. The drawing was completed to DCNR specifications and was an integral part in receiving funding for the project.</p>
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 <p>Sustainable Community Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u><i>Action Item Addressed</i></u> Ensure infrastructure is adequate for future development</p>	<p>Action</p> <p>The City’s GIS Technician began the conversion of 4th Ward maps to electronic files. This conversion will allow all members of City Staff to access information about water and sewer infrastructure, property boundaries, etc., assisting in future development projects.</p>
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 <p>Sustainable Community Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u><i>Action Item Addressed</i></u> Ensure infrastructure is adequate for future development</p>	<p>Action</p> <p>The City’s GIS Technician collected GPS data related to water, wastewater, and stormwater features. This data was then edited and added to GIS layers to ensure current and accurate mapping is available. This information can be utilized to ensure infrastructure is adequate for development in the City.</p>
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Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Install wayfinding signage to help pedestrians, bicyclists, and motorists to navigate places of interest within the City

Action

The City's GIS Technician collected field locations on street signage throughout this City. Data related to the condition of the signs was also added to create a comprehensive database used by the Department of Public Works when old signage needs replaced or when installing new wayfinding signage.

INFORMATION SVCS.				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	407	10141	G.I.S. TECHNICIAN	17,798	16,382	9,852	9,852	10,140
001	407	10149	INTERN	2,236	6,452	-	2,846	-
001	407	11156	HEALTH INSURANCE	13,722	8,645	7,065	2,650	6,689
001	407	11157	HRA DEDUCTIBLE	450	80	601	-	750
001	407	11158	DENTAL INSURANCE	395	236	190	69	188
001	407	11161	FICA (SS & MEDICARE)	1,880	1,715	2,020	1,477	776
001	407	11168	PRESCRIPTION REIMBURSEMENT	205	159	194	-	94
001	407	11170	WORKERS COMP INSURANCE	82	-	36	48	55
001	407	11580	LIFE INSURANCE	151	190	144	69	69
001	407	21100	OFFICE SUPPLIES	335	240	67	126	73
001	407	10131	ENGINEER	7,031	-	16,554	-	-
001	407	10142	CLERICAL STAFF	-	-	-	-	-
001	407	74103	ASSET MANAGEMENT PROGRAM	3,070	-	4,500	4,520	-
001	407	32500	POSTAGE	208	11	-	53	-
001	407	23100	OPERATING SUPPLIES	176	273	249	1	250
001	407	26100	SMALL TOOLS & EQUIPMENT	999	24	2,200	-	2,200
001	407	45210	SOFTWARE FEES	8,570	9,071	9,056	7,290	10,341
001	407	31110	PROFESSIONAL SVCS	-	1,660	-	-	-
001	407	34100	ADVERTISING	-	91	250	-	-
001	407	34400	COPY MACHINE	226	96	-	-	-
001	407	42100	DUES & MEMBERSHIPS	675	225	250	225	250
001	407	45400	CONTRACTED SVCS					
001	407	31700	TRAINING	848	-	1,950	-	500
001	407	32100	COMMUNICATION FEES	2,299	1,800	2,316	1,443	2,640
				61,357	47,350	57,494	30,668	35,015



Housing Strategy

Priority Goal Addressed

Foster an attractive and sustainable housing market

Action Item Addressed

Develop an aging-in-place program to allow older residents to stay in the City

Action

A \$500,000 grant was secured with assistance from SEDA-Council of Governments for the purpose of rehabilitation owner-occupied homes in the City. This program is only available for low-moderate income residents, many of whom are on fixed incomes. Issues addressed through this program can help older residents stay in their homes for a longer period of time.



Business Strategy

Priority Goal Addressed

Promote housing options within the Central Business District to build a sustainable consumer base

Action Item Addressed

Encourage improvements to historic downtown buildings while adhering to the Secretary of Interior's Standards and Guidelines for historic preservation

Action

The Historic District Advisory Committee reviewed 5 applications for improvements from property owners within the Central Business District. These applications were reviewed to ensure they aligned with historic preservation standards.



Business Strategy

Priority Goal Addressed

Continue to explore opportunities to enhance the atmosphere of the Central Business District

Action Item Addressed

Invest in passive public spaces within the Central Business District

Action

A grant in the amount of \$32,725 was sought from the Department of Community and Economic Development to fund improvements to a section of Fallon Alley that acts as a high-traffic pedestrian way between Main Street businesses and the public parking lot on Water Street.



Recreation Strategy

Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties


Action Item Addressed


Pursue funding opportunities to support improvements to parks, playgrounds, and public spaces


Action

Various funding opportunities were sought, received, administered, and completed during 2021 that focused on multiple parks in the city including: Hanna Park, Jack Bailey Playground, Piper-Harmon Playground, Taggart Park, and Triangle Park.

ECONOMIC DEVELOPMENT				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	465	10133	DEPARTMENT HEAD	25,962	50,775	57,249	53,595	57,907
001	465	10149	INTERN	-	-	2,232	958	3,783
001	465	10142	CLERICAL STAFF			-	-	14,830
001	465	11156	HEALTH INSURANCE	5,936	12,116	12,055	4,538	24,800
001	465	11157	HRA DEDUCTIBLE	945	(63)	1,125	46	3,000
001	465	11158	DENTAL INSURANCE	144	263	282	117	655
001	465	11161	FICA (SS & MEDICARE)	1,911	3,842	4,550	5,087	5,854
001	465	11168	PRESCRIPTION REIMBURSEMENT	372	375	375	375	563
001	465	11170	WORKERS COMP INSURANCE	-	-	92	89	102
001	465	11580	LIFE INSURANCE	174	255	278	275	417
001	465	21100	OFFICE SUPPLIES	391	50	246	73	74
001	465	23100	OPERATING SUPPLIES	11	193	500	303	309
001	465	24020	US CENSUS OUTREACH GRANT	-	5,143	-	-	-
001	465	31110	PROFESSIONAL SVCS	168	1,905	932	9,950	10,149
001	465	31700	TRAINING	3,752	380	3,800	3,486	3,556
001	465	32500	POSTAGE	379	968	415	293	299
001	465	34100	ADVERTISING	930	393	1,381	561	573
001	465	34400	COPY MACHINE	233	155	-	-	-
001	465	40315	COMPREHENSIVE PLAN	-	18,583	-	40,511	-
001	465	40614	DLH STUDY GRANT	-	-	-	12,093	-
001	465	42100	DUES & MEMBERSHIPS	102	211	300	1,028	1,048
001	465	45210	SOFTWARE FEES	-	682	-	-	-
001	465	45400	CONTRACTED SVCS	17,610	4,110	-	-	-
001	465	74100	CAPITAL PURCHASES	-	-	-	-	-

 <p>Business Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Support Downtown Lock Haven, Inc. initiatives to support businesses within the City</p> <p><u><i>Action Item Addressed</i></u> Continue to address the feasibility of the adaptation of the Masonic Temple into a County Cultural Center</p>	<p>Action</p> <p>A \$10,000 grant was secured and used in collaboration with DLH’s grant to fund a feasibility study regarding the creation of a Cultural Center at the Masonic Temple. This study was completed in 2021.</p>
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 <p>Service Provider Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Work with community-based service providers to enhance recreational and educational opportunities on city-owned properties</p> <p><u><i>Action Item Addressed</i></u> Continue to allow clubs and organizations in the community to hold events on City-owned property</p>	<p>Action</p> <p>The Director of Community Life collaborated with local groups to process more than 52 use requests for parks, banner installations, street closures, weddings, and festivals. This process continues to promote the use of City-owned facilities and parks for recreation and community events.</p>
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 <p>Recreation Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties</p> <p><u><i>Action Item Addressed</i></u> Reimagine public spaces and outdoor venues to reflect the interests, culture, and identity of the community</p>	<p>Action</p> <p>The Director of Community Life facilitated 16 total summer concerts as part of the Summer Concert Series. These concerts are free to the public and continuously adapt to the interest and culture of the community.</p>
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Sustainable Community Strategy

Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

Action Item Addressed

Promote the connection between youth in the community with arts and culture

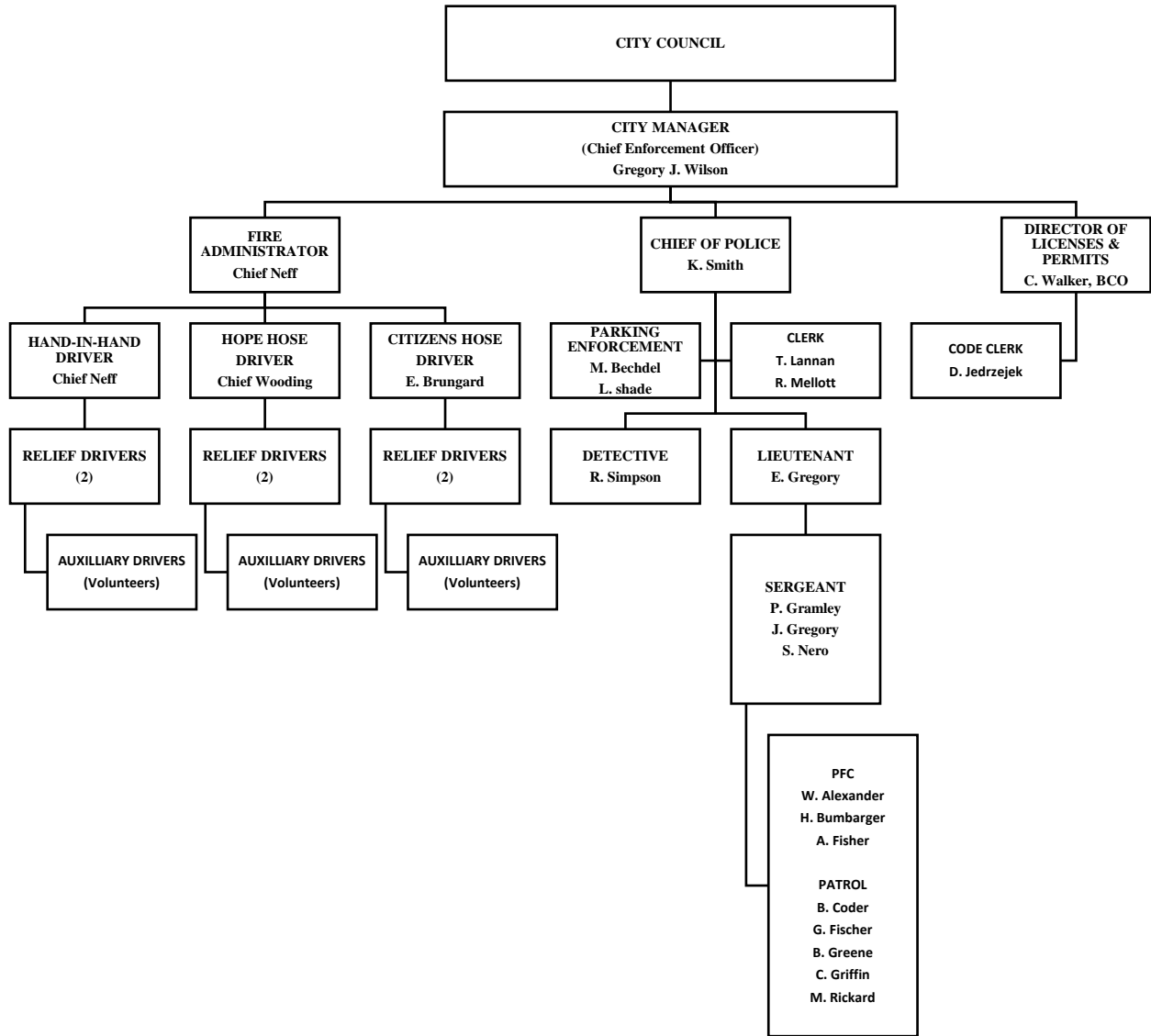
Action


The Director of Community Life delivered over 50 Good Neighbor Bags and published weekly/monthly “Ranger Round-Up” videos to help connect homeowners, youth, and all residents to information about the community.


COMMUNITY DEVELOPMENT				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	452	10133	COMMUNITY LIFE DIRECTOR	40,945	40,299	36,244	36,244	39,898
001	452	10142	CLERICAL STAFF	-	-	-	-	14,830
001	452	10144	PART TIME PERSONNEL (Beach Maint)	242	4,232	-	-	-
001	452	10144	PT SEASONAL LIFEGUARD	-	-	19,200	-	19,200
001	452	10144	PT SEASONAL PARK AID	-	-	-	-	-
001	452	10149	INTERN	-	-	2,232	4,481	3,783
001	452	11156	HEALTH INSURANCE	7,619	11,283	12,055	5,560	24,800
001	452	11157	HRA DEDUCTIBLE	700	40	1,125	1,860	3,000
001	452	11158	DENTAL INSURANCE	187	266	282	135	655
001	452	11161	FICA (SS & MEDICARE)	3,114	4,123	4,412	4,225	5,945
001	452	11168	PRESCRIPTION REIMBURSEMENT	138	446	375	636	563
001	452	11170	WORKERS COMP INSURANCE	574	-	273	229	263
001	452	11580	LIFE INSURANCE	200	380	278	275	417
001	452	23100	OPERATING SUPPLIES	10,496	2,474	1,500	1,726	1,761
001	452	22110	BEACH SUPPLIES	3,819	-	1,000	-	-
001	452	23800	UNIFORMS	-	-	900	-	-
001	452	31700	TRAINING	313	929	1,750	550	561
001	452	32500	POSTAGE	-	-	-	4	50
001	452	34400	COPY MACHINE	112	134	-	-	-
				68,458	64,606	81,626	55,925	115,726


MARKET				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	444	22900	FOOD FOR RESALE		4025	-	3,130	5,500
001	444	24600	MARKET SUPPLIES		2371		1089	250
001	444	32100	COMMUNICATION FEES		446		0	
001	444	46213	CREDIT CARD FEES		149		136	150
				-	6,991	-	4,355	5,900

RECYCLING				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	426	21100	OFFICE SUPPLIES	-	8	50	11	-
001	426	31700	TRAINING	23	-	150	-	150
001	426	32500	POSTAGE	16	12	30	60	60
001	426	34100	ADVERTISING	4,689	300	9,760	2,048	10,000
001	426	34400	COPY MACHINE	219	222	-	-	-
001	426	45210	SOFTWARE FEES	-	-	-	-	-
001	426	45420	RECYCLING PROGRAM COSTS	32,513	31,789	31,143	31,143	32,077
001	426	74100	CAPITAL PURCHASES	-	-	-	-	-
				37,460	32,332	41,133	33,262	42,287



 <h3>Housing Strategy</h3> <p><u>Priority Goal Addressed</u> Develop a strategy to encourage conversion of rental stock to owner-occupied housing</p> <p><u>Action Item Addressed</u> Establish a program that offers assistance in purchasing or renovating properties to convert into single-family homes</p>	<h3>Action</h3> <p>The City's Code & Zoning Office assisted in the removal of four blighted trailers and the installation of seven new single-family homes. The Department continues to support the initiative of converting blighted or deteriorated rental properties into single-family homes.</p>
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 <h3>Housing Strategy</h3> <p><u>Priority Goal Addressed</u> Develop a strategy to encourage conversion of rental stock to owner-occupied housing</p> <p><u>Action Item Addressed</u> Develop relationships with local groups to assist in renovation projects</p>	<h3>Action</h3> <p>The Director of Permits and Licensing has collaborated with the Lock Haven Redevelopment Authority to focus on redevelopment projects in the City. This entity was able to sell former city-owned properties to get them back on the tax roll, stimulate development, and complete necessary renovations.</p>
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 <h3>Housing Strategy</h3> <p><u>Priority Goal Addressed</u> Implement and enforce the International Property Maintenance Code</p> <p><u>Action Item Addressed</u> Sustain the workload in the City's Code & Zoning Office so that enforcement can be done regularly</p>	<h3>Action</h3> <p>The Code & Zoning Office completed a comprehensive review of the International Property Maintenance Code with a subcommittee of City Council. This review helped propose solutions to workload issues in the Code & Zoning Office.</p>
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Business Strategy

Priority Goal Addressed

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

Action Item Addressed

Collaborate with the organization to implement events, program, and initiatives that support business owners and promote economic development activities in the City

Action

The Director of Permits and Licensing reviewed and/or approved seven licenses for sidewalk cafes for the summer of 2021. This process supports the local business's desire to offer outdoor dining experiences and promotes economic activity.



Business Strategy

Priority Goal Addressed

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

Action Item Addressed

Collaborate with the organization to implement events, program, and initiatives that support business owners and promote economic development activities in the City


Action


The City's Code & Zoning Office collaborated with the Clinton County Economic Partnership and Downtown Lock Haven, Inc. to promote economic activity and foster new business in the City, many who have located in the Central Business District.

CODE ENFORCEMENT				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	413	10133	DEPARTMENT HEAD	31,538	27,894	32,604	32,604	27,958
001	413	10142	CLERICAL STAFF	20,106	19,762	13,845	14,365	17,807
001	413	10144	PT PROPERTY MAINT. OFFICER	-	-	17,901	-	17,503
001	413	11156	HEALTH IINSURANCE	18,834	12,406	12,055	5,167	11,422
001	413	11157	HRA DEDUCTIBLE	285	236	1,800	202	1,500
001	413	11158	DENTAL INSURANCE	495	291	282	128	279
001	413	11161	FICA (SS & MEDICARE)	3,780	3,607	4,923	4,566	4,840
001	413	11168	PRESCRIPTION REIMBURSEMENT	600	188	525	-	750
001	413	11170	WORKERS COMP INSURANCE	137	-	204	215	248
001	413	11580	LIFE INSURANCE	357	266	278	275	556
001	413	21100	OFFICE SUPPLIES	856	424	617	331	-
001	413	23100	OPERATING SUPPLIES	99	287	97	268	-
001	413	31110	PROFESSIONAL SVCS	1,257	1,424	2,000	2,875	5,433
001	413	31700	TRAINING	2,731	571	2,059	639	1,451
001	413	32500	POSTAGE	570	860	651	550	561
001	413	34100	ADVERTISING	95	-	400	172	176
001	413	34400	COPY MACHINE	231	218	-	-	-
001	413	42100	DUES & MEMBERSHIPS	135	145	350	228	232
001	413	43250	DCED BLDG CODE FEE (\$4.5 PER)	437	320	424	463	472
001	413	43251	CONTRACTED SVCS	63,710	9,041	28,149	7,355	9,924
				146,253	77,940	119,165	70,402	101,112


ZONING				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	414	10133	DEPARTMENT HEAD	21,025	27,483	21,736	21,736	27,958
001	414	10142	CLERICAL STAFF	13,670	13,186	20,767	21,547	17,807
001	414	10144	PT PROPERTY MAINT OFFICER	-	-	5,967	-	17,503
001	414	11156	HEALTH IINSURANCE	12,532	10,113	12,055	4,774	11,422
001	414	11157	HRA DEDUCTIBLE	190	228	1,575	156	1,500
001	414	11158	DENTAL INSURANCE	331	238	282	121	279
001	414	11161	FICA (SS & MEDICARE)	2,520	3,092	3,708	4,018	4,840
001	414	11168	PRESCRIPTION REIMBURSEMENT	150	188	425	-	750
001	414	11170	WORKERS COMP INSURANCE	92	-	133	156	179
001	414	11580	LIFE INSURANCE	243	220	278	251	556
001	414	21100	OFFICE SUPPLIES	23	8	28	28	28
001	414	23100	OPERATING SUPPLIES	11	108	100	31	32
001	414	31110	PROFESSIONAL SVCS	4,840	3,002	2,499	620	3,133
001	414	31700	TRAINING	-	-	100	-	-
001	414	32500	POSTAGE	129	8	67	29	29
001	414	34100	ADVERTISING	866	339	398	281	286
001	414	34400	COPY MACHINE	196	222	-	-	-
001	414	45400	CONTRACTED SVCS	559	100	250	242	250
				57,376	58,535	70,368	53,989	86,552
BLIGHT REMEDIATION				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	419	31110	PROFESSIONAL SVCS	5,216	-	-	-	-
001	419	31410	SERVICES HAZARD DEMOLITION	129,813	-	-	-	-
001	419	34100	ADVERTISING	483	-	-	-	-
001	419	45000	CONTRACT SERVICES	3,975	4,140	-	-	-
001	419	71419	CAPITAL LAND PURCHASE	65,000	-	-	-	-
001	419	75100	CAPITAL PROJECTS	2,499	-	-	-	-
				206,986	4,140	-	-	-
HEALTH				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	421	10133	DEPARTMENT HEAD	-	-	100	-	1,200
001	421	11161	FICA (SS & MEDICARE)	-	-	8	-	92
001	421	31110	PROFESSIONAL SVCS	-	276	-	-	250
001	421	31700	TRAINING	-	-	50	-	50
001	421	34100	ADVERTISING	-	-	25	-	100
001	421	45400	CONTRACTED SVCS	-	-	25	-	-
				-	276	208	-	1,692


