

# Destination Lock Haven

## 2021 Plan Accomplishments

The City of Lock Haven comprehensive plan, *Destination Lock Haven*, was adopted in April 2021 and provides demographic information, special studies, public engagement results, and goals for the future. The goals and action items are organized in five strategies and offer a framework of initiatives that, when implemented, achieve the goals as defined by the community. The plan's five strategies are listed below and color coded throughout this document.



Housing Strategy



Business Strategy



Service Provider Strategy



Recreation Strategy



Sustainable Community Strategy

The following pages outline the 56 priority goals and action