CITY HALL								
001	409	10134	FOREMAN	-	-	4,967	5,029	2,196
001	409	10141	FT WAGE	-	-	12,554	14,009	6,855
001	409	10160	OVERTIME WAGES	-	-	-	39	594
001	409	11156	HEALTH IINSURANCE	-	960	11,305	11,456	3,818
001	409	11157	HRA DEDUCTIBLE	-	-	900	232	525
001	409	11158	DENTAL INSURANCE	-	25	305	246	103
001	409	11161	FICA (SS & MEDICARE)	-	-	1,340	1,411	738
001	409	11168	PRESCRIPTION REIMBURSEMENT	-	-	150	60	75
001	409	11170	WORKERS COMP INSURANCE	-	-	1,209	790	909
001	409	11580	LIFE INSURANCE	-	-	111	163	56
001	409	23100	OPERATING SUPPLIES	-	16,805	-	-	5,000
001	409	45200	SUPPLIES FOR REPAIRS	256	230	800	608	600
001	409	26100	SMALL TOOLS & EQUIPMENT	19,162	13,566	21,000	13,934	15,000
001	409	31110	PROFESSIONAL SVCS	24,720	26,100	26,100	22,709	22,000
001	409	32100	COMMUNICATION FEES	1,704	3,278	3,504	3,020	3,080
001	409	34400	COPY MACHINE	-	57	2,465	981	1,000
001	409	35301	INSURANCE: PROPERTY	230	558	569	-	-
001	409	35302	INSURANCE: LIABILITY	2,457	578	590	667	767
001	409	26401	WATER FEES	540	475	865	590	602
001	409	36100	ELECTRIC FEES	13,627	11,958	13,064	12,187	13,893
001	409	23300	HEATING FUEL	5,067	5,806	6,292	6,104	6,226
001	409	45400	CONTRACTED SVCS	9,004	14,481	72,840	30,742	15,000
001	409	45100	LAND FILL FEES	2,099	2,630	2,506	2,579	2,630
001	409	45401	DOWNTOWN GARBAGE COLLECTION	6,614	8,388	7,787	5,757	5,873
001	409	45210	SOFTWARE FEES	-	-	850	-	-
				85,480	105,894	192,073	133,312	107,540


 <p>Service Provider Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Encourage investment in public safety to build volunteers and advance technology</p> <p><u><i>Action Item Addressed</i></u> Explore the reinvigoration of the Junior Firefighter Program</p>	<p>Action</p> <p>The Fire Department currently has 10 junior firefighters in the Junior Firefighter Program. All members are currently enrolled in classes that apply to their age group. When members turn 18 years of age, they can finish training and become active firefighters.</p>
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 <p>Service Provider Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Encourage investment in public safety to build volunteers and advance technology</p> <p><u><i>Action Item Addressed</i></u> Encourage community engagement and outreach events hosted by the City of Lock Haven Police and Fire Departments</p>	<p>Action</p> <p>Fire prevention programs such as fire extinguisher training, smoke detector placement, and school visits are currently offered through the Fire Department. The Department also sponsors the Lock Haven Halloween Parade and participates in other parades and community events throughout the year.</p>
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FIRE				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	411	10133	DEPARTMENT HEAD	42,094	43,720	42,901	42,901	44,145
001	411	10141	FULL TIME DRIVERS	78,428	89,564	81,956	81,956	84,332
001	411	10142	CLERICAL STAFF	570	625	600	601	540
001	411	10144	PART TIME RELIEF DRIVERS	57,143	57,868	61,699	62,662	85,652
001	411	10145	FIRE CHIEF/ASSISTANT CHIEFS	1,306	1,371	1,320	1,320	1,320
001	411	10160	OVERTIME WAGES	16,334	21,089	20,903	25,596	23,182
001	411	11156	HEALTH INSURANCE	50,392	58,948	56,524	67,657	53,514
001	411	11157	HRA DEDUCTIBLE	1,721	1,081	4,500	552	3,000
001	411	11158	DENTAL INSURANCE	1,419	1,594	1,523	1,368	1,506
001	411	11161	FICA (SS & MEDICARE)	14,300	15,605	16,018	19,488	18,297
001	411	11166	UNEMPLOYMENT	-	569	-	-	-
001	411	11168	PRESCRIPTION REIMBURSEMENT	735	-	2,325	109	2,125
001	411	11170	WORKERS COMP INSURANCE/PPT	5,557	669	13,329	11,860	13,639
001	411	11173	WORKERS' COMPENSATION/SWIF	23,883	33,067	19,330	14,276	-
001	411	11580	LIFE INSURANCE	899	764	834	824	833
001	411	21100	OFFICE SUPPLIES	128	42	200	62	63
001	411	32500	POSTAGE	170	57	188	67	68
001	411	23100	OPERATING SUPPLIES	3,863	6,052	5,685	13,361	13,628
001	411	45200	SUPPLIES FOR REPAIRS	1,162	1,328	1,500	82	84
001	411	26100	SMALL TOOLS & EQUIPMENT	366	440	4,800	2,648	2,701
001	411	31110	PROFESSIONAL SVCS	-	-	500	-	-
001	411	34100	ADVERTISING	-	-	-	-	-
001	411	34400	COPY MACHINE	102	122	-	-	-
001	411	35307	INSURANCE: AUTO	2,785	5,642	5,755	5,342	6,143
001	411	35302	INSURANCE: LIABILITY	77	2,354	205	232	267
001	411	26401	WATER FEES	2,616	2,895	2,898	2,875	2,932
001	411	36100	ELECTRIC FEES	18,693	16,021	18,241	17,202	19,610
001	411	23300	HEATING FUEL	10,158	8,872	9,800	9,563	9,755
001	411	35308	DAMAGES FROM ACCIDENTS	2,500	-	-	20,193	20,597
001	411	42100	DUES & MEMBERSHIPS					
001	411	23800	UNIFORMS	2,038	1,243	2,000	964	983
001	411	45400	CONTRACTED SVCS	28,513	22,579	18,000	35,813	24,571
001	411	31700	TRAINING	-	-	1,000	-	-
001	411	32101	TESTING	25	-	500	-	-
001	411	37400	VEHICLE MAINT.	8,782	424	14,373	6,583	6,714
001	411	37601	VEHICLE FUEL	4,211	3,395	3,699	4,095	4,177
001	411	71101	CAPITAL: TOOLS & MACH. OVER \$5K	2,778	3,344	10,500	10,500	10,500
001	411	36800	HYDRANT RENTALS	561	510	510	510	510
001	411	50160	FIREMAN'S RELIEF	37,208	37,753	37,805	33,835	35,802
				421,518	439,605	461,919	495,098	491,189


 <p>Service Provider Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Encourage investment in public safety to build volunteers and advance technology</p> <p><u><i>Action Item Addressed</i></u> Continue to pursue funding opportunities to properly equip officers and firefighters</p>	<p>Action</p> <p>A \$48,683 grant was secured in 2020 and administered in 2021 to equip the City Police Department with 14 body-worn cameras as well as the Clinton County Sheriff's Department with 12 body-worn cameras.</p>
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 <p>Service Provider Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Encourage investment in public safety to build volunteers and advance technology</p> <p><u><i>Action Item Addressed</i></u> Continue to pursue funding opportunities to properly equip officers and firefighters</p>	<p>Action</p> <p>The Police Department was able to train six officers in de-escalation practices. This training will properly equip officers to better serve community members when involved in a crisis.</p>
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 <p>Recreation Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties</p> <p><u><i>Action Item Addressed</i></u> Upgrade and maintain City parks and playgrounds to ensure safety and boost recreational activity in the community</p>	<p>Action</p> <p>Through routine property checks of City-owned property the Police Department was able to identify vandalism and safety concerns at parks within the City. These efforts maintain the safety of parks and playgrounds throughout the City.</p>
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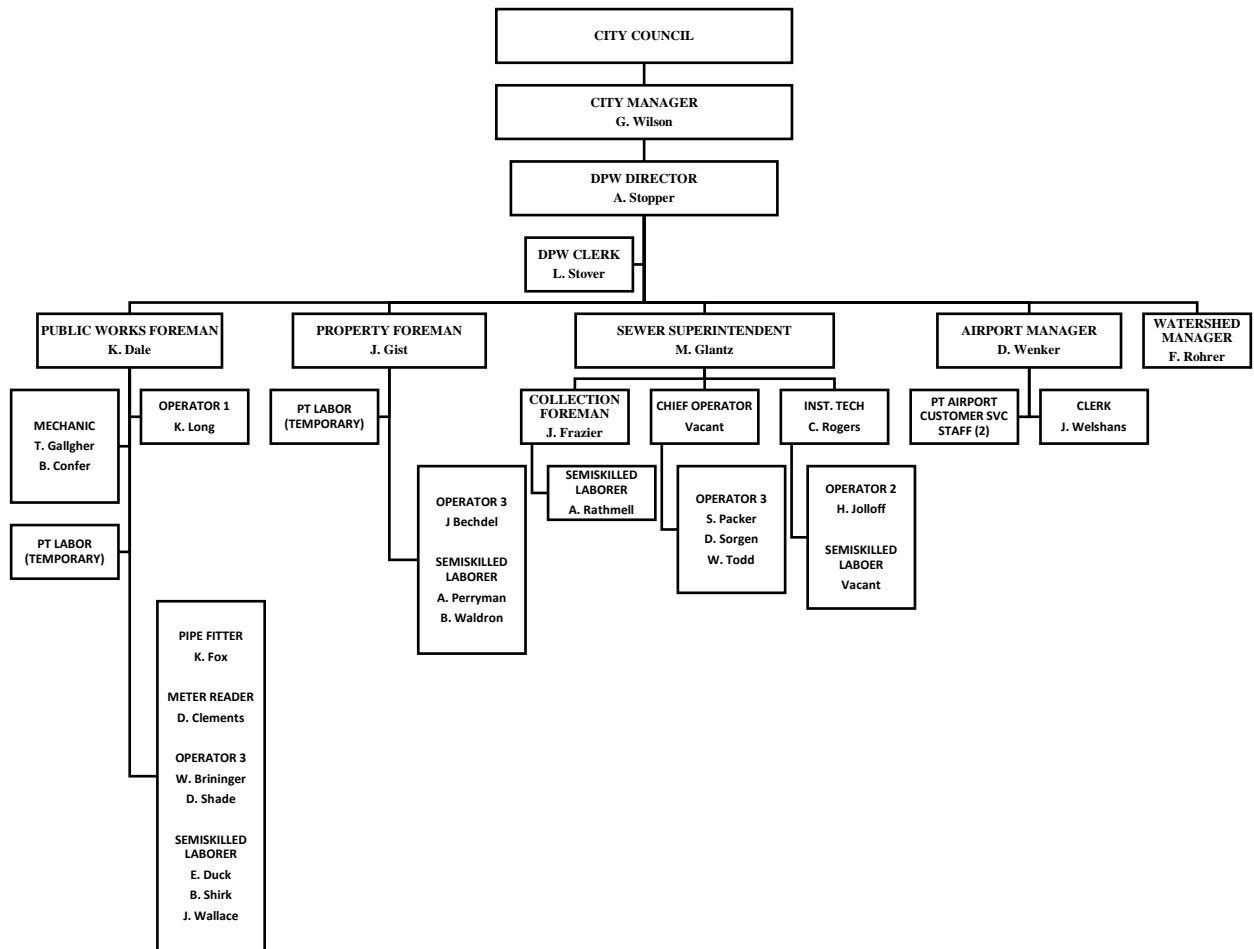
POLICE				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	410	10123	LIEUTENANT/DETECTIVE	124,151	131,722	130,174	129,872	134,097
001	410	10133	CHIEF OF POLICE	69,085	71,521	72,701	72,701	74,858
001	410	10136	SERGEANTS	179,745	136,427	189,153	125,135	194,874
001	410	10142	CLERICAL STAFF	64,862	45,289	55,124	57,200	56,727
001	410	10143	PATROLMEN	405,168	498,493	456,369	518,246	492,463
001	410	10150	COURT TIME	7,310	3,732	10,047	7,017	7,157
001	410	10160	OVERTIME WAGES	39,944	55,490	40,943	32,555	23,750
001	410	10165	SHIFT DIFFERENTIAL	10,860	11,439	10,173	10,686	10,900
001	410	10167	OIC WAGES	4,082	7,756	4,711	7,732	7,887
001	410	10168	BNI WAGES	8,423	3,890	12,057	3,714	4,000
001	410	11156	HEALTH INSURANCE	325,579	407,341	438,121	354,586	349,740
001	410	11157	HRA DEDUCTIBLE	22,325	17,131	36,675	15,502	44,400
001	410	11158	DENTAL INSURANCE	9,055	10,095	11,770	7,602	9,754
001	410	11159	OPEB: HRA RETIREES	3,856	2,898	8,775	4,809	24,000
001	410	11161	FICA (SS & MEDICARE)	17,280	20,110	17,649	24,515	18,114
001	410	11165	POLICE DEATH BENEFIT FUND	1,200	-	400	334	-
001	410	11166	UNEMPLOYMENT	7,896	5,371	-	-	-
001	410	11167	PHYSICAL FITNESS MEMBERSHIPS	375	506	616	1,027	1,100
001	410	11168	PRESCRIPTION REIMBURSEMENT	16,427	11,782	14,175	12,566	12,375
001	410	11169	OPEB: HEALTH	145,473	139,662	129,425	110,707	116,085
001	410	11170	WORKERS COMP INSURANCE	49,923	32,809	45,402	44,923	51,661
001	410	11171	OPEB: DENTAL	3,607	3,170	2,755	2,252	2,755
001	410	11561	RETIREMENT/PPF	168,426	150,475	148,754	170,776	182,810
001	410	11580	LIFE INSURANCE	8,123	6,696	8,840	8,737	7,723
001	410	11590	HIRING EXPENSES	4,434	5,909	5,000	-	3,000
001	410	21100	OFFICE SUPPLIES	2,758	1,313	3,032	1,820	1,750
001	410	21200	COMPUTER REPAIR	7,068	410	2,220	2,595	2,000
001	410	32500	POSTAGE	2,968	2,714	2,370	2,085	2,884
001	410	23100	OPERATING SUPPLIES	17,273	7,914	5,604	6,038	8,400
001	410	45200	SUPPLIES FOR REPAIRS	1,372	1,226	3,450	665	12,267
001	410	26100	SMALL TOOLS & EQUIPMENT	610	852	870	420	453
001	410	45210	SOFTWARE FEES	17,089	20,307	22,032	20,160	-
001	410	31110	PROFESSIONAL SVCS	53,347	2,728	2,500	21,768	7,092
001	410	32100	COMMUNICATION FEES	6,053	6,104	5,978	5,735	7,276
001	410	34100	ADVERTISING	885	1,521	931	363	1,105
001	410	34400	COPY MACHINE	1,508	1,691	1,740	1,569	1,800
001	410	35306	INSURANCE: POLICE PROFESSIONAL	6,468	7,769	7,924	7,547	9,811
001	410	35307	INSURANCE: AUTO	2,321	586	598	718	826
001	410	38100	RENT	1,200	1,200	1,200	-	1,200
001	410	35308	DAMAGES FROM ACCIDENTS					
001	410	42100	DUES & MEMBERSHIPS	580	296	250	222	200
001	410	23800	UNIFORMS	12,035	12,676	8,962	4,629	5,941
001	410	45400	CONTRACTED SVCS	606	703	910	1,016	1,036
001	410	31700	TRAINING	5,898	6,183	10,000	4,058	10,000
001	410	32101	TESTING	-	249	500	-	1,000
001	410	37400	VEHICLE MAINT.	8,344	5,500	6,537	4,402	4,490
001	410	37601	VEHICLE FUEL	9,704	8,229	9,000	11,424	11,653
001	410	75330	VEHICLE LEASES	10,668	20,260	40,595	31,586	52,950
001	410	71101	CAPITAL: TOOLS & MACH. OVER \$5K	-	-	-	26,175	3,150
				1,866,363	1,890,142	1,987,013	1,878,193	1,977,515


 <p>Service Provider Strategy</p> <p><u>Priority Goal Addressed</u> Work with community-based service providers to enhance recreational and educational opportunities on city-owned properties</p> <p><u>Action Item Addressed</u> Continue to allow clubs and organizations in the community to hold events on city-owned property</p>	<p>Action</p> <p>Parking Enforcement Officers assisted in closing public streets for the Downtown Pedestrian Mall, various parades, and other community events.</p>
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 <p>Service Provider Strategy</p> <p><u>Priority Goal Addressed</u> Encourage investment in public safety to build volunteers and advance technology</p> <p><u>Action Item Addressed</u> Continue to pursue funding opportunities to properly equip officers and firefighters</p>	<p>Action</p> <p>Each Parking Enforcement Officer completed Weights and Measurement training. This training will properly equip officers to perform their daily tasks accurately and efficiently.</p>
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 <p>Sustainable Community Strategy</p> <p><u>Priority Goal Addressed</u> Work to develop a multimodal friendly transportation network</p> <p><u>Action Item Addressed</u> Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure</p>	<p>Action</p> <p>Parking Enforcement Officers began the task of calibrating all parking meters in the City. This task will ensure all meters are in working order and accurate for users.</p>
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PARKING				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	445	10141	FULL TIME PERSONNEL	-	-	-	-	-
001	445	10142	CLERICAL STAFF	7,124	5,214	5,981	6,207	6,156
001	445	10144	PART TIME PERSONNEL	39,408	43,189	52,958	51,499	52,145
001	445	10160	OVERTIME WAGES	-	-	-	-	-
001	445	11156	HEALTH INSURANCE	4,888	8,098	5,652	22,200	5,582
001	445	11157	HRA DEDUCTIBLE	429	221	450	96	600
001	445	11158	DENTAL INSURANCE	137	218	152	410	156
001	445	11161	FICA (SS & MEDICARE)	3,512	3,536	4,509	5,352	4,460
001	445	11168	PRESCRIPTION REIMBURSEMENT	301	-	475	85	475
001	445	11170	WORKERS COMP INSURANCE	3,382	2,185	3,664	3,606	4,147
001	445	11580	LIFE INSURANCE	435	181	390	386	389
001	445	21100	OFFICE SUPPLIES	7	2	25	3	3
001	445	21200	COMPUTER REPAIR					
001	445	32500	POSTAGE					
001	445	23100	OPERATING SUPPLIES	3,558	2,917	2,600	2,470	2,519
001	445	45200	SUPPLIES FOR REPAIRS	1,830	1,373	2,500	869	886
001	445	26100	SMALL TOOLS & EQUIPMENT	-	-	-	61	100
001	445	45210	SOFTWARE FEES	3,678	3,943	3,168	3,817	3,893
001	445	31110	PROFESSIONAL SVCS	12	-	-	-	-
001	445	32100	COMMUNICATION FEES					147
001	445	34100	ADVERTISING	141	-	-	176	179
001	445	34400	COPY MACHINE					
001	445	38100	RENT	600	600	600	-	-
001	445	23800	UNIFORMS	16	100	1,100	-	-
001	445	45400	CONTRACTED SVCS	-	-	-	-	-
001	445	31700	TRAINING					
001	445	32101	TESTING					
001	445	71101	CAPITAL: TOOLS & MACH. OVER \$5K					
001	445	35301	INSURANCE: PROPERTY	-	-	-	-	-
001	445	35302	INSURANCE: LIABILITY	171	61	66	71	82
001	445	35306	INSURANCE: PUBLIC OFFICIALS	-	-	-	-	-
001	445	35307	INSURANCE: AUTO	464	-	-	564	649
001	445	35308	DAMAGES FROM ACCIDENTS	-	-	-	-	-
001	445	36100	ELECTRIC FEES	1,832	1,621	2,500	1,540	1,755
001	445	46102	REFUNDS	-	-	50	-	-
001	445	74100	CAPITAL PURCHASES	-	-	-	-	-
001	445	75330	VEHICLE LEASES	500	5,609	5,912	5,653	5,653
001	445	75399	CAPITAL ESCROW FUND LOAN	-	4,200	2,100	-	-
001	445	37400	VEHICLE MAINT.	944	1,155	1,050	63	64
001	445	37601	VEHICLE FUEL	-	-	300	-	-
				73,369	84,423	96,202	105,128	90,041






 <p>Business Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Continue to explore opportunities to enhance the atmosphere of the Central Business District</p> <p><u><i>Action Item Addressed</i></u> Maintain amenities to ensure walkability and safety for all residents</p>	<p>Action</p> <p>Worked with PennDOT in obtaining longer Pedestrian Lead Interval (PLI) at crosswalks with traffic signals to allow longer time to cross for pedestrians. This will allow the chance for pedestrians to enter the crosswalk without the worry of vehicular traffic moving for a period of time.</p>
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 <p>Business Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Continue to explore opportunities to enhance the atmosphere of the Central Business District</p> <p><u><i>Action Item Addressed</i></u> Maintain amenities to ensure walkability and safety for all residents</p>	<p>Action</p> <p>Inspected the downtown area for tripping hazards. This resulted in repairs and reset of broken bricks which eliminated tripping hazard concerns.</p>
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 <p>Sustainable Community Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u><i>Action Item Addressed</i></u> Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems</p>	<p>Action</p> <p>Televised portion of City infrastructure, including storm and sewer, to define an asset and rating system. This information will be included the City's GIS mapping system and will provide a systematic approach to how the Department of Public Works identifies streets to be paved in conjunction with utility replacement.</p>
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DPW ADMINISTRATION				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	430	10124	DIRECTOR OF PUBLIC WORKS	23,643	27,043	22,036	22,191	22,884
001	430	10142	CLERICAL STAFF	12,637	8,642	8,653	8,978	10,684
001	430	10149	INTERN	-	-	-	-	3,783
001	430	11156	HEALTH INSURANCE	19,202	18,680	16,392	6,096	16,857
001	430	11157	HRA DEDUCTIBLE	999	497	1,740	1,417	1,980
001	430	11158	DENTAL INSURANCE	539	512	442	158	474
001	430	11161	FICA (SS & MEDICARE)	3,607	2,694	2,348	4,151	2,857
001	430	11166	UNEMPLOYMENT COMPENSATION	3,670	570	1,500	-	-
001	430	11168	PRESCRIPTION REIMBURSEMENT	605	263	218	78	236
001	430	11170	WORKERS COMP INSURANCE	1,426	-	93	833	958
001	430	11172	SPECIAL COMPENSATION	233	572	1,200	-	-
001	430	11580	LIFE INSURANCE	233	162	161	159	175
001	430	23100	OPERATING SUPPLIES	5,472	8,636	7,367	7,490	7,639
001	430	45200	SUPPLIES FOR REPAIRS	2,477	24,591	5,000	5,456	5,565
001	430	26100	SMALL TOOLS & EQUIPMENT	592	-	1,500	-	-
001	430	31110	PROFESSIONAL SVCS	2,588	1,767	1,000	2,253	2,298
001	430	32100	COMMUNICATION FEES	5,245	3,693	3,286	3,177	3,241
001	430	34400	COPY MACHINE	801	1,139	682	543	554
001	430	35301	INSURANCE: PROPERTY	-	-	-	9,128	10,497
001	430	35302	INSURANCE: LIABILITY	140	440	449	501	576
001	430	26401	WATER FEES	1,624	789	1,000	422	430
001	430	36100	ELECTRIC FEES	7,543	5,690	4,963	7,189	8,195
001	430	23300	HEATING FUEL	9,677	13,994	13,078	13,424	13,693
001	430	45400	CONTRACTED SVCS	4,848	3,449	3,000	773	788
001	430	45100	LAND FILL FEES					
001	430	45210	SOFTWARE FEES	3,581	1,916	6,080	5,570	5,681
001	430	31700	TRAINING	2,966	1,902	3,500	318	325
001	430	32101	TESTING	915	105	500	389	397
001	430	35308	DAMAGES FROM ACCIDENTS	2,500	68	-	26,968	10,000
001	430	42100	DUES & MEMBERSHIPS	-	100	1,000	-	-
001	430	23800	UNIFORMS	4,127	4,731	6,292	4,169	4,252
001	430	34100	ADVERTISING	1,978	943	1,604	2,042	2,082
001	430	32500	POSTAGE	397	583	559	466	476
001	430	21100	OFFICE SUPPLIES	1,552	644	697	733	747
				125,816	134,813	116,340	135,069	138,325

AIRPORT				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	440	10134	FOREMAN	69,459	39,523	42,336	42,969	42,619
001	440	10142	CLERK	-	-	18,016	21,892	18,538
001	440	10144	PART-TIME PERSONNEL	7,980	24,386	15,632	22,882	24,592
001	440	10160	OVERTIME WAGES	2,015	73	50	1,397	769
001	440	10141	FULL TIME PERSONNEL	-	-	18,016	21,892	18,538
001	440	11156	HEALTH INSURANCE	10,905	14,250	12,055	26,159	11,422
001	440	11157	HRA DEDUCTIBLE	146	40	1,125	4,916	1,500
001	440	11158	DENTAL INSURANCE	264	344	282	499	279
001	440	11161	FICA (SS & MEDICARE)	5,993	4,686	5,817	7,601	6,619
001	440	11168	PRESCRIPTION REIMBURSEMENT	200	-	575	-	575
001	440	11170	WORKERS COMP INSURANCE	241	-	3,989	5,093	5,857
001	440	11580	LIFE INSURANCE	502	272	445	462	444
				97,706	83,574	118,338	155,761	131,752

 <p>Sustainable Community Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u><i>Action Item Addressed</i></u> Ensure infrastructure is adequate for future development</p>	<p>Action</p> <p>The City's Streets Department began utilizing pavement management software. Data from this software is used to propose areas of concern for future paving projects.</p>
 <p>Sustainable Community Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u><i>Action Item Addressed</i></u> Ensure infrastructure is adequate for future development</p>	<p>Action</p> <p>The Department of Public Works and Planning Department collaborated with private contractors and businesses to complete paving projects on West Fourth Street, Spring Street, and East Water Street.</p>
 <p>Sustainable Community Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Work to develop a multimodal friendly transportation network</p> <p><u><i>Action Item Addressed</i></u> Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure</p>	<p>Action</p> <p>Two grants totaling \$551,100 and \$439,649 were sought from PennDOT to address aging traffic signals at the intersection of SR 120 and North Fairview Street and the intersection of SR 150, Second Avenue, and Barton Street.</p>

STREET MAINTENANCE				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	438	10134	FOREMAN	55,275	36,321	10,083	10,232	25,085
001	438	10141	FULL TIME PERSONNEL	85,792	107,800	71,518	60,469	71,348
001	438	10144	PART-TIME PERSONNEL	10,563	9,863	3,793	-	11,824
001	438	10160	OVERTIME WAGES	5,370	2,174	2,503	587	2,835
001	438	10165	SHIFT DIFFERENTIAL	-	48	50	99	-
001	438	11156	HEALTH INSURANCE	60,551	75,133	43,973	48,045	38,179
001	438	11157	HRA DEDUCTIBLE	3,165	2,901	3,600	3,470	5,250
001	438	11158	DENTAL INSURANCE	1,608	2,000	1,159	988	1,032
001	438	11161	FICA (SS & MEDICARE)	11,631	11,836	6,724	7,858	8,499
001	438	11168	PRESCRIPTION REIMBURSEMENT	2,529	1,589	713	464	750
001	438	11170	WORKERS COMP INSURANCE	8,371	-	5,882	9,843	11,320
001	438	11580	LIFE INSURANCE	1,066	1,120	528	523	556
001	438	23100	OPERATING SUPPLIES	241	2,545	25,000	10,564	10,775
001	438	45400	CONTRACTED SVCS	-	-	5,000	-	-
001	438	31110	PROFESSIONAL SVCS	49	1,369	-	-	-
001	438	75100	CAPITAL PAVING	31,483	-	19,536	17,781	18,137
				277,693	254,700	200,062	170,923	205,589

WINTER MAINTENANCE				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	432	10134	FOREMAN	163	-	7,525	7,735	12,542
001	432	10141	FULL TIME PERSONNEL	261	2,963	35,718	30,966	39,909
001	432	10144	PART-TIME PERSONNEL	12	45	100	-	5,912
001	432	10160	OVERTIME WAGES	14,095	5,735	10,155	25,044	2,835
001	431	10165	SHIFT DIFFERENTIAL	-	-	-	25	25
001	432	11156	HEALTH INSURANCE	815	2,372	25,021	25,728	23,658
001	432	11157	HRA DEDUCTIBLE	-	-	2,025	1,122	3,225
001	432	11158	DENTAL INSURANCE	22	62	665	538	627
001	432	11161	FICA (SS & MEDICARE)	1,081	654	4,093	4,712	4,684
001	432	11168	PRESCRIPTION REIMBURSEMENT	-	-	375	249	525
001	432	11170	WORKERS COMP INSURANCE	-	-	2,984	1,952	2,245
001	432	11580	LIFE INSURANCE	13	-	278	275	389
001	432	23100	OPERATING SUPPLIES	-	23,345	55,000	69,100	55,000
001	432	45400	CONTRACTED SVCS	1,654	-	2,000	36,575	25,000
				18,115	35,176	145,938	204,019	176,576

TRAFFIC CONTROL				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	433	23100	OPERATING SUPPLIES	3,044	8,452	18,500	22,077	29,500
001	433	35301	INSURANCE: PROPERTY	28,151	261	266	12,583	14,470
001	433	36100	ELECTRIC FEES	8,675	6,859	8,418	6,587	7,510
001	433	45200	SUPPLIES FOR REPAIRS	9,445	3,017	15,000	2,066	2,108
				49,315	18,589	42,184	43,313	53,588

STREET LIGHTS				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	434	35301	INSURANCE: PROPERTY	29	-	-	9,089	10,452
001	434	35302	INSURANCE: LIABILITY	-	77	-	-	-
001	434	36100	ELECTRIC FEES	86,396	72,515	81,777	70,072	79,882
001	434	45200	SUPPLIES FOR REPAIRS					4000
001	434	45400	CONTRACTED SVCS	5,668	4,099	15,000	4,273	4,359
				92,094	76,691	96,777	83,434	98,693



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

The City's Streets Department completed a comprehensive assessment of storm sewer infrastructure in the City. This assessment has identified areas in need of immediate repairs and will be useful in addressing areas of inefficiency within the storm sewer infrastructure system.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

The City's GIS Technician collaborate with the Sewer Foreman to gather and organize existing CCTV inspections videos of the wastewater system. These inspections will assist in identifying areas of inefficiency in within the system.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Ensure infrastructure is adequate for future development

Action

Multiple inlets, manholes, and feet of storm piping were replaced or rehabilitated to provide for effective stormwater management in the City.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

Action

An approved inspection space was secured in order to properly inspect the City's two leaf vac trucks. This new space will allow inspections to be performed in house and ensure the trucks can operate and maintain a safe transportation network.


STORMWATER				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	436	10134	FOREMAN	-	2,406	5,116	5,204	12,542
001	436	10141	FULL TIME PERSONNEL	-	7,451	33,692	21,457	41,579
001	436	10144	PART-TIME PERSONNEL	-	116	3,793	-	5,912
001	436	10160	OVERTIME WAGES	425	298	1,000	373	2,835
001	436	11156	HEALTH INSURANCE	54	10,004	22,194	23,353	25,779
001	436	11157	HRA DEDUCTIBLE	-	474	1,800	1,979	3,375
001	436	11158	DENTAL INSURANCE	1	237	589	477	704
001	436	11161	FICA (SS & MEDICARE)	16	786	3,335	2,003	4,809
001	436	11168	PRESCRIPTION REIMBURSEMENT	-	619	713	170	469
001	436	11170	WORKERS COMP INSURANCE	-	-	2,930	2,436	2,802
001	436	11580	LIFE INSURANCE	11	119	250	248	347
001	436	23100	OPERATING SUPPLIES	389	14,705	20,000	8,958	9,137
001	436	45400	CONTRACTED SVCS	706	85	2,000	35	-
001	436	25220	STREET PERMIT FEES	-	-	20	1,538	1,568
				1,602	37,300	97,432	68,229	111,859


STREET CLEANING				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	431	10134	FOREMAN	163	-	7,525	-	-
001	431	10141	FULL TIME PERSONNEL	20,582	25,487	21,115	21,492	25,409
001	431	10165	SHIFT DIFFERENTIAL	280	274	250	136	-
001	431	11156	HEALTH INSURANCE	2,915	1,163	6,027	10,129	3,853
001	431	11157	HRA DEDUCTIBLE	-	-	563	930	900
001	431	11158	DENTAL INSURANCE	71	31	141	197	167
001	431	11161	FICA (SS & MEDICARE)	875	1,926	1,634	1,737	1,944
001	431	11168	PRESCRIPTION REIMBURSEMENT	-	-	188	227	225
001	431	11170	WORKERS COMP INSURANCE	-	-	1,457	958	1,101
001	431	11580	LIFE INSURANCE	74	-	139	136	167
				24,959	28,880	39,039	35,942	33,766


GENERAL FUND PUBLIC WORKS: VEHICLE MAINTENANCE


 <p>Sustainable Community Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u><i>Action Item Addressed</i></u> Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems</p>	<p>Action</p> <p>Three aging vehicles used by the Department of Public Works were able to be transitioned out of service. These vehicles were replaced by two recently retired police vehicles and provide more efficient transportation for the department.</p>
 <p>Sustainable Community Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u><i>Action Item Addressed</i></u> Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems</p>	<p>Action</p> <p>The Department of Public Works were able to perform approximately 95% of all repairs in house. This greatly reduced inefficient spending to complete repairs necessary to operate. Exceptions occurred in instances requiring more specialized equipment for the repairs.</p>
 <p>Sustainable Community Strategy</p> <p><u><i>Priority Goal Addressed</i></u> Work to develop a multimodal friendly transportation network</p> <p><u><i>Action Item Addressed</i></u> Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure</p>	<p>Action</p> <p>Identified long standing reliability issues with two pieces of snow removal equipment. These issues were repaired in house with updated solutions to greatly reduce downtime during snow events and improve snow removal services in the City.</p>

VEHICLE & EQUIPMENT MAINTENANCE				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	437	10149	INTERN	-	-	-	-	-
001	437	10160	OVERTIME WAGES	219	437	1,000	945	786
001	437	10174	MECHANIC	49,636	28,841	30,511	31,035	30,576
001	437	11156	HEALTH INSURANCE	29,789	20,861	19,783	18,331	18,730
001	437	11157	HRA DEDUCTIBLE	2,151	(256)	1,575	967	2,100
001	437	11158	DENTAL INSURANCE	839	538	533	384	527
001	437	11161	FICA (SS & MEDICARE)	3,577	2,177	2,411	6,848	2,399
001	437	11168	PRESCRIPTION REIMBURSEMENT	488	263	263	159	263
001	437	11170	WORKERS COMP INSURANCE	3,144	-	2,105	2,229	2,563
001	437	11580	LIFE INSURANCE	335	190	195	192	194
001	437	23100	OPERATING SUPPLIES	184	-	-	-	-
001	437	45200	SUPPLIES FOR REPAIRS	14,565	8,924	10,000	11,216	11,440
001	437	26100	SMALL TOOLS & EQUIPMENT					
001	437	35301	INSURANCE: PROPERTY	6,129	17,448	17,797	153	176
001	437	35307	INSURANCE: AUTO	6,963	2,918	2,976	2,872	3,303
001	437	45400	CONTRACTED SVCS	22	-	500	-	-
001	437	71101	CAPITAL: TOOLS & MACH. OVER \$5K	1,841	36	2,000	1,403	1,431
001	437	37400	VEHICLE MAINT.	13,926	13,983	13,500	9,407	9,595
001	437	37601	VEHICLE FUEL	19,711	16,192	16,929	20,576	20,987
001	437	75330	VEHICLE LEASES	25,898	18,763	24,115	24,067	23,945
001	437	37410	ST. SWEEPER MAINTENANCE	-	3,017	2,000	10,656	5,000
				179,415	134,333	148,193	141,441	134,015

 <p>Recreation Strategy</p> <p><u>Priority Goal Addressed</u> Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties</p> <p><u>Action Item Addressed</u> Upgrade and maintain City parks and playgrounds to ensure safety and boost recreational activity in the community</p>	<p>Action</p> <p>Completed crack filling on the levee through the Pennsylvania Department of Transportation agility agreement. As part of this project, the Department of Public Works also created a maintenance plan for the levee walkway that includes crack fill and sealcoating every five to ten years.</p>
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 <p>Sustainable Community Strategy</p> <p><u>Priority Goal Addressed</u> Connect residents with local food and nutrition, culture, and art resources</p> <p><u>Action Item Addressed</u> Support the continuation of a local farmers market in the City</p>	<p>Action</p> <p>The Department of Public Works Public Property crews designed, built, and installed six kiosks to be utilized for the Market on Main farmer's market. The kiosks were installed in the Main Street parking lot to support the initiative.</p>
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 <p>Sustainable Community Strategy</p> <p><u>Priority Goal Addressed</u> Work to develop a multimodal friendly transportation network</p> <p><u>Action Item Addressed</u> Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure</p>	<p>Action</p> <p>The Department of Public Works installed new globe covers on downtown streetlights to eliminate the yellow color of light and increase visibility for pedestrians utilizing the sidewalks.</p>
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 <p>Sustainable Community Strategy</p> <p><u>Priority Goal Addressed</u> Work to develop a multimodal friendly transportation network</p> <p><u>Action Item Addressed</u> Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure</p>	<p>Action</p> <p>The Department of Public Works removed tree hazards and obstructions from the Airport to satisfy FAA requirements. Elimination of these hazards will increase the safety of pilots taking advantage of the City's diverse transportation network.</p>
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FLOOD CONTROL				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	446	10134	FOREMAN	38,985	25,034	14,901	15,086	19,768
001	446	10141	FULL TIME PERSONNEL	34,664	34,585	50,214	42,928	56,591
001	446	10144	PART TIME PERSONNEL	7,278	5,960	13,104	7,410	5,109
001	446	10160	OVERTIME WAGES	30.50+23.58	29	100	164	5,344
001	446	11156	HEALTH INSURANCE	33,060	41,982	42,393	47,878	34,361
001	446	11157	HRA DEDUCTIBLE	4,525	2,156	3,375	856	4,725
001	446	11158	DENTAL INSURANCE	924	1,149	1,142	1,010	928
001	446	11161	FICA (SS & MEDICARE)	4,763	4,883	5,991	6,239	6,641
001	446	11168	PRESCRIPTION REIMBURSEMENT	527	466	563	180	675
001	446	11170	WORKERS COMP INSURANCE	4,677	-	5,363	6,526	7,505
001	446	11580	LIFE INSURANCE	423	548	417	411	500
001	446	23100	OPERATING SUPPLIES	2,412	3,019	4,000	3,989	4,068
001	446	45200	SUPPLIES FOR REPAIRS	318	1,239	500	794	1,000
001	446	26100	SMALL TOOLS & EQUIPMENT	685	38	500	105	107
001	446	35308	DAMAGES FROM ACCIDENTS	158	340	-	-	500
001	446	36100	ELECTRIC FEES	10,273	9,709	9,716	9,754	11,119
001	446	38510	CONRAIL LEASE	5,384	2,764	3,288	-	3,300
001	446	50150	LHAFPA DONATION	-	3,000	1,000	1,209	1,500
001	446	45400	CONTRACTED SVCS	85	1,576	1,500	1,209	1,483
001	446	74100	CAPITAL PURCHASES	-	-	-	-	-
				149,141	138,476	158,067	145,747	165,225


PARK FACILITIES				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	454	10134	FOREMAN	7,342	6,705	9,934	10,057	10,982
001	454	10141	FULL TIME PERSONNEL	30,561	10,266	25,107	28,616	31,439
001	454	10142	CLERICAL STAFF	-	-	-	-	-
001	454	10144	PART TIME PERSONNEL	7,269	237	6,552	2,681	2,838
001	454	10160	OVERTIME WAGES	1,187	107	500	78	2,969
001	454	11156	HEALTH INSURANCE	20,088	7,669	22,610	25,349	19,098
001	454	11157	HRA DEDUCTIBLE	6,845	409	1,800	465	2,625
001	454	11158	DENTAL INSURANCE	558	208	609	534	516
001	454	11161	FICA (SS & MEDICARE)	3,381	655	3,220	3,461	3,689
001	454	11168	PRESCRIPTION REIMBURSEMENT	281	94	300	120	375
001	454	11170	WORKERS COMP INSURANCE	4,677	-	2,853	2,302	2,647
001	454	11580	LIFE INSURANCE	252	78	222	219	278
001	454	23100	OPERATING SUPPLIES	2,044	13,281	2,500	5,970	6,090
001	454	45200	SUPPLIES FOR REPAIRS	2,536	260	2,500	1,576	3,000
001	454	35308	DAMAGES FROM ACCIDENTS	77	12,756	-	750	500
001	454	36100	ELECTRIC FEES	7,639	6,389	6,852	7,419	8,457
001	454	45400	CONTRACTED SVCS	20,392	14,431	20,000	9,855	4,000
001	454	31110	PROFESSIONAL SVCS	843	2,749	-	-	-
001	454	35302	INSURANCE: LIABILITY	103	270	275	312	359
001	454	26401	WATER FEES	1,561	901	1,500	-	-
001	454	24150	SHADE TREE SUPPLIES	-	349	5,000	36	5,000
001	454	23300	HEATING FUEL	751	498	1,000	524	534
				118,389	78,310	113,335	100,324	105,397

DEBT SERVICE				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	471	75305	DEBT SERVICE/2007 LOAN (ends '19)	87,792				
001	471	75308	DEBT SERVICE/2009 LOAN (ended '16)					
001	471	75308	DEBT SERVICE/2013 PKG (ends '33)	4,205	3,566	4,058	4,058	
001	471	75309	DEBT SERVICE/2013 LOAN (ends '33)	83,432	211,849	173,270	173,270	
001	471	75321	DEBT SERVICE/2021A LOAN (ends '41)					256,857
001	471	75318	DEBT SERVICE/2018 LOAN (ends '38)	8,730	75,957	80,207	80,207	
Balance 471				184,158	291,372	257,535	257,535	256,857
ALLOCATIONS				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
001	492	49300	TRANSFER FUND 025 INTERCHANGE	4,000	4,000	4,000	4,000	4,000
001	492	49130	ALLOCATION TO ANNIV FUND				7,021	-
001	492	49310	TRANSFER FUND 033 LEVEE ESCROW	-	1,400	-	51,900	-
001	492	49348	TRANSFER FUND 048 RESERVE	53,102		51,900		46,077
001	492	49349	ALLOCATION CDBG-CV				9	
001	492	49369	TRANSFER FUND 035 FUELS	-	563,658	-	27,941	
001	492	49370	TRANSFER FUND 016 CAPITAL	156,557		146,369	146,369	-
001	492	49370	REFUND FUND 016 E WALNUT	-				
Balance 492				213,659	569,058	202,269	237,240	50,077
TOTAL REVENUE				6,051,673	6,252,407	5,600,621	6,145,425	5,498,681
TOTAL EXPENDITURES				5,190,761	5,331,053	5,489,735	5,262,798	5,473,034
EXCESS (DEFICIENCY)				860,912	921,354	110,886	882,627	25,647

FUND 048 GF CAPITAL RESERVE								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
REVENUES								
048	300	03001	BEGINNING BALANCE		53,102	53,102	55,594	107,494
048	341	05410	INVESTMENT INTEREST		2,437	20		20
048	392	05164	ANNUAL GENERAL FUND ALLOTMENT	53,102	53,146	51,900	51,900	46,077
Balance				53,102	108,684	105,022	107,494	153,591
EXPENDITURES								
048	492	XXXXX	TRANSFER TO GENERAL FUND					
048	401	76999	UNAPPROPRIATED RESERVE					
Balance				-	-	-	-	-
TOTAL REVENUE				53,102	108,684	105,022	107,494	153,591
TOTAL EXPENDITURES				-	-	-	-	-
EXCESS (DEFICIENCY)				53,102	108,684	105,022	107,494	153,591

FUND 016 GF CAPITAL IMPROVEMENT

Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
REVENUES								
016	300	03001	BEGINNING BALANCE	101,033		439,111	690,651	812,971
016	341	05410	INVESTMENT INTEREST	150	158		305	305
016	351	03020	AMERICAN RECOVER ACT OF 2021				-	
016	354	07036	PENNDOT TAP: E CHURCH ST		711,048	386,719	282,768	
016	354	07036	PENNDOT MULTIMODAL GRANT					114,012
016	357	06573	COUNTY AID	44,397	88,794		-	
016	391	09910	SALE OF ASSETS	74,665	4,581		197,530	5,000
016	392	03940	GF LOAN PAYMENTS		9,670		9,670	9,670
016	392	05164	PARKING LOAN REPAYMENT (ENDS 2033)	-			-	
016	392	05164	ANNUAL GENERAL FUND ALLOTMENT	156,557	290,274	146,369	146,369	-
016	392	05164	BLIGHTED PROPERTY REPAYMENT			180,000	-	
016	393	05413	LOAN PROCEEDS	-			-	
016	393	07181	2018A NOTE PROCEEDS	245,990	284,015		-	
016	393	07221	PROCEEDS 2021A NOTE					2,500,000
016	387	08871	DONATIONS				14,703	
016	392	05135	FROM HIGHWAY AID		51,299			
016	394	05413	FNB LEASE	-			-	
			Balance	622,793	1,439,839	1,152,199	1,341,996	3,441,958
EXPENDITURES								
				2019 Actual	2020 Actual	2021 ADOPTED	2021 Est. YE	2022 PROPOSED
016	454	40335	HAMMERMILL PLAYGROUND PROJECT	9,105	9,100		21,965	
016	433	24140	STREET SIGNS/POSTS				18,023	
016	444	24600	MARKET SUPPLIES				20,726	
016	439	40336	E CHURCH STREET STREETScape		831,388	442,713	240,328	
016	438	40520	PAVING PROJECT	38,956	24,289		77,865	
016	438	40730	SIDEWALK REPAIRS				4,729	
016	454	46226	TAGGART PARK EXPENSE					
016	492	49320	TRANSFER TO LEVEE ESCROW FUND		57,096			
016	440	49330	2013 NOTE AIRPORT TO FUND 039					
016	439	51384	CDBG E WATER STREET				3,262	
016	409	72000	CITY HALL SECURITY INSTALLATION		45,925			
016	454	72000	PARK IMPROVEMENTS				5,552	
016	419	72419	BLIGHTED PROPERTY REMEDIATION	1,084				
016	438	72438	COUNTY SHARE E WALNUT (NEW STS)	88,794				
016	454	72454	TRIANGLE PARK (BORROWED)					
016	436	31300	STORMWATER FEE PROPOSAL				39,433	
016	454	7xxxx	PARK & RIDE PROJECT					162,875
016	454	75439	FALLON ALLEY PROJECT				120	
016	445	7xxxx	PARKING METER PURCHASE					19,413
016	436	72539	SUNSET PINES STORMWATER		30,541		94,012	
016	409	73010	CITY HALL REHAB				3,011	1,996,989
016	400	73400	GF CAPITAL PROJECTS			329,486		
016	430	73430	SECOND AVE REHAB (BORROWED)	-	59,012			
016	430	73430	SECOND AVE ROOF	-				
016	430	73430	SECOND AVE SALT STORAGE	343,150				
016	410	74410	POLICE PATROL VEHICLE	37,802				
016	437	74437	EQUIPMENT (BORROWED)	81,695				
016	445	75330	PARKING VAN LEASE	2,805				
016	407	75407	CAPITAL I.T. UNDER \$5K	462				
016	409	75409	CAPITAL BLDG UNDER \$5K	2,390				
016	436	75436	STORMWATER	2,870				
016	430	76999	UNAPPROPRIATED RESERVE			380,000		1,262,681
			Balance	609,114	1,057,352	1,152,199	529,025	3,441,958
			TOTAL REVENUE	622,793	1,439,839	1,152,199	1,341,996	3,441,958
			TOTAL EXPENDITURES	609,114	1,057,352	1,152,199	529,025	3,441,958
			EXCESS (DEFICIENCY)	13,679	382,487	0	812,971	(0)

 <p>Sustainable Community Strategy</p> <p><u>Priority Goal Addressed</u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u>Action Item Addressed</u> Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems</p>	<p>Action</p> <p>The City's Water Department addressed 59 issues by completing excavations to repair or relocate existing facilities. This work has decreased the amount of loss water in the City's system, conserving water and financial resources.</p>
 <p>Sustainable Community Strategy</p> <p><u>Priority Goal Addressed</u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u>Action Item Addressed</u> Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems</p>	<p>Action</p> <p>The Department of Public Works completed the relocation of three fire hydrants in the City. These relocations are an integral part in the upcoming traffic signal projects.</p>
 <p>Sustainable Community Strategy</p> <p><u>Priority Goal Addressed</u> Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater</p> <p><u>Action Item Addressed</u> Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems</p>	<p>Action</p> <p>Completed the replacement of large commercial and industrial meters with increased accuracy. These improvements will reduce inefficiencies in the water system and grow the City's relationship with commercial and industrial water customers.</p>



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

As part of the initiative to reduce inefficiencies in the water system, the 425,000-gallon storage tank in Castanea was rehabilitated. This project will ensure safe and adequate storage of drinking water for water customers.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Ensure infrastructure is adequate for future development

Action

The Department of Public Works completed a comprehensive assessment of the City's water system. This assessment will provide useful data for future line improvements.

Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
REVENUES								
006	300	03001	BEGINNING BALANCE	632,539	902,127	1,035,128	1,083,798	680,096
006	354	03019	CARES ACT (COVID UC OFFSET)		65	-		
006	389	05157	COBRA REIMBURSEMENT		-	-		
006	341	05410	INVESTMENT INTEREST	9,732	2,130	6,329	672	678
006	342	05421	AGRICULTURAL LEASES	7,203	7,993	8,500	280	8,500
006	342	05424	EQUIPMENT RENTAL	-			-	
006	378	05425	CONNECTION FEES	1,320	740	848	830	837
006	354	06505	DCED REIMBURSEMENT	6,188		-		-
006	389	07308	ACCIDENT REIMBURSEMENTS	-	615	-		-
006	389	07614	REIMBURSEMENTS	1,860	4,958	27,329	43,580	20,000
006	378	07616	CCCWFA REIMBURSEMENTS	195,106	194,796	113,420	146,056	147,004
006	378	07781	WATER RENTS/CITY	1,473,530	1,453,607	1,484,160	1,454,308	1,467,397
006	378	07787	WATER RENTS/TOWNSHIPS	-		-		-
006	378	07788	FIRE PROTECTION	12,315	8,920	8,965	6,645	6,705
006	378	07789	SERVICE CHARGES	5,731	3,775	3,802	2,122	2,141
006	378	07791	PENALTY CHARGES	4,838	3,060	6,349	3,053	3,081
006	389	08100	MISCELLANEOUS	772	(10)	213	306	309
006	393	05413	PennVEST PROCEEDS					2,500,000
006	391	09910	SALE OF ASSETS	(2,454)	212	5,128		500
Balance 300				2,348,677	2,582,988	2,700,171	2,741,651	4,837,249

WATER SYSTEM				2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
006	448	10111	COUNCILMEN	4,320	5,521	4,968	4,888	4,968
006	448	10112	MAYOR	960	1,242	1,104	1,104	1,104
006	448	10114	TREASURER	240	312	300	300	384
006	448	10115	CONTROLLER	240	310	276	276	480
006	448	10121	CITY MANAGER	32,206	15,328	17,201	17,201	30,783
006	448	10122	ASSISTANT MANAGER	-	-	14,766	-	26,425
006	448	10124	DIRECTOR OF PUBLIC WORKS	15,336	20,516	22,703	22,863	23,578
006	448	10125	FINANCE DIRECTOR	2,561	-	-	-	-
006	448	10131	ENGINEER	21,094	-	24,800	-	-
006	448	10134	FOREMAN	45,198	45,322	38,367	37,581	39,470
006	448	10140	STENOGRAPHER	466	487	508	533	508
006	448	10141	FULL TIME PERSONNEL	150,921	140,071	220,017	192,351	222,550
006	448	10142	CLERICAL STAFF	58,665	60,139	86,352	72,903	95,092
006	448	10144	PART TIME PERSONNEL	6,883	5,294	7,586	1,719	7,567
006	448	10147	METER READER	20,146	17,843	21,444	23,109	21,437
006	448	10149	INTERN	2,236	285	4,762	-	1,513
006	448	10160	OVERTIME WAGES	9,589	13,888	14,381	24,289	15,632
006	448	10165	SHIFT DIFFERENTIAL	-	0	50	-	50
006	448	10174	MECHANIC	11,404	15,573	20,050	17,916	20,093
006	448	11156	HEALTH INSURANCE	217,688	178,537	242,804	214,930	263,252
006	448	11157	HRA DEDUCTIBLE	11,081	8,071	19,699	15,200	3,870
006	448	11158	DENTAL INSURANCE	4,981	5,238	6,445	4,720	7,373
006	448	11161	FICA (SS & Medicare)	27,857	26,424	38,222	39,387	39,140
006	448	11162	CERF REIMBURSEMENT	12,753	-	-	-	-
006	448	11166	UNEMPLOYMENT	43	1,606	-	-	-
006	448	11168	PRESCRIPTION REIMB.	2,546	2,584	4,011	2,272	3,870
006	448	11170	WORKERS COMP INSURANCE	19,836	13,870	20,285	23,386	24,827
006	448	11172	SPECIAL COMPENSATION	25	83	600	492	600
006	448	11400	COVID-19 SICK PAY	-	9,918	-	-	-
006	448	11401	COVID-19 FMLA	-	6,481	-	-	-
006	448	11402	COVID-19 PREMIUM PAY	-	2,945	-	-	-
006	448	11403	COVID-19 UNEMPLOYMENT	-	6,903	-	-	-
006	448	11580	LIFE INSURANCE	2,591	1,947	2,989	2,979	2,924
006	448	21100	OFFICE SUPPLIES	2,409	1,673	1,953	1,564	2,000
006	448	21200	COMPUTER REPAIR	139	84	303	-	350
006	448	22500	WATER ANALYSIS	7,435	4,590	5,340	4,861	5,153
006	448	22600	CCCWFA WATER	429,876	343,266	433,015	487,775	-
006	448	23019	COVID-19 SUPPLIES	-	1,962	-	-	-
006	448	23100	OPERATING SUPPLIES	757	1,734	1,802	4,406	4,670
006	448	23710	GARAGE SUPPLIES	698	720	584	496	526
006	448	23800	CLOTHING SUPPLIES	2,214	2,297	5,249	2,472	2,621
006	448	25110	SERVICE LINES	1,740	8,748	4,131	-	-
006	448	25200	SYSTEM MAINTENANCE	19,590	38,119	26,780	65,837	50,000
006	448	25220	STREET PERMIT FEES	648	-	1,000	8,132	3,000
006	448	26100	PURCHASE MINOR EQUIPMENT	5,202	8,706	8,729	5,669	6,000
006	448	26105	MAINTENANCE GARAGE RENTAL	23,460	-	-	-	-
006	448	31100	AUDIT EXPENSE	16,296	12,041	14,729	13,220	14,013
006	448	31120	BANK FEES	-	259	500	465	500
006	448	31200	CONTRACT SERVICES	3,823	1,134	15,000	-	-
006	448	31300	ENGINEERING SERVICES	2,322	15,725	18,365	3,506	5,500
006	448	31400	LEGAL EXPENSE	415	2,949	2,155	2,229	2,363
006	448	31600	PUC WATER SYSTEM ANNUAL FEE	10,000	10,065	10,000	10,000	10,000

006	448	31700	TRAINING	3,658	1,713	2,646	3,021	3,202
006	448	32100	PHONE AND INTERNET	4,325	5,220	4,889	4,408	4,673
006	448	32101	COMPLIANCE TESTING		25	100	366	100
006	448	32500	POSTAGE	6,529	4,710	5,360	4,283	4,540
006	448	32700	RADIO MAINTENANCE	-	-	250	-	250
006	448	34100	ADVERTISING	629	1,375	1,054	2,851	1,200
006	448	34400	COPIER EXPENSE	941	1,295	723	1,478	1,508
006	448	35301	PROPERTY DAMAGE INSURANCE	1,769	-	-	-	
006	448	35302	LIABILITY INSURANCE	2,418	-	-	-	
006	448	35303	SURETY BONDS	447	50	750	634	750
006	448	35306	PUBLIC OFFICIALS INSURANCE	1,123		-	-	
006	448	35307	AUTOMOBILE INSURANCE	1,857		-	-	
006	448	36110	ELECTRIC/CASTANEA	922	951	1,318	871	993
006	448	36120	ELECTRIC/CASTANEA PUMP	5,072	4,810	4,347	6,908	7,875
006	448	36130	ELECTRIC/CASTANEA TANK	55	29	354	-	
006	448	36610	HYDRANT EXPENSES	815	1,204	1,136	1,068	1,200
006	448	37110	OFFICE EQUIPMENT MNTC	77		100	22	100
006	448	37200	CUMMINGS PUMP MAINT	-		15,000	-	15,000
006	448	37220	CASTANEA PUMP MAINT	12	110	15,000	97	15,000
006	448	37400	VEHICLE PARTS	2,446	4,084	3,092	1,700	1,801
006	448	37430	ACCIDENT REPAIRS	2,500	-		3,568	3,782
006	448	37500	TIRES	734	1,056	1,136	544	577
006	448	37600	OIL & GREASE	686	307	5,483	636	674
006	448	37601	VEHICLE FUEL	9,234	6,045	7,429	7,242	7,677
006	448	37720	CUSTOMER METER MAINT	6,928	5,565	4,101	8,228	8,722
006	448	37820	REGULATING VALVE MAINT	5,000	15,075	9,792	15,201	16,113
006	448	38300	OFFICE RENTAL	-	2,500	2,400	2,400	2,400
006	448	40322	CODIFICATION EXPENSES	3,762	493	800	318	337
006	448	41000	JUDGEMENTS & DAMAGES	-	2,512	-	-	
006	448	42100	DUES/SUBSCRIPTIONS	1,502	1,423	1,500	1,099	1,500
006	448	45120	VEHICLE CONTRACT REPAIRS	-		500	-	500
006	448	45200	EQUIPMENT REPAIRS	5,567	7,615	4,579	5,343	5,664
006	448	45210	SOFTWARE FEES	24,739	21,805	26,554	30,040	31,842
006	448	45300	EQUIPMENT RENTAL	480	2,856	2,000	1,355	1,437
006	448	45400	CONTRACT SERVICES	11,369	10,147	4,583	8,814	9,343
006	448	46111	UTILITY REFUND	(11,217)	69	250	16	17
006	448	46900	BAD DEBT EXPENSE		21,716		-	-
006	448	47000	DCED FINANCIAL REVIEW	6,188		-	-	-
006	448	72100	LINE IMPROVEMENTS	107		50,000	73,281	77,678
006	448	74100	CAPITAL PURCHASES	-		15,318	-	-
006	448	74101	CAPITAL PURCHASES FOR RESALE	3,799	11,918	5,000	-	5,000
006	448	75330	FORD F150 5-YEAR LEASE				-	20,928
006	448	75330	FORD F350 5-YEAR LEASE	4,306	16,223	20,928	20,928	20,928
		Balance 448		1,317,667	1,213,714	1,602,894	1,537,755	1,237,497

LHCA PROPERTY MAINTENANCE				2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
006	449	10141	FULL TIME PERSONNEL	21,154	4,672	25,107	28,497	31,439
006	449	10144	PART TIME PERSONNEL	-	1,263	21,724	4,554	2,838
006	449	10132	FOREMAN	671	15,992	56,786	39,670	10,982
006	449	10160	OVERTIME WAGES	225	6		75	4,045
006	449	11156	HEALTH INSURANCE	1,834	30,632	50,872	58,537	25,779
006	449	11157	HRA DEDUCTIBLE		616	4,050	2,046	469
006	449	11158	DENTAL INSURANCE	50	702	6,445	1,207	704
006	449	11161	FICA (SS & Medicare)	1,649	1,672	1,370	5,987	3,772
006	449	11168	PRESCRIPTION REIMB.		408	675	574	469
006	449	11400	COVID-19 SICK PAY		196	-	-	-
006	449	11401	COVID-19 FMLA		149		325	-
006	449	11402	COVID-19 PREMIUM PAY		107	-	-	-
006	449	11403	COVID-19 UNEMPLOYMENT		201	-	-	-
006	449	11580	LIFE INSURANCE	34	156	500	494	347
006	449	11170	WORKERS COMP INSURANCE			7,094	5,632	4,162
006	449	23900	COLLECTION SUPPLIES	-		1,000	-	1,000
006	449	31210	CONSULTANT FEES	-		5,000	-	5,000
006	449	31300	ENGINEERING SERVICES		27,949	2,500	13,093	13,878
006	449	31700	TRAINING				538	550
006	449	32100	PHONE AND INTERNET	1,440	480	2,194	-	
006	449	35301	PROPERTY DAMAGE INSURANCE		4,917	2,975	8,510	9,787
006	449	35302	LIABILITY INSURANCE	189	495	505	4,866	5,596
006	449	35306	PUBLIC OFFICIALS INSURANCE		764	779	1,037	1,348
006	449	35307	AUTOMOBILE INSURANCE		502	512	685	788
006	449	36100	ELECTRIC SERVICE	-		-	-	
006	449	37130	MCELHATTAN HOUSE MAINT	32	3,353	12,000	-	12,000
006	449	37140	CASTANEA HOUSE MAINT	-		-	-	-
006	449	37150	ROSECRANS HOUSE MAINT	-		-	-	-
006	449	37160	OTHER MAINT	1,575		5,000	283	5,000
006	449	37170	SIGN/FENCING MATERIAL	-	464	5,000	-	5,000
006	449	37730	EQUIPMENT REPAIRS	42	611	500	-	1,500
006	449	37740	INTAKE MAINTENANCE	-		600	-	1,500
006	449	45210	SOFTWARE FEES		140		-	
006	449	45300	EQUIPMENT RENTAL	-		500	-	-
006	449	72400	RESERVOIR STUDY/ALGAE	-		1,000	-	-
006	449	75100	CAPITAL PROJECTS		2,000		-	
Balance 449				28,896	98,448	214,689	176,610	147,952

DEBT SERVICE PRINCIPAL				2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
006	471	75301	2007 PENNVEST (ends 2038)	120,742	121,955	123,180	123,180	124,418
006	471	75305	2007 NOTE (ends 2019)	90,762				
006	471	75308	2009 NOTE (ends 2019)					
006	471	75321	2021A NOTE (ends '41)					
006	471	75318	2018C NOTE					2,500,000
Balance 471				211,504	121,955	123,180	123,180	2,624,418

DEBT SERVICE INTEREST				2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
006	472	75301	2007 PENNVEST (ends 2038)	25,314	24,101	22,876	22,876	21,638
006	472	75305	2007 NOTE (ends 2019)	630				
006	472	75308	2009 BOND (ends 2019)					
006	472	75321	2021A NOTE (ends '41)					5,930
006	472	75318	2018C NOTE	6,762	24,352	82,750		82,750
Balance 472				32,706	48,453	105,626	22,876	110,318

INTERFUND TRANSFERS				2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
006	492	49360	LHCA RESERVE FUND	-				
006	492	26105	MAINTENANCE GARAGE RENTAL		9,966	9,966	9,966	9,966
006	492	11162	CERF REIMBURSEMENT		11,242	9,410	9,410	7,481
006	492	49336	FUND 036 ANNUAL TRANSFER	65,479	160,143	181,758	181,758	61,786
006	492	75330	LHCA LOAN PAYABLE	-				
Balance 492				65,479	181,351	201,134	201,134	79,233
TOTAL REVENUE				2,348,677	2,582,988	2,700,171	2,741,651	4,837,249
TOTAL EXPENDITURE				1,656,252	1,663,922	2,247,523	2,061,555	4,199,418
EXCESS (DEFICIENCY)				692,426	919,066	452,649	680,096	637,831
FUND 036 WATER PROJECTS								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
REVENUES								
036	300	03001	BEGINNING BALANCE	135,527	(20,690)	111,701	54,282	151,500
036	300	05313	COMMONWEALTH			30,000		30,000
036	341	05410	INVESTMENT INTEREST					
036	393	05521	PROCEEDS 2009 BOND					
036	393	05521	PROCEEDS 2018C	607,080	299,443	1,605,378	466,224	1,001,885
036	393	07221	PROCEEDS 2021A NOTE					450,000
036	389	07xxx	CITY AUTHORITY REIMBURSEMENT				37,817	218,000
036	392	05160	ANNUAL FUND 006 ALLOTMENT	65,479	160,143	181,758	181,758	61,786
036	391	09910	SALE OF ASSETS		353			
036	389	07614	REIMBURSEMENTS					
Balance				808,086	439,249	1,928,837	740,081	1,913,172
EXPENDITURES								
036	448	72448	WATER FUND CAPITAL PROJECTS	27,732		250,000		
036	448	72100	LINE IMPROVEMENTS	92,368	59,908			
036	449	37205	CUMMINGS VILLAGE TANK MAINT.				25,455	
036	449	75XXX	CASTANEA LINE IMPROVEMENTS					450,000
036	449	37206	CASTANEA TANK MAINT.					153,000
036	449	75XXX	SYSTEM HYDRO MODEL					65,000
036	449	75601	SUPPLEMENTAL WATER WELLS	616,095	145,448	605,378	424,613	574,868
036	449	75602	OHL DAM PROJECT		100,973	1,000,000	41,611	427,017
036	449	75603	KELLER DAM PROJECT		42,654		19,002	47,506
036	449	74000	CAPITAL MACHINERY & EQUIPMENT		6,200			
036	448	74130	WATER METER PURCHASES	12,745			14,092	15,000
036	448	74310	PennDOT HYDRANT RELOCATION			40,000	40,000	-
036	448	74310	FIRE HYDRANT PURCHASE					
036	448	75100	CAPITAL PROJECTS					
036	448	75330	LEASE VEHICLE PAYMENTS					
036	448	75448	WATER CAPITAL EQUIPMENT	10,450			23,807	
036	448	76999	UNAPPROPRIATED RESERVE	148,623				180,780
Balance				908,012	355,184	1,895,378	588,580	1,913,171
TOTAL REVENUE				808,086	439,249	1,928,837	740,081	1,913,172
TOTAL EXPENDITURES				908,012	355,184	1,895,378	588,580	1,913,171
EXCESS (DEFICIENCY)				(99,926)	84,065	33,459	151,500	0

Sewer Plant Process Accomplishments for 2021

- Continue annual maintenance like Cleaning all SBR's and Digesters.
- Working on industrial permits with GDF for 2022 to get the process setting correctly.
- Improved air use and detention time on digesters making less sludge and using less air.
- Improved the rate of flow through the centrifuges to make them produce twice the amount as before.
- Adding Sodium Hypochlorite to recycle water to clean it so it doesn't plug filters.

Sewer Plant Process Objectives for 2022

- Accrediting the lab
- New Industrial permits
- New industrial bill calculations
- Investigate removal of sludge and demolition of the old sewer plant.
- Upgrade computers due to age for a smoother information flow.

Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
008	300	03001	BEGINNING BALANCE	255,736	(434,399)	(1,014,461)	(991,473)	(1,433,675)
008	354	03019	CARES ACT (COVID UC OFFSET)		65			
008	364	04440	INDUSTRIAL SURCHARGES	19,164	22,927	28,210	23,898	150,000
008	364	04450	LABORATORY FEES	40,158	47,744	47,852	48,777	49,264
008	364	04460	INDUSTRIAL PRETREATMENT	16,425	17,919		17,308	17,481
008	389	05157	COBRA REIMBURSEMENT	0				
008	341	05410	INVESTMENT INTEREST	1286.9	2	100	1	1
008	364	05420	SEWER RENTALS	1,185,155	1,428,506	1,540,701	1,391,860	1,405,778
008	342	05423	PROPERTY RENTALS	9,100	7,000	8,400	4,057	4,097
008	342	05424	EQUIPMENT RENTAL	2,658	2,395	3,199	629	635
008	364	05425	CONNECTION FEES	1,800	2,950	1,360		-
008	342	05428	LABOR RENTALS	4,417	3,197	5,342	104	105
008	342	05429	TV TRUCK RENTALS	-				-
008	364	05492	HAULED SEWAGE	43,706	32,765	35,160	49,931	50,430
008	364	05494	EDU BILLS	1,128	353	327	-	-
008	354	06505	DCED REIMBURSEMENT	8,719				-
008	364	06581	ENVJMA PUMP STATION	2,075				-
008	364	06582	MUNC BILL DEBT SERVICE	493,595	410,965	496,146	496,332	501,295
008	364	06599	MUNICIPAL SURCHARGE FEES	-		40,000		-
008	364	06600	MUNICIPAL TREATMENT	772,554	798,172	903,593	830,420	838,724
008	364	06601	MILL HALL PUMP STATION	2,050				-
008	364	06602	BETA PUMP STATION	2,443				-
008	364	06603	SURGE TANK	5,406				-
008	364	06604	CCSA REIMBURSEMENT	8,229				-
008	389	07614	REIMBURSEMENTS	955	6,293	6,752	4,161	4,203
008	364	07640	GROUND DISCHARGE PERMITS	-		400		-
008	364	07715	NUTRIENT CREDIT SALES	-	1,341	1,500	100	101
008	364	07789	SERVICE CHARGES	458	392	494		-
008	364	07791	PENALTY CHARGES	19,583	20,117	16,177	18,039	18,220
008	389	08100	MISCELLANEOUS	1,721				-
008	389	07xxx	CITY AUTHORITY REIMBURSEMENT					66,939
008	391	09910	SALE OF ASSETS	35	1,000	285		
	Balance 300			2,898,557	2,369,704	2,121,538	1,894,143	1,673,599

ADMINISTRATION (CITY ONLY)				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
008	428	10111	COUNCILMEN	4,320	6,663	6,912	7,604	6,912
008	428	10112	MAYOR	960	1,499	1,536	1,536	1,536
008	428	10115	CONTROLLER	240	375	384	384	360
008	428	10121	CITY MANAGER	15,745	7,819	12,714	12,714	7,696
008	428	10122	ASSISTANT MANAGER	-	-	10,914	-	6,606
008	428	10124	DIRECTOR OF PUBLIC WORKS	18,531	13,686	15,358	15,468	15,950
008	428	10125	FINANCE DIRECTOR	3,564	-	-	-	-
008	428	10131	ENGINEER	18,774	-	-	-	-
008	428	10140	STENOGRAPHER	473	495	707	739	707
008	428	10142	CLERICAL STAFF	29,480	98	36,582	29,320	38,569
008	428	10147	METER READER	20,334	17,256	21,444	16,096	21,497
008	428	10147	INTERN	-	1,731	5,654	-	378
008	428	10174	MECHANIC	7,615	21,666	27,896	26,165	27,995
008	428	11156	HEALTH INSURANCE	41,043	48,311	67,692	38,570	62,994
008	428	11157	HRA DEDUCTIBLE	4,508	1,022	5,434	4,202	8,985
008	428	11158	DENTAL INSURANCE	1,147	1,273	1,812	868	1,737
008	428	11161	FICA (SS & Medicare)	9,098	9,428	10,718	14,837	9,808
008	428	11162	CERF REIMBURSEMENT	-	-	-	-	-
008	428	11166	UNEMPLOYMENT	327	1,606	2,000	-	-
008	428	11168	PRESCRIPTION REIMB.	925	999	1,036	765	1,251
008	428	11170	WORKERS COMP INSURANCE	13,403	23,540	3,573	4,069	5,052
008	428	11172	SPECIAL COMPENSATION	-	57	1,000	1,000	1,000
008	428	11400	COVID-19 SICK PAY	-	2,326	-	-	-
008	428	11401	COVID-19 FMLA	-	2,855	-	-	-
008	428	11402	COVID-19 PREMIUM PAY	-	931	-	-	-
008	428	11403	COVID-19 UNEMPLOYMENT	-	2,198	-	-	-
008	428	11580	LIFE INSURANCE	718	476	776	691	841
008	428	11590	HIRING EXPENSES	-	-	-	-	-
008	428	21100	OFFICE SUPPLIES	2,305	1,187	1,845	1,317	1,500
008	428	21200	COMPUTER REPAIR	-	248	500	5,084	500
008	428	23019	COVID-19 SUPPLIES	-	740	-	-	-
008	428	23100	OPERATING SUPPLIES	1,305	493	1,000	363	1,000
008	428	23800	CLOTHING SUPPLIES	195	311	5,315	186	200
008	428	26100	PURCHASE MINOR EQUIPMENT	266	-	50	-	-
008	428	31100	AUDIT EXPENSE	8,188	6,859	10,000	5,824	6,173
008	428	31120	BANK FEES	-	292	250	579	591
008	428	31200	CONTRACT SERVICES	1,705	11,844	1,200	3,363	3,431
008	428	31300	ENGINEERING SERVICES	-	1,238	2,000	-	-
008	428	31400	LEGAL EXPENSE	206	485	100,000	3,422	3,491
008	428	31700	TRAINING	4,733	1,216	2,564	2,047	3,000
008	428	32100	PHONE & INTERNET	4,099	1,784	4,656	2,606	2,658
008	428	32101	COMPLIANCE TESTING	-	130	100	265	270
008	428	32500	POSTAGE	3,432	3,767	3,994	3,015	3,076
008	428	33700	AUTOMOBILE ALLOWANCE	951	583	900	-	-
008	428	34100	ADVERTISING	1,586	440	803	475	485
008	428	34400	COPIER EXPENSE	489	677	3,277	756	771
008	428	35301	PROPERTY DAMAGE INSURANCE	2,085	-	-	-	-
008	428	35302	LIABILITY INSURANCE	19,028	-	-	-	-
008	428	35303	SURETY BONDS	622	-	-	109	111
008	428	35306	PUBLIC OFFICIALS INSURANCE	1,562	-	-	-	-
008	428	35307	AUTOMOBILE INSURANCE	3,713	-	-	-	-
008	428	35308	INSURANCE DEDUCTIBLES	-	-	-	-	-
008	428	37770	RENTAL PROPERTY MAINT.	-	-	1,000	14	1,000
008	428	38300	OFFICE RENTAL	-	-	1,200	-	-
008	428	40322	CODIFICATION EXPENSES	5,189	592	850	395	403
008	428	42100	DUES/SUBSCRIPTIONS	1,487	1,538	1,000	808	824
008	428	45210	SOFTWARE FEES	24,295	17,661	18,548	18,333	18,699
008	428	46111	UTILITY REFUND	-	168	500	-	-
008	428	47000	DCED FINANCIAL REVIEW	8,719	-	-	-	-
008	428	75330	FORD F350/F250 5-YEAR LEASE	4,210	15,839	16,695	15,599	15,599
008	428	74100	CAPITAL PURCHASES	6,915	-	-	-	-
Balance 428				298,489	234,399	412,388	239,588	283,655

TREATMENT (65% REIMBURSED BY PARTNERS)				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
008	429	10114	TREASURER	120	124	120	120	120
008	429	10121	CITY MANAGER	7,157	7,622	7,479	7,479	7,696
008	429	10122	ASSISTANT MANAGER			6,420	-	6,606
008	429	10124	DIRECTOR OF PUBLIC WORKS	6,390	6,805	6,677	6,725	6,935
008	429	10131	ENGINEER	23,414	3,562	20,646	-	
008	429	10132	G.I.S. DRAFTSMAN	-		-	-	
008	429	10133	HEAD OF DEPT	51,540	52,784	52,772	52,772	54,302
008	429	10134	FOREMEN	41,475	60,881	49,905	64,194	102,522
008	429	10141	FULL TIME PERSONNEL	266,345	229,525	265,966	231,045	266,618
008	429	10142	CLERICAL STAFF	39,182	32,827	54,444	51,115	58,598
008	429	10144	PART TIME PERSONNEL	4,822	2,857	7,500	2,392	378
008	429	10160	OVERTIME WAGES	30,590	16,612	23,517	6,293	1,183
008	429	10165	SHIFT DIFFERENTIAL	-	26	50	4	50
008	429	11156	HEALTH INSURANCE	378,507	237,051	273,103	207,392	277,739
008	429	11157	HRA DEDUCTIBLE	21,021	11,768	21,825		30,150
008	429	11158	DENTAL INSURANCE	6,224	6,304	7,335	4,417	7,817
008	429	11161	FICA (SS & Medicare)	34,125	30,843	37,410	38,441	38,633
008	429	11162	CERF REIMBURSEMENT	23,993		-	-	
008	429	11166	UNEMPLOYMENT	-		-	-	
008	429	11168	PRESCRIPTION REIMB.	4,979	4,312	3,936	1,905	3,806
008	429	11170	WORKERS COMP INSURANCE	26,224	10,000	24,783	30,065	28,980
008	429	11172	SPECIAL COMPENSATION	42	850	1,000	1,000	1,000
008	429	11400	COVID-19 SICK PAY	-	2,497	-		
008	429	11401	COVID-19 FMLA	-	740			
008	429	11402	COVID-19 PREMIUM PAY	-	6,901	-		
008	429	11403	COVID-19 UNEMPLOYMENT	-	1,230	-		
008	429	11580	LIFE INSURANCE	2,969	2,263	2,925	2,608	2,884
008	429	21100	OFFICE SUPPLIES	1,581	839	1,845	892	1,000
008	429	22320	TREATMENT SUPPLIES	1,992	1,988	4,000	852	2,000
008	429	22510	LABORATORY SUPPLIES	4,287	4,138	5,000	3,185	3,500
008	429	23019	COVID-19 SUPPLIES	-	2,554	-	-	
008	429	23100	OPERATING SUPPLIES	1,707	2,092	3,500	1,904	3,500
008	429	23300	HEATING FUEL	21,371	25,897	28,822	16,738	19,082
008	429	23800	CLOTHING SUPPLIES	4,912	6,488	3,850	5,743	5,858
008	429	24400	CHEMICALS	90,758	85,080	79,735	55,213	56,317
008	429	26100	PURCHASE MINOR EQUIPMENT	1,237	2,244	1,500	12,470	12,720
008	429	26401	WATER SERVICE	26,984	13,407	22,327	5,045	5,146
008	429	31100	AUDIT EXPENSE	9,358	6,859	10,000	5,824	5,940
008	429	31200	CONTRACT SERVICES	1,223	8,423	15,000	-	-
008	429	31300	ENGINEERING SERVICES	64,701	44,085	50,000	67,232	68,577
008	429	31400	LEGAL EXPENSE	86,724	277,801	100,000	166,939	100,000
008	429	31700	TRAINING	2,686	1,262	2,500	2,908	3,000
008	429	31910	LABORATORY ANALYSIS	85,397	87,943	85,000	86,348	88,075
008	429	32100	PHONE AND INTERNET	11,468	13,846	21,391	10,957	11,177
008	429	32500	POSTAGE	1,102	1,197	1,500	3,150	3,213
008	429	34400	COPIER EXPENSE	494	685	1,527	756	771
008	429	35301	PROPERTY DAMAGE INSURANCE	-		-	-	-
008	429	35302	LIABILITY INSURANCE	2,893	7,581	7,960	13,954	16,047
008	429	35303	SURETY BONDS	-	20	700		-
008	429	35306	PUBLIC OFFICIALS INSURANCE	-	1,062	1,115	1,442	1,658
008	429	35307	AUTOMOBILE INSURANCE	-	63	66	278	320
008	429	36100	ELECTRIC SERVICE	222,605	237,431	262,042	230,060	262,268
008	429	37210	PUMP STATION MAINTENANCE	-		500	-	-
008	429	37310	BUILDING MAINTENANCE	549	314	1,500	182	186
008	429	37400	VEHICLE PARTS	746	1,286	1,500	879	896
008	429	37500	TIRES/TUBES	348			-	-
008	429	37600	OIL & GREASE	1,420	1,032	1,500	6,436	5,000
008	429	37601	VEHICLE FUEL	1,700	859	1,500	1,199	1,500
008	429	37710	FLOW METER MAINTENANCE	250	500	1,000	443	1,000
008	429	37919	LABORATORY EQUIPMENT	962		1,000	-	20,000

008	429	38300	OFFICE RENTAL	-		1,200	-	
008	429	45100	LAND FILL FEES	76,136	74,273	85,000	53,043	55,165
008	429	45200	EQUIPMENT REPAIRS	58,369	165,609	100,000	221,696	350,000
008	429	45210	SOFTWARE FEES	17,601	29,488	39,197	31,949	40,000
008	429	45300	EQUIPMENT RENTAL	85		2,000	1,142	2,000
008	429	45500	INDUSTRIAL PRETREATMENT	-	35,846	38,084	72,460	83,329
008	429	45700	TV TRUCK EXPENSES	100	308	1,000	4,517	6,000
008	429	46101	NUTRIENT CREDIT PURCHASE			-	670	-
008	429	74100	CAPITAL PURCHASES		39,742	300,000		
		Balance 429		1,770,863	1,910,618	2,152,173	1,794,470	2,131,260
COLLECTION (CITY ONLY)				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
008	459	10134	FOREMAN	43,326	30,498	45,114	45,066	45,490
008	459	10141	FULL TIME PERSONNEL	49,560	30,762	41,573	42,978	41,704
008	459	10142	SAFETY COORDINATOR	600	895	600	751	540
008	459	10144	PART TIME PERSONNEL	931	203	15,600	-	3,783
008	459	10160	OVERTIME WAGES	2,013	1,333	2,178	1,615	2,158
008	459	10165	SHIFT DIFFERENTIAL		3	50	-	
008	459	11156	HEALTH INSURANCE	55,018	61,998	56,524	47,207	53,514
008	459	11157	HRA DEDUCTIBLE	3,439	3,183	4,500	2,318	6,000
008	459	11158	DENTAL INSURANCE	1,545	1,677	1,523	990	1,506
008	459	11161	FICA (SS & Medicare)	6,968	5,368	8,037	7,962	7,166
008	459	11168	PRESCRIPTION REIMB.	-	42	750	750	750
008	459	11170	WORKERS COMP INSURANCE	4,837		5,981	6,798	6,869
008	459	11400	COVID-19 SICK	-	1,634	-		
008	459	11401	COVID-19 FMLA	-	6,026	-	510	-
008	459	11402	COVID-19 PREMIUM PAY	-	316	-		
008	459	11580	LIFE INSURANCE	932	638	556	496	556
008	459	22170	COLLECTION SUPPLIES	5,239	10,078	10,000	12,166	15,000
008	459	23100	OPERATING SUPPLIES	504	206	500	30	500
008	459	23800	CLOTHING SUPPLIES	1,690	803	1,100	810	850
008	459	24400	CHEMICALS	-		500	-	500
008	459	25200	STREET PERMIT FEES	160		1,500	1,536	1,750
008	459	26100	PURCHASE MINOR EQUIPMENT	1,141	176	1,000	171	1,000
008	459	26105	MAINTENANCE GARAGE RENTAL	17,595		-	-	
008	459	32700	RADIO MAINTENANCE	-		200	-	200
008	459	35301	PROPERTY DAMAGE INSURANCE	-	3,269	3,334	1,272	1,463
008	459	35307	AUTOMOBILE INSURANCE	-	879	897	927	1,066
008	459	36100	ELECTRIC SERVICE	-	-	-	-	
008	459	37400	VEHICLE PARTS	3,042	2,435	5,000	2,276	2,500
008	459	37500	TIRES/TUBES	-	232	1,000	678	1,000
008	459	37600	OIL & GREASE	789	307	500	661	650
008	459	37601	VEHICLE FUEL	5,525	1,641	5,500	2,530	2,500
008	459	45120	VEHICLE CONTRACT REPAIRS	1,464	65	1,000	260	1,000
008	459	45200	EQUIPMENT MAINTENANCE	2,740	8,784	500	899	1,000
008	459	45300	EQUIPMENT RENTAL	1,449	85	2,500	105	2,500
008	459	74100	CAPITAL PURCHASES	-		-	-	-
008	459	75100	CAPITAL PROJECTS	-		-	3,250	-
		Balance 459		210,506	173,536	218,017	185,011	203,514

Sewer Collection Accomplishments for 2021

- Video: Identify bad sewer lines, both sanitary and storm and also identify sources of infiltration.
- We jetted approx. 12,000 ft. of sewer line in the City. We are spending more time flushing lines and manholes due to increased use of flushable wipes.
- We have been more diligent doing this to prevent backups.
- We replaced 3 manhole frames and lids with lighter more watertight frames.
- We had 8 places in the City that we replaced broken pipes and taps, 6 places replaced lateral and added a cleanout.
- Visited restaurants to check on grease traps. Some have complied and others, more work is needed.

Goals for 2022

- Video sanitary and storm lines to check condition and to download to GIS mapping program.
- Purchase a small multipurpose pump and spray machine so we can rehabilitate our manholes in house.
- Finish replacing Spring Street sewer main and cleanouts.
- To reduce I&I on Irwin Street to include sanitary mainlines, laterals and rehab manholes.
- Replace 2 manholes on Peach Street to 1 manhole and replace 1 on end of S. Highland Street. They are falling apart.

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CLINTON COUNTY SEWER AUTHORITY (CITY ONLY)				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
008	464	23100	OPERATING SUPPLIES	-		1,000		1,000
008	464	45400	CONTRACT SERVICES	2,114	19,781	8,000	2,898	8,000
008	464	46100	CCSA ANNUAL FEE	9,600	5,486	5,486	5,486	5,486
008	464	49360	LHCA TRANSFER (Biowin)	43,095	43,095	10,345	10,345	-
Balance 464				54,809	68,362	24,831	18,729	14,486

DEBT SERVICE PRINCIPAL				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
008	471	75301	2004 PENNVEST (ends 2024)	101,106	135,216	136,787	136,787	138,377
008	471	75305	2007 NOTE (ends 2019)	111,105				
008	471	75306	LHCA LOAN (ends 2018)	-				
008	471	75308	2012 PENNVEST (ends 2044)	540,749	545,726	551,209	551,209	556,746
008	471	75316	2016A DEBT (ends 2036)	2,000	101,760	101,000	102,000	102,000
008	471	75319	2016C DEBT (ends 2019)					
Balance 471				754,960	782,702	788,996	789,996	797,123
DEBT SERVICE INTEREST				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
008	472	75301	2004 PENNVEST (ends 2024)	41,257	7,147	5,576	5,172	3,986
008	472	75305	2007 NOTE (ends 2019)	1,555				
008	472	75306	LHCA LOAN (ends 2018)	-				
008	472	75303	2012 PENNVEST (ends 2044)	153,222	148,245	142,762	131,076	137,225
008	472	75316	2016A DEBT (ends 2036)	46,701	54,199	52,615	51,733	41,171
008	472	75319	2016C DEBT (ends 2019)					
Balance 472				242,736	209,590	200,953	187,980	182,382
INTERFUND TRANSFERS				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
008	492	26105	MAINTENANCE GARAGE RENTAL		9,966	9,966	9,966	9,966
008	492	38300	OFFICE RENTAL				1,200	1,200
008	492	11162	CERF REIMBURSEMENT		19,889	16,254	16,254	7,481
008	492	49317	FUND 038 ANNUAL TRANSFER	74,457		84,624	84,624	
Balance 492				74,457	29,855	110,844	112,044	18,647
TOTAL REVENUE				2,898,557	2,369,704	2,121,538	1,894,143	2,176,663
TOTAL EXPENDITURES				3,406,819	3,409,062	3,908,202	3,327,818	3,631,068
EXCESS (DEFICIENCY)				(508,262)	(1,039,358)	(1,786,663)	(1,433,675)	(1,454,405)

FUND 038 SEWER PROJECTS				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
REVENUES				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
038	300	03001	BEGINNING BALANCE	41,753	221,057	284,171	117,571	117,579
038	392	05163	ANNUAL SEWER FUND ALLOTMENT	74,457	0	84,624		
038	354	05313	COMMONWEALTH	246,440				
038	341	05410	INVESTMENT INTEREST	1,833	267	100	8	
038	393	07161	2016A NOTE PROCEEDS	725,419				
038	358	07204	INTERMUNICIPAL REPAYMENTS	18,795	142,975			
038	391	09910	SALE OF ASSETS	454				
038	393	05413	LOAN PROCEEDS	-				
Balance				1,109,151	364,299	368,895	117,579	117,579
EXPENDITURES				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
038	428	76999	UNAPPROPRIATED RESERVE					37,579
038	429	72000	CAPITAL IMPROVEMENTS		68,628	140,000		
038	459	72100	DISTRIBUTION IMPROVEMENTS		8,253			80,000
038	429	72429	UTILITY WATER SYSTEM PROJECT	461,610				
038	429	72429	GENERATOR PROJECT	45,400				
038	429	71428	CAPITAL LAND	187				
038	429	72429	DIGESTER IMPROVEMENTS					
038	459	72459	E WALNUT CIP LINING	541,514				
038	429	73429	OLD PLANT CLOSURE/DEMOLITION	17,180				
038	459	72429	SEWER FUND PROJECTS					
Balance				1,065,890	76,881	140,000	-	117,579
TOTAL REVENUE				1,109,151	364,299	368,895	117,579	117,579
TOTAL EXPENDITURES				1,065,890	76,881	140,000	-	117,579
EXCESS (DEFICIENCY)				43,261	287,418	228,895	117,579	-

2021 Accomplishments:

- Phase 2 is 90% complete
 - Construction and rehab with taxiways A, E and F overlay
 - Taxiway E still needs repaved and remarked
 - Removal of taxiways C & D
 - Taxiways C & D need fill dirt and reseeded
- All Storage and Hangars are in full occupancy.
- Removal of obstructions on runway 27 R approach path has been completed.
- Installed diesel tank in equipment building for mowing equipment.
- Sentimental Journey was a huge success this year with over 300 planes in and out and many staying the week in the city.

2022 Goals:

- Install self-serve fuel station with card reader.
- Install AWOS (automatic weather observation system)
- New hangar doors on hangars 1 & 2
- Sale of Assets – items to be sold: highway plow truck, GMC jet fueler, and travel trailer
- Working with Keystone Instruments in establishing a small restaurant here at the airport. They have acquired the J & M Sub Shop equipment from Jersey Shore.
- We would like to increase traffic to the Airport and increase the flights in for pilots to come have lunch right at the Airport. This will bring more traffic in for the museum and the city. It will also bring more awareness to the airport and hopefully future pilots with the children coming with their parents to eat.

Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
REVENUE								
009	300	03001	BEGINNING BALANCE		(290,860)	(243,097)	(204,861)	(181,693)
009	389	03190	SALES TAX COLLECTED	32	17	14	1	
009	342	05423	PROPERTY LEASES	27,741	24,216	3,800	10,337	3,800
009	300	07614	REIMBURSEMENTS	11,416	10,005	11,375	10,070	10,170
009	300	06505	DCED REIMBURSEMENT	844			-	
009	342	07709	RAMP FEE	-			-	
009	342	07710	TIE DOWN FEES	1,520	1,900	1,884	2,280	2,303
009	342	07711	HANGAR 1 RENTS	18,860	12,778	11,947	17,799	17,977
009	342	07712	HANGAR 2 RENTS	18,480	13,200	13,087	15,840	15,998
009	342	07713	T-HANGARS	80,500	53,575	54,805	67,407	68,081
009	342	07714	STORAGE HANGAR RENTS	21,000	15,000	14,872	18,000	18,180
009	342	07721	HANGAR 1/OFFICE	13,800	9,000	8,923	10,800	10,908
009	342	07723	RV/BOAT STOARGE RENTS	150	475	328	-	-
009	368	07725	SALE OF PILOT SUPPLIES	81	86	93	80	81
009	368	07731	100 LL FUEL SALES	90,095	66,539	65,006	93,763	94,700
009	368	07732	JET FUEL SALES	10,165	9,672	8,752	12,229	12,352
009	368	07742	OIL SALES	2,051	2,185	2,257	4,157	4,199
009	368	07744	OTHER SALES	338	409	440	1,103	1,114
009	331	08100	LATE FEES	363	205	188	383	386
009	387	08871	DONATIONS	-	100	100	100	100
009	391	09910	SALE OF ASSETS	-			-	
TOTAL REVENUE				297,436	(71,498)	(45,226)	59,487	78,657

EXPENDITURES				2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
009	440	10133	DIRECTOR	-	-			
009	440	10134	MANAGER	-	-			
009	440	10144	PART TIME PERSONNEL	-	-			
009	440	10160	OVERTIME WAGES	-	48		83	100
009	440	10174	MECHANIC	7,611	7,424	8,717	9,133	8,737
009	440	11156	HEALTH INSURANCE	10,204	5,957	5,652	5,223	5,351
009	440	11157	HRA DEDUCTIBLE	339	(77)	450	277	600
009	440	11158	DENTAL INSURANCE	129	154	152	110	151
009	440	11161	FICA (SS & Medicare)	567	609	667	2,352	676
009	440	11168	PRESCRIPTION REIMB.	75	76	75	45	75
009	440	11170	WORKERS COMP INSURANCE	2,443	4,411	602	633	660
009	440	11172	SPECIAL COMPENSATION	-	-	-	30	100
009	440	11400	COVID-19 SICK PAY	-	288	-	-	
009	440	11401	COVID-19 FMLA	-	252	-	-	
009	440	11402	COVID-19 PREMIUM PAY	-	72	-	-	
009	440	11403	COVID-19 UNEMPLOYMENT	-	88	-	-	
009	440	11580	LIFE INSURANCE	52	54	56	56	
009	440	21100	OFFICE SUPPLIES	2,168	30	551	413	422
009	440	21200	COMPUTER REPAIR	35	-	100	1,793	1,829
009	440	21210	FIELD SUPPLIES	90	12	100	476	486
009	440	21500	OTHER SUPPLIES	240	-	-	-	-
009	440	23019	COVID-19 SUPPLIES	-	219	-	-	-
009	440	23310	AVGAS 100LL FUEL	74,265	39,947	75,000	73,598	126,000
009	440	23330	JET FUEL	-	-	8,500	19,733	-
009	440	23340	AVIATION OIL	818	1,276	1,500	4,847	4,943
009	440	23350	PURCHASE PILOT SUPPLIES	200	130	300	691	705
009	440	23700	BUILDING SUPPLIES	784	908	1,000	1,159	1,182
009	440	23800	CLOTHING SUPPLIES	279	283	850	192	196
009	440	23100	OPERATING SUPPLIES	699	2,774	4,000	1,146	1,169
009	440	26105	MAINTENANCE GARAGE RENTAL	-	-	-	-	-
009	440	26140	AVIATION EQUIPMENT MAINT.	1,058	590	1,600	24	25
009	440	26401	WATER SERVICE	480	441	500	392	399
009	440	31100	AUDIT EXPENSE	2,424	3,289	2,500	2,670	2,723
009	440	31120	BANK FEES		12		105	107
009	440	31300	ENGINEERING SERVICES		342		-	-
009	440	31400	LEGAL EXPENSE	840	144	250	704	718
009	440	31700	TRAINING		9		-	-
009	440	32100	PHONE AND INTERNET	3,034	2,861	3,387	2,819	2,875
009	440	32500	POSTAGE	308	405	339	144	147
009	440	32101	COMPLIANCE TESTING		24		24	24
009	440	34100	ADVERTISING	332	11	1,000	1,029	1,050
009	440	34400	COPIER EXPENSE	-	-	-	-	-
009	440	35301	PROPERTY DAMAGE INSURANCE	264	4,698	4,792	1,871	2,152
009	440	35302	LIABILITY INSURANCE	6,737	5,918	6,036	6,045	6,952
009	440	35306	PUBLIC OFFICIALS INSURANCE	1,296	166	169		
009	440	35307	AUTOMOBILE INSURANCE	3,249	421	429	520	598
009	440	36100	ELECTRIC SERVICE	15,928	12,871	14,500	11,382	12,975
009	440	36150	ELECTRIC MOUNTAIN LIGHTS	915	866	3,406	1,587	1,809
009	440	36200	SEWER SERVICE	1,170	1,080	1,085	1,332	1,359
009	440	36300	FUEL SERVICE	7,076	7,109	7,500	10,275	10,481
009	440	37310	BUILDING MAINTENANCE	7,449	8,677	8,000	17,607	16,000
009	440	37400	VEHICLE PARTS	91	185	500	120	500
009	440	37600	OIL & GREASE	1,676	307	1,500	636	1,500
009	440	37601	VEHICLE FUEL	2,735	596	2,500	2,423	2,500
009	440	40322	CODIFICATION EXPENSES	259	99	100	72	74
009	440	42100	DUES/SUBSCRIPTIONS	-	82	250	99	101

009	440	43500	SALES TAX REMITTED	26	9	14	29	30
009	440	45100	LAND FILL FEES	-	-		33	33
009	440	45200	EQUIPMENT REPAIRS	6,245	5,202	7,000	5,764	5,879
009	440	45210	SOFTWARE FEES	1,778	999	1,142	1,550	1,581
009	440	45400	CONTRACT SERVICES	7,701	1,360	3,000	1,280	1,306
009	440	46213	CREDIT CARD PROCESSING FEES	1,106	965	1,200	2,079	2,120
009	440	47000	DCED FINANCIAL REVIEW	844		-	-	-
009	440	75100	CAPITAL PROJECTS	-		-	-	-
			Balance 440	176,020	124,673	180,972	194,607	229,400
			DEBT SERVICE PRINCIPAL	2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
009	471	75300	2013 DEBT (ends 2024)	-	1,000	10,000	10,000	
009	471	75305	2007 DEBT (ends 2019)					
009	471	75308	2009 DEBT (ends 2019)					
009	471	75316	2016 B DEBT (ends 2019)	32,022				
009	471	75321	DEBT SERVICE/2021A LOAN (ends '24)					11,000
009	471	75322	DEBT SERVICE/2021B LOAN (ends '41)					11,000
009	471	75318	2018 B DEBT (ends 2033)		8,000	8,000	8,000	
009	471	75319	2016 A DEBT (ends 2026)	-	5,000	5,000	5,000	5,000
			Balance 471	32,022	14,000	23,000	23,000	27,000
			DEBT SERVICE INTEREST	2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
009	472	75300	2013 DEBT (ends 2024)	1,304	1,304	1,058	1,058	
009	472	75316	2016 B DEBT (ends 2019)	490				
009	472	75321	DEBT SERVICE/2021A LOAN (ends '24)					429
009	472	75322	DEBT SERVICE/2021B LOAN (ends '41)					11,022
009	472	75318	2018 B DEBT (ends 2033)	313	12,791	13,916	21,727	
009	472	75319	2016 A DEBT (ends 2026)	192	950	869	789	637
			Balance 472	2,300	15,045	15,843	23,573	12,088
			TOTAL REVENUE	297,436	(71,498)	(45,226)	59,487	78,657
			TOTAL EXPENDITURE	210,342	153,718	219,815	241,180	268,489
			ESTIMATED FUND DEFICIENCY	87,094	(225,216)	(265,041)	(181,693)	(189,832)

FUND 039 AIRPORT PROJECTS								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
REVENUES								
039	300	03001	BEGINNING BALANCE	(40,155)	88,795	72,010	88,795	88,795
039	393	05413	FROM 2013 NOTE					
039	393	05413	FROM 2016A NOTE	59,000				
039	393	05413	FROM 2018B NOTE	231,126	47,483			
039	393	05413	FROM 2013 NOTE IN FUND 016					
039	393	07222	FROM 2021 NOTE			268,355		385,834
039	393	07223	FROM 2023 NOTE					
039	351	05314	FEDERAL FAA			905,000		420,000
039	354	05314	COMMONWEALTH BOA	84,671	362,021	450,278	301,816	490,833
039	341	05410	INVESTMENT INTEREST					
			Balance	334,642	498,299	1,695,643	390,611	1,385,462
EXPENDITURES								
				2019 Actual	2020 Actual	2021 Adopted	2021 Est. YE	2022 Proposed
039	440	26140	PURCHASE MOWING EQUIPMENT	60,018				
039	440	75901	HANGAR 1 MAINTENANCE					
039	440	75440	2013 NOTE PROCEEDS IMPROVEMENTS					
039	440	75110	EASEMENT ACQUISITION PHASE 1	14,890	17,570			
039	440	75110	OBSTRUCTION REMOVAL PHASE II					
039	440	75130	RUNWAY REHAB/DESIGN		137,973		58,604	
039	440	75155	HANGAR IMPROVEMENT PHASE 1	263,975	237,000			
039	440	75156	HANGAR IMPROVEMENT PHASE II			500,000		500,000
039	440		SELF-SERVE FUEL SYSTEM			200,000		200,000
039	440		REHAB TAXIWAYS AE,F PHASE II			1,005,556	243,212	
039	440		INSTALL BASIC AWOS					150,000
039	440		REHAB TAXIWAYS AE,F PHASE III					
039	440		REHAB ROAD & PARKING AREA					90,000
039	440		ACQUIRE LAND FOR HANGAR					
039	440		EXTEND RW PHASE I					
039	440		CONSTRUCT SRE BUILDING					316,666
039	440		EXTEND RW PHASE II					
039	440	76999	UNAPPROPRIATED RESERVE					
			Balance	338,883	392,543	1,705,556	301,816	1,256,666
			TOTAL REVENUE	334,642	498,299	1,695,643	390,611	1,385,462
			TOTAL EXPENDITURES	338,883	392,543	1,705,556	301,816	1,256,666
			EXCESS (DEFICIENCY)	(4,241)	105,756	(9,913)	88,795	128,796

LIQUID FUELS FUND

Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
REVENUES								
035	300	03001	BEGINNING BALANCE	33,503	455,473	465,594	455,473	443,004
035	354	05313	COMMONWEALTH	284,864	54,192	245,129	250,529	254,142
035	341	05410	INVESTMENT INTEREST	4,648	2,298	500		500
035	392	05101	TRANSFER FROM GENERAL FUND	-	277,402			
035	392	05497	TRANSFER FROM 097 TURNBACK	-				
			TOTAL REVENUE	305,917	789,365	711,223	706,002	697,646
						245,629		
EXPENSES								
				2019 Actual	2020 Actual	2021 PROPOSED	2021 Est YE	2022 Proposed
STREET CLEANING 431								
035	431	10141	FULLTIME PERSONNEL	20,582	25,103	21,115	21,492	
035	431	10165	SHIFT DIFFERENTIAL	280	274	250	136	
035	431	11161	FICA (SS & MEDICARE)	875	1,926	1,634		
			TOTAL	21,737	27,303	22,999	21,628	-
WINTER MAINTENANCE 432								
035	432	10141	FULLTIME PERSONNEL	-	2,963	-	30,966	
035	432	10160	OVERTIME WAGES	14,095	5,735	10,155	25,044	
035	432	11161	FICA (SS & MEDICARE)	1,081	654	777		
035	432	24120	SNOW REMOVAL MATERIALS	78,394	23,182	55,000	69,100	
			TOTAL	93,570	32,534	65,932	125,110	-
TRAFFIC CONTROL DEVICES 433								
035	433	24140	STREET SIGN SUPPLIES	10,039	8,472	15,000		
			TOTAL	10,039	8,472	15,000	-	-
STORMWATER 436								
035	436	10141	FULLTIME PERSONNEL	-	7,247	33,692	21,457	
035	436	10134	FOREMAN			5,116	5,204	
035	436	10144	PART-TIME PERSONNEL			3,793	-	
035	436	10160	OVERTIME WAGES		275	1,000	373	
035	436	11161	FICA (SS & MEDICARE)	-	738	3,335		
035	436	24130	STORMWATER MATERIALS	8,464	11,902	20,000	8,958	
035	436	72559	SUNSET PINES STORMWATER	188	30,711	97,050		697,646
			TOTAL	8,652	50,873	163,986	35,991	697,646
VEHICLE & EQUIP MAINTENANCE 437								
035	437	10174	MECHANIC WAGES	48,732	28,278	30,511	31,035	
035	437	11161	FICA (SS & MEDICARE)	3,577	2,094	2,334		
035	437	37410	SWEEPER MAINTENANCE	3,238	2,977	2,000	10,656	
			TOTAL	55,547	33,350	34,845	41,692	-
STREET MAINTENANCE 438								
035	438	10141	FULLTIME PERSONNEL	-	101,980			
035	438	10134	FOREMAN			10,083	10,232	
035	438	10160	OVERTIME	-	2,174			
035	438	11161	FICA (SS & MEDICARE)	-	1,299	771		
035	438	24141	STREET MAINT. MATERIALS	5,106	2,518	25,000	10,564	
			TOTAL	5,106	107,970	35,854	20,796	-
STREET PROJECTS 439								
035	439	75100	CAPITAL PROJECTS	9,454	20,588	105,900	17,781	
			TOTAL REVENUE	305,917	789,365	711,223	706,002	697,646
			TOTAL EXPENDITURES	204,104	281,089	444,517	262,998	697,646
			TO FUND BALANCE	101,813	508,276	266,706	443,004	(0)

MINOR FUNDS

Fund 002	Internal Service Fund
Fund 005	Recreation Fund
Fund 025	Interchange Lighting Fund
Fund 032	Hoberman Park Fund
Fund 033	Levee Escrow Fund
Fund 034	Tidlow River Dam Fund
Fund 045	Commercial Loan Fund
Fund 057	Sidewalk Rehab Loan Fund
Fund 055	Poorman Business Fund
Fund 015	American Rescue Plan Fund

FUND 002 INTERNAL SERVICE FUND								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est YE	2022 Proposed
REVENUES								
002	300	03001	BEGINNING BALANCE	17,666	15,784	17,795	10,760	14,424
002	300	03533	SECURITY BOXES (SALES)	-	-	-	-	-
002	341	05410	INVESTMENT INTEREST	10	-	-	-	-
002	358	07701	UNLEADED GASOLINE	-	-	-	-	-
002	358	07702	DIESEL FUEL	-	-	-	-	-
002	358	07735	FUEL/CRAFTS INC	-	-	-	-	-
002	358	07736	FUEL/CITIZENS HOSE COMPANY	2,309	1,446	1,385	2,429	2,478
002	358	07737	FUEL/EMERGENCY MEDICAL SERVICE	36	-	-	-	-
002	358	07738	FUEL/CASTANEA TOWNSHIP	2,469	-	-	-	-
002	358	07739	FUEL/RENOVO AMBULANCE	-	-	-	113	115
002	358	07741	FUEL/ROSS LIBRARY	530	328	304	627	639
002	358	07747	FUEL/SPCA	1,575	945	973	1,393	1,421
002	358	07751	FUEL/HOPE HOSE COMPANY	111	188	148	95	97
002	389	07789	SERVICE CHARGES	277	76	77	128	130
002	389	08100	MISCELLANEOUS	-	-	-	-	-
			TOTAL	18,425	18,767	20,682	15,544	19,304
REIMBURSEMENTS								
002	392	05152	REIMBURSEMENT/FUND 52/HOUSE REH	-	-	-	-	-
002	392	05153	REIMBURSEMENT 2014 CDBG	-	-	-	-	-
002	392	05160	REIMBURSEMENT/WATER FUND	10,465	7,932	6,620	749	764
002	392	05163	REIMBURSEMENT SEWER FUND	7,494	3,940	2,962	415	424
002	392	05164	ALLOCATION FROM GENERAL FUND	28,112	32,721	25,718	3,483	3,553
002	392	05170	REIMBURSEMENT/AIRPORT FUND	2,070	1,116	810	70	72
002	392	05172	ALLOCATION FROM RECREATION FUND	51	38	37	1	1
002	392	05185	Reimb/Rural Business Fund	-	-	-	-	-
002	392	05197	REIMB FROM 2012 CDBG/FUND 95	-	-	-	-	-
002	392	05198	REIMB FROM 2013 CDBG/FUND 96	-	-	-	-	-
			TOTAL	48,193	45,747	36,148	4,719	4,813
EXPENDITURES								
002	401	32500	POSTAGE	10,060	7,169	6,680	549	560
002	401	37610	UNLEADED GASOLINE	23,841	21,842	20,094	3,111	3,173
002	401	37612	DIESEL FUEL	20,889	13,549	10,603	2,179	2,222
002	492	49201	TRANSFER TO GENERAL FUND	-	-	-	-	-
002	401	76999	UNAPPROPRIATED RESERVE	-	-	-	-	18,162
			TOTAL	54,790	42,560	37,377	5,839	24,118
			TOTAL REVENUE	66,617	64,514	56,829	20,263	24,117
			TOTAL EXPENDITURES	54,790	42,560	37,377	5,839	24,118
			EXCESS (DEFICIENCY)	11,827	21,954	19,452	14,424	(0)

FUND 005 RECREATION FUND								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est YE	2022 Proposed
REVENUES								
005	300	03001	BEGINNING BALANCE	69,259	53,547	56,766	55,607	58,520
005	341	05410	INVESTMENT INTEREST	219	35	50	-	5
005	389	07614	REIMBURSEMENTS				-	
005	389	08100	MISCELLANEOUS				-	
005	387	08869	PUBLIC CONTRIBUTIONS TRASH CANS	1,724		5,000	-	5,000
005	387	08873	PUBLIC CONTRIBUTIONS CONCERTS	25,297	19,019	25,000	19,549	25,000
005	387	08874	PUBLIC CONTRIBUTIONS MOVIES	2,000		1,500	-	1,500
005	387	08875	BOAT DOCK DONATIONS	14,250		-	-	
005	367	08880	WINTER RACE REVENUE	140	21,548	17,000	16,925	17,000
005	367	08882	FALL RACE REVENUE					
			TOTAL	146,705	94,148	105,316	92,081	107,025
EXPENDITURES								
005	409	37160	OTHER MAINT (Jaycees)	4,900	515	11,029	791	9,723
005	453	40318	OUTDOOR CINEMA EXP	1,118	500	1,500	-	1,500
005	453	46228	FLOATING STAGE MAINT	225	1,893	1,500	395	1,500
005	453	46230	CONCERTS BAND EXPENSES	23,280	12,623	18,500	18,872	18,500
005	453	46231	FLOATING STAGE EVENTS	2,326	3,915	8,500	11	8,500
005	452	46232	BOAT DOCK PROJECT	13,723	709	500	483	500
005	453	46239	CONCERTS MISC. EXPENSE	-	147	500	-	500
005	409	46316	TRASH CANS	2,954		5,000	-	5,000
005	452	46330	WINTER RACE EXPENDITURES	15,332	16,649	17,000	13,009	17,000
005	452	46332	FALL RACE EXPENDITURES					
005	401	76999	UNAPPROPRIATED RESERVE					44,302
			TOTAL	77,446	36,951	64,029	33,561	107,025
			TOTAL REVENUE	146,705	94,148	105,316	92,081	107,025
			TOTAL EXPENDITURES	77,446	36,951	64,029	33,561	107,025
			EXCESS (DEFICIENCY)	69,259	57,197	41,288	58,520	(0)
FUND 025 INTERCHANGE FUND								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est YE	2022 Proposed
REVENUES								
025	300	03001	BEGINNING BALANCE	5,347	(2,400)	3,904	2,496	8,496
025	354	05313	COMMONWEALTH	-	12,507	7,000	14,321	8,281
025	341	05410	INVESTMENT INTEREST	1				
025	358	06573	COUNTY SHARE	202	3,798	3,500	3,274	4,000
025	392	05164	ALLOCATION FROM GENERAL FUND	4,000	4,000	4,000	4,000	4,000
			TOTAL	9,551	17,906	18,405	24,091	24,777
EXPENDITURES								
025	434	10141	FULL TIME PERSONNEL			-		
025	434	21500	OTHER SUPPLIES			500		
025	434	36100	ELECTRIC SERVICE	20,212	14,395	14,281	15,594	17,777
025	434	45000	CONTRACT SERVICES	-		5,000		
025	434	45300	EQUIPMENT RENTAL			-		
025	434	76999	UNAPPROPRIATED RESERVE					
			TOTAL	20,212	14,395	19,781	15,594	17,777
			TOTAL REVENUE	9,551	17,906	18,405	24,091	24,777
			TOTAL EXPENDITURES	20,212	14,395	19,781	15,594	17,777
			EXCESS (DEFICIENCY)	(10,661)	3,511	(1,376)	8,496	7,000

FUND 032 HOBERMAN PARK								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est YE	2022 Proposed
REVENUES								
032	300	03001	BEGINNING BALANCE	3,426	4,353	4,721	4,720	5,085
032	341	05410	INVESTMENT INTEREST	24	7		3	3
032	387	08873	PUBLIC CONTRIBUTIONS	432	360	364	362	360
			TOTAL	3,882	4,720	5,084	5,085	5,448
EXPENDITURES								
032	454	72454	CAPITAL IMPROVEMENTS					
032	454	76999	UNAPPROPRIATED RESERVE					5,448
			TOTAL	-	-	-	-	5,448
			TOTAL REVENUE	3,882	4,720	5,084	5,085	5,448
			TOTAL EXPENDITURES	-	-	-	-	5,448
			EXCESS (DEFICIENCY)	3,882	4,720	5,084	5,085	-
FUND 033 LEVEE ESCROW								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est YE	2022 Proposed
REVENUES								
033	300	03001	BEGINNING BALANCE	554	562	67	8,976	8,976
033	392	05413	2018A NOTE PROCEEDS	89,226	57,096			
033	392	06574	CITY ALLOCATION		1,400	-		
033	341	05410	INVESTMENT INTEREST	3	1			1
			TOTAL	89,783	59,059	67	8,976	8,977
EXPENDITURES								
033	446	34100	ADVERTISING/PRINTING		159			
033	446	75160	SEALCOAT & REMARK		49,923			
033	446	72446	LEVEE IMPROVEMENTS	89,226				
033	446	76999	UNAPPROPRIATED RESERVE					8,977
			TOTAL	89,226	50,082	-	-	8,977
			TOTAL REVENUE	89,783	59,059	67	8,976	8,977
			TOTAL EXPENDITURES	89,226	50,082	-	-	8,977
			EXCESS (DEFICIENCY)	557	8,977	67	8,976	-
FUND 034 TIDLOW RIVER DAM								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est YE	2022 Proposed
REVENUES								
034	300	03001	BEGINNING BALANCE	35,015	29,275	24,056	23,690	23,707
034	341	05410	INVESTMENT INTEREST	206	65	25	17	
034	393	05413	2018A NOTE PROCEEDS	392,160				
034	392	06574	CITY ALLOCATION					
			TOTAL	427,380	29,340	24,081	23,707	23,707
EXPENDITURES								
034	446	72710	REPAIRS/IMPROVEMENTS	365,895	5,650			20,000
034	446	76999	UNAPPROPRIATED RESERVE					3,707
			TOTAL	365,895	5,650	-	-	23,707
			TOTAL REVENUE	427,380	29,340	24,081	23,707	23,707
			TOTAL EXPENDITURES	365,895	5,650	-	-	23,707
			EXCESS (DEFICIENCY)	61,484	23,690	24,081	23,707	-

PLANNING DEPARTMENT MULTI-YEAR BUDGETS								
FUND 045 RURAL BUSINESS ENTERPRISE FUND (COMMERCIAL LOAN)								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est YE	2022 Proposed
REVENUES								
045	300	03001	BEGINNING BALANCE	467,938	473,946	480,827	437,408	394,441
045	341	05410	INVESTMENT INTEREST	2,361	685	750	235	200
045	389	05413	LOAN REPAYMENTS	54,000	51,491		83,047	84,675
045	392	06574	CITY ALLOCATION					
045	389	07614	REIMBURSEMENTS			62,000		
			TOTAL	524,299	526,121	543,577	520,690	479,316
EXPENDITURES								
045	465	10141	FULLTIME PERSONNEL			2,000	831	2,000
045	465	11156	HEALTH INSURANCE			200		200
045	465	11158	DENTAL INSURANCE			40		40
045	465	11161	FICA (SS & MEDICARE)			153	62	153
045	465	11580	LIFE INSURANCE			15	-	15
045	465	31400	LEGAL EXPENSE		751	100	4,702	100
045	465	34100	ADVERTISING			375	353	375
045	465	35303	SURETY BONDS			100		100
045	465	40100	RLF EXPENSES					
045	465	40110	CONTRACT SERVICES (SEDA-COG)					
045	465	40240	LOANS	50,012	50,000	150,000	115,000	50,000
045	465	40320	PROGRAM ADMIN	5,503	4,855		5,300	5,000
045	401	76999	UNAPPROPRIATED RESERVE					421,333
			TOTAL	55,515	55,606	152,983	126,249	479,316
			TOTAL REVENUE	524,299	526,121	543,577	520,690	479,316
			TOTAL EXPENDITURES	55,515	55,606	152,983	126,249	479,316
			EXCESS (DEFICIENCY)	468,784	470,515	390,594	394,441	0

FUND 057 SIDEWALK REHAB FUND								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est YE	2022 Proposed
REVENUES								
057	300	03001	BEGINNING BALANCE		12,157	13,365	13,340	13,304
057	341	05410	INVESTMENT INTEREST			5	-	
057	389	05413	LOAN PAYMENTS			2,400	-	
057	392	06574	CITY ALLOCATION					
			TOTAL	-	12,157	15,770	13,340	13,304
EXPENDITURES								
057	465	31400	LEGAL EXPENSE	457	24	100	36	
057	465	72710	REPAIRS/IMPROVEMENTS			6,000		13,304
057	401	76999	UNAPPROPRIATED RESERVE					
			TOTAL	457	24	6,100	36	13,304
			TOTAL REVENUE	-	12,157	15,770	13,340	13,304
			TOTAL EXPENDITURES	457	24	6,100	36	13,304
			EXCESS (DEFICIENCY)	(457)	12,133	9,670	13,304	-

FUND 055 POORMAN BUSINESS FUND								
Fund	Dept	Object	Title	2019 Actual	2020 Actual	2021 Adopted	2021 Est YE	2022 Proposed
REVENUES								
055	300	03001	BEGINNING BALANCE		-	61	61	506
055	341	05410	INVESTMENT INTEREST		0	5	-	1
055	387	06710	CC COMMUNITY FOUNDATION		973	487	445	450
			TOTAL	-	973	553	506	957
EXPENDITURES								
055	465	40313	COMMERCIAL GRANTS		912	500		750
055	465	76999	UNAPPROPRIATED RESERVE					207
			TOTAL	-	912	500	-	957
			TOTAL REVENUE	-	973	553	506	957
			TOTAL EXPENDITURES	-	912	500	-	957
			EXCESS (DEFICIENCY)	-	61	53	506	-

MULTIYEAR FUNDS

Fund 030	2016 CDBG
Fund 074	2017 CDBG
Fund 060	2018 CDBG
Fund 075	2019 CDBG
Fund 049	2020 CDBG-CV
Fund 058	2020 CDBG
Fund 071	2021 CDBG

2017 CDBG FUND 074 (MULTI-YEAR)

Fund	Dept	Object	Title	ADOPTED BUDGET	AMENDED BUDGET	TOTAL BUDGET	2018	2019	2020 Y2D	2020 YE	2021 EST	2022 EST	REMAING
REVENUES													
074	300	03001	BEGINNING BALANCE					(555)	(2,459)	(2,459)	13,076	109,112	109,112
074	341	05410	INVESTMENT INTEREST	100		100							100
074	354	06541	DCNR HAMMERMILL GRANT	80,200		80,200			72,180		72,180		8,020
074	354	06545	COMMONWEALTH CDBG	269,615		269,615	273	58,356	76,574	210,170	53,972		(53,156)
			TOTAL	349,915	-	349,915	273	57,801	146,295	207,712	139,227	109,112	64,076
EXPENDITURES													
074	465	10133	DEPARTMENT HEAD	5,000		5,000							5,000
074	465	10133	HEAD OF DEPARTMENT										-
074	465	11156	HEALTH INSURANCE	900		900							900
074	465	11158	DENTAL INSURANCE	90		90							90
074	465	11161	FICA (SS & MEDICARE)	500		500							500
074	465	11580	LIFE INSURANCE	90		90							90
074	465	31400	ADVERTISING					693					(693)
074	465	40320	PROGRAM ADMIN	2,000		2,000	828	555		8,580	1,177		(9,140)
074	465	40321	SEDA-COG CONSULTANT SVCS	39,950		39,950		13,300			25,200		1,450
074	454	40335	HAMMERMILL PLAYGROUND REHAB	160,423		160,423		43,111		186,056	3,739		(72,483)
074	439	40336	E CHURCH STREET STREETScape	140,862		140,862		2,600					138,262
074	465	46210	INTEREST RETURNED	100		100							100
			TOTAL	349,915	-	349,915	828	60,259	-	194,636	30,116	-	64,076
			TOTAL REVENUE	349,915	-	349,915	273	57,801		207,712	139,227	109,112	64,076
			TOTAL EXPENDITURES	349,915	-	349,915	828	60,259		194,636	30,116	-	64,076
			EXCESS (DEFICIENCY)	-	-	-	(555)	(2,459)		13,076	109,112	109,112	-

2018 CDBG FUND 060 (MULTI-YEAR 12/20/18-12/19/22)

Fund	Dept	Object	Title	ADOPTED BUDGET	AMENDED BUDGET	TOTAL BUDGET	2019	2020 Y2D	2020 YE	2021 Y2D	2022 EST	2023 EST	REMAING
REVENUES													
060	300	03001	BEGINNING BALANCE					20,368	20,368	(232)	(7,037)	(7,037)	(7,037)
060	341	05410	INVESTMENT INTEREST	100		100							100
060	354	06545	COMMONWEALTH CDBG	296,249		296,249	20,600	-	10,774	186,722			78,153
			TOTAL	296,349	-	296,349	20,600	20,368	31,142	186,490	(7,037)	(7,037)	71,216
EXPENDITURES													
060	465	10133	HEAD OF DEPARTMENT										-
060	465	11161	FICA (SS & MEDICARE)										-
060	465	25200	SYSTEM MAINTENANCE										-
060	465	31400	ADVERTISING				232						(232)
060	465	40321	SEDA-COG CONSULTANT SVCS	42,550		42,550			16,600	3,000			22,950
060	465	46210	INTEREST RETURNED	100		100							100
060	439	51384	E WATER STREET PAVING PHASE I	242,925		242,925			4,000	190,528			48,397
060	465	51386	COMPREHENSIVE PLAN	10,774		10,774			10,774				-
			TOTAL	296,349	-	296,349	232	-	31,374	193,528	-	-	71,216
			TOTAL REVENUE	296,349	-	296,349	20,600		31,142	186,490	(7,037)	(7,037)	71,216
			TOTAL EXPENDITURES	296,349	-	296,349	232		31,374	193,528	-	-	71,216
			EXCESS (DEFICIENCY)	-	-	-	20,368		(232)	(7,037)	(7,037)	(7,037)	-

2019 CDBG FUND 075 (MULTI-YEAR 2/11/20-2/10/2024)													
Fund	Dept	Object	Title	ADOPTED BUDGET	AMENDED BUDGET	TOTAL BUDGET	2020 Y2D	2020 YE	2021 Y2D	2022 EST	2023 EST	2024 EST	REMAING
REVENUES													
075	300	03001	BEGINNING BALANCE						(193)	(1,042)	(1,042)	(1,042)	(1,042)
075	341	05410	INVESTMENT INTEREST	100		100							100
075	354	06545	COMMONWEALTH CDBG	298,504		298,504			15,350				283,154
			TOTAL	298,604	-	298,604	-	-	15,157	(1,042)	(1,042)	(1,042)	282,213
EXPENDITURES													
075	465	10133	HEAD OF DEPARTMENT	6,856		6,856							6,856
075	465	11156	HEALTH INSURANCE	966		966							966
075	465	11158	DENTAL INSURANCE	23		23							23
075	465	11161	FICA (SS & MEDICARE)	313		313							313
075	465	11580	LIFE INSURANCE	22		22							22
075	465	31400	LEGAL					193					(193)
075	465	34100	ADVERTISING	3,000		3,000		-	849				2,152
075	465	46210	INTEREST RETURNED	100		100							100
075	465	52346	SEDA-COG CONSULTANT SVCS	42,550		42,550			13,350				29,200
075	454	52345	PIPER-HARMON SAFE-FALL	33,236		33,236							33,236
075	439	52344	E WATER STREET PAVING PHASE II	211,538		211,538			2,000				209,538
			TOTAL	298,604	-	298,604	-	193	16,199	-	-	-	282,213
			TOTAL REVENUE	298,604	-	298,604	-	-	15,157	(1,042)	(1,042)	(1,042)	282,213
			TOTAL EXPENDITURES	298,604	-	298,604	-	193	16,199	-	-	-	282,213
			EXCESS (DEFICIENCY)	-	-	-	-	(193)	(1,042)	(1,042)	(1,042)	(1,042)	-

MULTI-YEAR FUND 049 2020 CDBG-CV													
Fund	Dept	Object	Title	ADOPTED BUDGET	AMENDED BUDGET	TOTAL BUDGET	2020 Y2D	2020 YE	2021 Y2D	2022 EST	2023 EST	2024 EST	REMAING
REVENUES													
049	300	03001	BEGINNING BALANCE						(134,822)	80	80	80	80
049	341	05410	INVESTMENT INTEREST	100		100			9				91
049	354	06545	COMMONWEALTH CDBG	193,732		193,732			162,750				30,982
			TOTAL	193,832	-	193,832	-	-	27,937	80	80	80	31,153
EXPENDITURES													
049	465	10133	HEAD OF DEPARTMENT	28,163		29,002		1,307	1,461				26,234
049	465	11156	HEALTH INSURANCE	1,500		1,500							1,500
049	465	11158	DENTAL INSURANCE	100		100							100
049	465	11161	FICA (SS & MEDICARE)	2,219		2,219		96	107				2,016
049	465	11580	LIFE INSURANCE	50		50			-				50
049	465	34100	ADVERTISING	2,000		2,000			-				2,000
049	465	46210	INTEREST RETURNED	100		100							100
049	465	52343	SMALL BUSINESS GRANTS	159,700		158,861		133,420	26,289				(848)
			TOTAL	193,832	-	193,832	-	134,822	27,857	-	-	-	31,153
			TOTAL REVENUE	193,832	-	193,832	-	-	27,937	80	80	80	31,153
			TOTAL EXPENDITURES	193,832	-	193,832	-	134,822	27,857	-	-	-	31,153
			EXCESS (DEFICIENCY)	-	-	0	-	(134,822)	80	80	80	80	0

SUPPLEMENTAL INFORMATION

Real Estate Values

Top Ten Real Estate

Communities of Scale Comparisons

Top Ten Employers of City Residents: Earned Income Tax

Grants & Donations

Destination Lock Haven: Working toward the goals

CITY OF LOCK HAVEN PROPERTIES-ASSESSED VALUES-2022										
TOTAL ASSESSED VALUES (BUILDINGS PLUS LAND)										
	-0.30%	0.19%	-0.34%	-0.09%	-0.06%	-0.28%	-3.81%	1.49%		
WARD	2015	2016	2017	2018	2019	2020	2021	2022	Current Year	Percentage
									Inc./Dec.	Inc./Dec.
1st Ward	\$47,180,400	\$47,484,700	\$47,018,900	\$44,706,100	\$44,909,500	\$44,693,300	\$46,275,700	\$45,718,000	(\$557,700)	-1.21%
2nd Ward	\$35,081,100	\$35,222,800	\$35,254,200	\$35,335,400	\$35,335,400	\$35,336,500	\$35,194,800	\$34,411,700	(\$783,100)	-2.23%
3rd Ward	\$68,805,100	\$68,516,300	\$68,483,900	\$68,077,100	\$67,875,900	\$67,823,800	\$67,801,700	\$67,739,100	(\$62,600)	-0.09%
4th Ward	\$83,188,800	\$83,299,800	\$82,927,700	\$84,966,200	\$84,801,100	\$84,324,800	\$84,173,000	\$89,543,400	\$5,370,400	6.38%
5th Ward	\$45,577,800	\$45,855,200	\$45,736,500	\$46,071,300	\$46,078,000	\$46,044,500	\$34,190,200	\$34,199,100	\$8,900	0.03%
TOTAL	\$279,833,200	\$280,378,800	\$279,421,200	\$279,156,100	\$278,999,900	\$278,222,900	\$267,635,400	\$271,611,300	\$3,975,900	1.49%
SEPARATE ASSESSED VALUES										
	2015	2016	2017	2018	2019	2020	2021	2022	Current Year	Percentage
	Building	Building	Building	Building	Building	Building	Building	Building	Inc./Dec.	Inc./Dec.
1st Ward	\$40,196,300	\$40,446,600	\$40,003,700	\$37,887,900	\$38,017,300	\$37,817,200	\$39,383,900	\$38,826,200	(\$557,700)	-1.42%
2nd Ward	\$29,508,200	\$29,552,500	\$29,491,700	\$29,597,300	\$29,597,300	\$29,598,400	\$29,456,700	\$28,509,600	(\$947,100)	-3.22%
3rd Ward	\$56,764,000	\$56,507,200	\$56,474,500	\$56,086,000	\$55,900,900	\$56,015,800	\$56,016,400	\$55,947,700	(\$68,700)	-0.12%
4th Ward	\$66,067,600	\$66,149,100	\$65,652,600	\$67,270,400	\$67,163,900	\$66,669,900	\$66,528,900	\$71,849,200	\$5,320,300	8.00%
5th Ward	\$39,224,900	\$39,496,600	\$39,396,200	\$39,706,500	\$39,714,600	\$39,679,900	\$28,164,800	\$28,173,700	\$8,900	0.03%
TOTAL	\$231,761,000	\$232,152,000	\$231,018,700	\$230,548,100	\$230,394,000	\$229,781,200	\$219,550,700	\$223,306,400	\$3,755,700	1.71%
Taxes @100%	\$1,255,007	\$1,257,124	\$1,250,987	\$1,248,439	\$1,247,604	\$1,244,286	\$1,188,887	\$1,209,224	\$20,337	
Taxes @ 88%	\$1,104,406	\$1,106,269	\$1,100,869	\$1,098,626	\$1,097,892	\$1,094,972	\$1,046,220	\$1,064,117	\$17,897	
Taxes @ 92%	\$1,154,606	\$1,156,554	\$1,150,908	\$1,148,564	\$1,147,796	\$1,144,743	\$1,093,776	\$1,112,486	\$18,710	
	Land	Land	Land	Land	Land	Land	Land	Land	Inc./Dec.	Inc./Dec.
1st Ward	\$6,984,100	\$7,038,100	\$7,015,200	\$6,818,200	\$6,892,200	\$6,876,100	\$6,891,800	\$6,891,800	\$0	0.00%
2nd Ward	\$5,572,900	\$5,670,300	\$5,762,500	\$5,738,100	\$5,738,100	\$5,738,100	\$5,738,100	\$5,902,100	\$164,000	2.86%
3rd Ward	\$12,041,100	\$12,009,100	\$12,009,400	\$11,991,100	\$11,975,000	\$11,808,000	\$11,785,300	\$11,791,400	\$6,100	0.05%
4th Ward	\$17,121,200	\$17,150,700	\$17,275,100	\$17,695,800	\$17,637,200	\$17,654,900	\$17,644,100	\$17,694,200	\$50,100	0.28%
5th Ward	\$6,352,900	\$6,358,600	\$6,340,300	\$6,364,800	\$6,363,400	\$6,364,600	\$6,025,400	\$6,025,400	\$0	0.00%
TOTAL	\$48,072,200	\$48,226,800	\$48,402,500	\$48,608,000	\$48,605,900	\$48,441,700	\$48,084,700	\$48,304,900	\$220,200	0.46%
Taxes @100%	\$1,265,278	\$1,269,347	\$1,273,971	\$1,279,380	\$1,279,325	\$1,275,003	\$1,265,607	\$1,271,402	\$5,796	
Taxes @ 88%	\$1,113,444	\$1,117,025	\$1,121,095	\$1,125,854	\$1,125,806	\$1,122,003	\$1,113,734	\$1,118,834	\$5,100	
Taxes @ 92%	\$1,164,055	\$1,167,799	\$1,172,054	\$1,177,030	\$1,176,979	\$1,173,003	\$1,164,358	\$1,169,690	\$5,332	
TOTAL TAX										
@ 100 %	\$2,520,284	\$2,526,471	\$2,524,958	\$2,527,819	\$2,526,929	\$2,519,289	\$2,454,493	\$2,480,627	\$26,133	1.06%
@ 88 %	\$2,217,850	\$2,223,294	\$2,221,963	\$2,224,481	\$2,223,698	\$2,216,974	\$2,159,954	\$2,182,951	\$22,997	1.06%
@92%	\$2,318,662	\$2,324,353	\$2,322,962	\$2,325,593	\$2,324,775	\$2,317,746	\$2,258,134	\$2,282,176	\$24,043	1.06%

Top Ten Real Estate Taxes

1	Lock Haven Gardens	\$36,687
2	Marriott Fairfield Inn	\$33,184
3	CVS	\$32,768
4	Kephart Plaza	\$21,798
5	Clinton Plaza	\$20,704
6	Former Piper Factory (leased by SA Piper Logistics)	\$17,457
7	Best Western	\$16,661
8	WEIS	\$13,579
9	MacIntyre's	\$11,536
10	Geisinger	\$11,110

Cities of Scale

Sources							
Census ACS 2017 2019 Municipal Tax Information (DCED Municipal Statistics)	Aliquippa (Beaver)	Jeannette (Westmoreland)	Warren (Warren)	Lock Haven (Clinton)	Sunbury (Northumberland)	Uniontown (Fayette)	Oil City (Venango)
Population	9,173	9,341	9,333	9,540	9,643	9,975	10,101
Median Age	42.3	42.0	44.1	23.9	37.3	42.7	39.4
Under 18	21.0%	18.7%	19.9%	18.0%	22.2%	18.6%	23.0%
65 and over	19.5%	18.6%	18.8%	12.3%	15.9%	19.5%	15.8%
Births last year	240	48	140	136	253	194	87
Walk to Work	0.80%	2.40%	8.80%	15.00%	6.00%	6.40%	4.60%
Median Household Income	\$31,121	\$40,309	\$41,049	\$31,158	\$33,525	\$28,267	\$36,098
Median Home Value	\$72,000	\$86,200	\$79,300	\$106,800	\$79,700	\$83,100	\$48,800
Households	4,324	4,425	4,347	3,345	4,172	4,395	4,275
Average Household Size	2.10	2.10	2.09	2.38	2.20	2.14	2.30
EIT Rate Resident	1.0	1.35	2.2	0.5	0.5	0.5	0.5
Effective Millage	30	33.62	19.8	9.0571	31.25	12.2349	11.92
Split General	n/a	n/a	n/a	9.0571	n/a	n/a	n/a
Split Buildings	n/a	n/a	n/a	5.4151	n/a	n/a	n/a
Split Land	n/a	n/a	n/a	26.3204	n/a	n/a	n/a
Civilian LF Unemployed	6.50%	3.20%	4.60%	4.50%	4.10%	6.00%	4.10%
Self-employed	3.0%	5.1%	7.6%	2.8%	3.9%	4.2%	4.2%
Vacant Housing Units	21.2%	11.4	11.40%	15.80%	7.90%	17.70%	14.30%
Rentals	44.3%	33.0%	43.1%	64.4%	50.6%	51.4%	37.0%
Median Rent	\$584	\$589	\$620	\$702	\$610	\$566	\$579

Top Ten places City Residents are employed (based on total payroll paid)

	Employer	Payroll to Residents
1	Commuting to Lycoming County area	\$101,814,057
2	Commuting to Centre County area	\$9,471,162
3	First Quality (combined)	\$8,291,822
4	Lock Haven University	\$7,219,734
5	UPMC (combined)	\$3,142,712
6	Keystone Central School District	\$2,214,468
7	Commonwealth of PA	\$1,901,314
8	Geisinger (combined)	\$1,545,384
9	Wal-Mart	\$1,433,274
10	Penn State University	\$1,156,644
11	Clinton County Government	\$1,146,156

CITY OF LOCK HAVEN 2022 BUDGET							
GRANTS AND DONATIONS							
		2017	2018	2019	2020	2021	2022 Request
001-400-50110	ROSS LIBRARY GRANT	\$27,000	\$28,000	\$29,000	\$30,000	\$30,000	
001-400-50150	DOWNTOWN LOCK HAVEN INC.	\$12,500	\$15,000	\$15,000	\$15,000	\$15,000	
001-400-50120	SPCA GRANT	\$8,000	\$10,000	\$10,000	\$10,000	\$10,000	
001-400-44753	RIVER VALLEY TRANSIT GRANT	\$-	\$3,750	\$7,500	\$9,000	\$-	
001-400-50150	CLINTON COUNTY ECONOMIC PARTNERSHIP	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
001-400-50150	CLINTON COUNTY HISTORICAL SOCIETY			\$1,000	\$1,000	\$1,000	
001-400-50150	AMERICAN RED CROSS	\$200	\$200	\$200	\$200	\$200	
001-400-50150	HALLOWEEN PARADE	\$100	\$100	\$100	\$100	\$100	
001-400-50150	SALVATION ARMY	\$200					
001-400-50150							
001-400-50150							
	SUBTOTAL GRANTS	\$53,000	\$62,050	\$67,800	\$70,300	\$61,300	\$-

Destination Lock Haven

2021 Plan Accomplishments

The City of Lock Haven comprehensive plan, *Destination Lock Haven*, was adopted in April 2021 and provides demographic information, special studies, public engagement results, and goals for the future. The goals and action items are organized in five strategies and offer a framework of initiatives that, when implemented, achieve the goals as defined by the community. The plan's five strategies are listed below and color coded throughout this document.



Housing Strategy



Business Strategy



Service Provider Strategy



Recreation Strategy



Sustainable Community Strategy

The following pages outline the 56 priority goals and action items addressed in the 2021 budget year and describes each action completed. A goal may be a continuous initiative or one-and-done project.



Housing Strategy

Priority Goal Addressed

Foster an attractive and sustainable housing market

Action Item Addressed

Develop an aging-in-place program to allow older residents to stay in the City

Action

A \$500,000 grant was secured with assistance from SEDA-Council of Governments for the purpose of rehabilitation owner-occupied homes in the City. This program is only available for low-moderate income residents, many of whom are on fixed incomes. Issues addressed through this program can help older residents stay in their homes for a longer period of time.



Housing Strategy

Priority Goal Addressed

Develop a strategy to encourage conversion of rental stock to owner-occupied housing

Action Item Addressed

Establish a program that offers assistance in purchasing or renovating properties to convert into single-family homes

Action

The City's Code & Zoning Office assisted in the removal of four blighted trailers and the installation of seven new single-family homes. The Department continues to support the initiative of converting blighted or deteriorated rental properties into single-family homes.



Housing Strategy

Priority Goal Addressed

Develop a strategy to encourage conversion of rental stock to owner-occupied housing

Action Item Addressed

Develop relationships with local groups to assist in renovation projects

Action

The Director of Permits and Licensing has collaborated with the Lock Haven Redevelopment Authority to focus on redevelopment projects in the City. This entity was able to sell former city-owned properties to get them back on the tax roll, stimulate development, and complete necessary renovations.



Housing Strategy

Priority Goal Addressed

Implement and enforce the International Property Maintenance Code

Action Item Addressed

Sustain the workload in the City’s Code & Zoning Office so that enforcement can be done regularly

Action

The Code & Zoning Office completed a comprehensive review of the International Property Maintenance Code with a subcommittee of City Council. This review helped propose solutions to workload issues in the Code & Zoning Office.



Business Strategy

Priority Goal Addressed

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

Action Item Addressed

Continue to address the feasibility of the adaptation of the Masonic Temple into a County Cultural Center

Action

A \$10,000 grant was secured and used in collaboration with DLH’s grant to fund a feasibility study regarding the creation of a Cultural Center at the Masonic Temple. This study was completed in 2021.



Business Strategy

Priority Goal Addressed

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

Action Item Addressed

Collaborate with the organization to implement events, program, and initiatives that support business owners and promote economic development activities in the City

Action

The Director of Permits and Licensing reviewed and/or approved seven licenses for sidewalk cafes for the summer of 2021. This process supports the local business’s desire to offer outdoor dining experiences and promotes economic activity.



Business Strategy

Priority Goal Addressed

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

Action Item Addressed

Collaborate with the organization to implement events, program, and initiatives that support business owners and promote economic development activities in the City

Action

The City's Code & Zoning Office collaborated with the Clinton County Economic Partnership and Downtown Lock Haven, Inc. to promote economic activity and foster new business in the City, many who have located in the Central Business District.



Business Strategy

Priority Goal Addressed

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

Action Item Addressed

Collaborate with the organization to implement events, program, and initiatives that support business owners and promote economic development activities in the City

Action

The City and Downtown Lock Haven, Inc. collaborated to implement events such as Market on Main, the pedestrian mall, and others to support business, tourism, and economic development.



Business Strategy

Priority Goal Addressed

Promote housing options within the Central Business District to build a sustainable consumer base

Action Item Addressed

Encourage improvements to historic downtown buildings while adhering to the Secretary of Interior's Standards and Guidelines for historic preservation

Action

The Historic District Advisory Committee reviewed 5 applications for improvements from property owners within the Central Business District. These applications were reviewed to ensure they aligned with historic preservation standards.



Business Strategy

Priority Goal Addressed

Continue to explore opportunities to enhance the atmosphere of the Central Business District

Action Item Addressed

Maintain amenities to ensure walkability and safety for all residents

Action

Worked with PennDOT in obtaining the installation of a RRFB (Rapid Response Flashing Beacon) at the intersection near Triangle Park to alert motorists of pedestrians crossing



Business Strategy

Priority Goal Addressed

Continue to explore opportunities to enhance the atmosphere of the Central Business District

Action Item Addressed

Maintain amenities to ensure walkability and safety for all residents

Action

Worked with PennDOT in obtaining longer Pedestrian Lead Interval (PLI) at crosswalks with traffic signals to allow longer time to cross for pedestrians. This will allow the chance for pedestrians to enter the crosswalk without the worry of vehicular traffic moving for a period of time.



Business Strategy

Priority Goal Addressed

Continue to explore opportunities to enhance the atmosphere of the Central Business District

Action Item Addressed

Maintain amenities to ensure walkability and safety for all residents

Action

Inspected the downtown area for tripping hazards. This resulted in repairs and reset of broken bricks which eliminated tripping hazard concerns.



Business Strategy

Priority Goal Addressed

Continue to explore opportunities to enhance the atmosphere of the Central Business District

Action Item Addressed

Invest in passive public spaces within the Central Business District

Action

A grant in the amount of \$32,725 was sought from the Department of Community and Economic Development to fund improvements to a section of Fallon Alley that acts as a high-traffic pedestrian way between Main Street businesses and the public parking lot on Water Street.



Service Provider Strategy

Priority Goal Addressed

Work with community-based service providers to enhance recreational and educational opportunities on city-owned properties

Action Item Addressed

Continue to allow clubs and organizations in the community to hold events on City-owned property

Action

The Director of Community Life collaborated with local groups to process more than 52 use requests for parks, banner installations, street closures, weddings, and festivals. This process continues to promote the use of City-owned facilities and parks for recreation and community events.



Service Provider Strategy

Priority Goal Addressed

Work with community-based service providers to enhance recreational and educational opportunities on city-owned properties

Action Item Addressed

Continue to allow clubs and organizations in the community to hold events on City-owned property

Action

The Police Department collaborated with various community groups and members to hold events in the City. Examples include the Robb Elementary Halloween Parade, Lock Haven Catholic School Fall Festival, the Downtown Pedestrian Mall, and more.



Service Provider Strategy

Priority Goal Addressed

Work with community-based service providers to enhance recreational and educational opportunities on city-owned properties

Action Item Addressed

Continue to allow clubs and organizations in the community to hold events on city-owned property

Action

Parking Enforcement Officers assisted in closing public streets for the Downtown Pedestrian Mall, various parades, and other community events.



Service Provider Strategy

Priority Goal Addressed

Encourage investment in public safety to build volunteers and advance technology

Action Item Addressed

Explore the reinvigoration of the Junior Firefighter Program

Action

The Fire Department currently has 10 junior firefighters in the Junior Firefighter Program. All members are currently enrolled in classes that apply to their age group. When members turn 18 years of age, they can finish training and become active firefighters.



Service Provider Strategy

Priority Goal Addressed

Encourage investment in public safety to build volunteers and advance technology

Action Item Addressed

Encourage community engagement and outreach events hosted by the City of Lock Haven Police and Fire Departments

Action

Fire prevention programs such as fire extinguisher training, smoke detector placement, and school visits are currently offered through the Fire Department. The Department also sponsors the Lock Haven Halloween Parade and participates in other parades and community events throughout the year.



Service Provider Strategy

Priority Goal Addressed

Encourage investment in public safety to build volunteers and advance technology

Action Item Addressed

Continue to pursue funding opportunities to properly equip officers and firefighters

Action

A \$48,683 grant was secured in 2020 and administered in 2021 to equip the City Police Department with 14 body-worn cameras as well as the Clinton County Sheriff’s Department with 12 body-worn cameras.



Service Provider Strategy

Priority Goal Addressed

Encourage investment in public safety to build volunteers and advance technology

Action Item Addressed

Continue to pursue funding opportunities to properly equip officers and firefighters

Action

The Police Department was able to train six officers in de-escalation practices. This training will properly equip officers to better serve community members when involved in a crisis.



Service Provider Strategy

Priority Goal Addressed

Encourage investment in public safety to build volunteers and advance technology

Action Item Addressed

Continue to pursue funding opportunities to properly equip officers and firefighters

Action

Each Parking Enforcement Officer completed Weights and Measurement training. This training will properly equip officers to perform their daily tasks accurately and efficiently.



Recreation Strategy

Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

Action Item Addressed

Upgrade and maintain City parks and playgrounds to ensure safety and boost recreational activity in the community

Action

Completed crack filling on the levee through the Pennsylvania Department of Transportation agility agreement. As part of this project, the Department of Public Works also created a maintenance plan for the levee walkway that includes crack fill and sealcoating every five to ten years.



Recreation Strategy

Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

Action Item Addressed

Upgrade and maintain City parks and playgrounds to ensure safety and boost recreational activity in the community

Action

Through routine property checks of City-owned property the Police Department was able to identify vandalism and safety concerns at parks within the City. These efforts maintain the safety of parks and playgrounds throughout the City.



Recreation Strategy

Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

Action Item Addressed

Reimagine public spaces and outdoor venues to reflect the interests, culture, and identity of the community

Action

The Director of Community Life facilitated 16 total summer concerts as part of the Summer Concert Series. These concerts are free to the public and continuously adapt to the interest and culture of the community.



Recreation Strategy

Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

Action Item Addressed

Explore the feasibility of incorporating Wi-Fi capabilities in public parks and spaces

Action

Provided information to cable contractor and was provided pricing to incorporate Wi-Fi in park areas where a pavilion is present. Future upgrades to parks may include this feature.



Recreation Strategy

Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

Action Item Addressed

Pursue funding opportunities to support improvements to parks, playgrounds, and public spaces

Action

Various funding opportunities were sought, received, administered, and completed during 2021 that focused on multiple parks in the city including: Hanna Park, Jack Bailey Playground, Piper-Harmon Playground, Taggart Park, and Triangle Park.



Recreation Strategy

Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

Action Item Addressed

Pursue funding opportunities to support improvements to parks, playgrounds, and public spaces

Action

The City's GIS Technician prepared an "As-Built" site plan for the Hammermill Playground Rehabilitation project. The drawing was completed to DCNR specifications and was an integral part in receiving funding for the project.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

Televised portion of City infrastructure, including storm and sewer, to define an asset and rating system. This information will be included the City's GIS mapping system and will provide a systematic approach to how the Department of Public Works identifies streets to be paved in conjunction with utility replacement.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

The City's Water Department addressed 59 issues by completing excavations to repair or relocate existing facilities. This work has decreased the amount of loss water in the City's system, conserving water and financial resources.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

Three aging vehicles used by the Department of Public Works were able to be transitioned out of service. These vehicles were replaced by two recently retired police vehicles and provide more efficient transportation for the department.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

The Department of Public Works were able to perform approximately 95% of all repairs in house. This greatly reduced inefficient spending to complete repairs necessary to operate. Exceptions occurred in instances requiring more specialized equipment for the repairs.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

The Department of Public Works completed the relocation of three fire hydrants in the City. These relocations are an integral part in the upcoming traffic signal projects.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

Completed the replacement of large commercial and industrial meters with increased accuracy. These improvements will reduce inefficiencies in the water system and grow the City's relationship with commercial and industrial water customers.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

As part of the initiative to reduce inefficiencies in the water system, the 425,000-gallon storage tank in Castanea was rehabilitated. This project will ensure safe and adequate storage of drinking water for water customers.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

The City's Streets Department completed a comprehensive assessment of storm sewer infrastructure in the City. This assessment has identified areas in need of immediate repairs and will be useful in addressing areas of inefficiency within the storm sewer infrastructure system.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

Action

The City's GIS Technician collaborate with the Sewer Foreman to gather and organize existing CCTV inspections videos of the wastewater system. These inspections will assist in identifying areas of inefficiency in within the system.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Ensure infrastructure is adequate for future development

Action

The Department of Public Works completed a comprehensive assessment of the City’s water system. This assessment will provide useful data for future line improvements.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Ensure infrastructure is adequate for future development

Action

The City’s Streets Department began utilizing pavement management software. Data from this software is used to propose areas of concern for future paving projects.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Ensure infrastructure is adequate for future development

Action

Multiple inlets, manholes, and feet of storm piping were replaced or rehabilitated to provide for effective stormwater management in the City.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Ensure infrastructure is adequate for future development

Action

The City’s GIS Technician began the conversion of 4th Ward maps to electronic files. This conversion will allow all members of City Staff to access information about water and sewer infrastructure, property boundaries, etc., assisting in future development projects.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Ensure infrastructure is adequate for future development

Action

The Department of Public Works and Planning Department collaborated with private contractors and businesses to complete paving projects on West Fourth Street, Spring Street, and East Water Street.



Sustainable Community Strategy

Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

Action Item Addressed

Ensure infrastructure is adequate for future development

Action

The City’s GIS Technician collected GPS data related to water, wastewater, and stormwater features. This data was then edited and added to GIS layers to ensure current and accurate mapping is available. This information can be utilized to ensure infrastructure is adequate for development in the City.



Sustainable Community Strategy

Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

Action Item Addressed

Support the continuation of a local farmers market in the City

Action

In collaboration with Downtown Lock Haven, Inc., the Market on Main farmer's market was able to continue in 2021. The market welcomed local businesses, farmers, and producers downtown to sell produce. In addition, the City's kiosk accepted SNAP benefits making it easier for low-moderate income populations to access fresh, healthy food.



Sustainable Community Strategy

Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

Action Item Addressed

Support the continuation of a local farmers market in the City

Action

The Department of Public Works Public Property crews designed, built, and installed six kiosks to be utilized for the Market on Main farmer's market. The kiosks were installed in the Main Street parking lot to support the initiative.



Sustainable Community Strategy

Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

Action Item Addressed

Invest in beautification projects throughout the City

Action

A grant in the amount of \$32,725 was sought from the Department of Community and Economic Development to fund improvements to a section of Fallon Alley that acts as a high-traffic pedestrian way between Main Street businesses and the public parking lot on Water Street.



Sustainable Community Strategy

Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

Action Item Addressed

Invest in beautification projects throughout the City

Action

Various City departments collaborated on beautification efforts in the City. These efforts included a new shade tree initiative and the planting of a pollinator garden in a neglected green space.



Sustainable Community Strategy

Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

Action Item Addressed

Promote the connection between youth in the community with arts and culture

Action

The Director of Community Life delivered over 50 Good Neighbor Bags and published weekly/monthly “Ranger Round-Up” videos to help connect homeowners, youth, and all residents to information about the community.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

Action

The Department of Public Works installed new globe covers on downtown streetlights to eliminate the yellow color of light and increase visibility for pedestrians utilizing the sidewalks.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

Action

The Department of Public Works removed tree hazards and obstructions from the Airport to satisfy FAA requirements. Elimination of these hazards will increase the safety of pilots taking advantage of the City's diverse transportation network.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

Action

Completed restriping of crosswalks and installed new signs to align with current standards for parking.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

Action

Two grants totaling \$551,100 and \$439,649 were sought from PennDOT to address aging traffic signals at the intersection of SR 120 and North Fairview Street and the intersection of SR 150, Second Avenue, and Barton Street.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

Action

Identified long standing reliability issues with two pieces of snow removal equipment. These issues were repaired in house with updated solutions to greatly reduce downtime during snow events and improve snow removal services in the City.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

Action

An approved inspection space was secured in order to properly inspect the City's two leaf vac trucks. This new space will allow inspections to be performed in house and ensure the trucks can operate and maintain a safe transportation network.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

Action

Parking Enforcement Officers began the task of calibrating all parking meters in the City. This task will ensure all meters are in working order and accurate for users.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Install wayfinding signage to help pedestrians, bicyclists, and motorists to navigate places of interest within the City

Action

The City's GIS Technician collected field locations on street signage throughout this City. Data related to the condition of the signs was also added to create a comprehensive database used by the Department of Public Works when old signage needs replaced or when installing new wayfinding signage.



Sustainable Community Strategy

Priority Goal Addressed

Work to develop a multimodal friendly transportation network

Action Item Addressed

Install wayfinding signage to help pedestrians, bicyclists, and motorists to navigate places of interest within the City

Action

Coordinated street signs were installed throughout the Water Street Historic District to denote the district and designate a place of interest within the City.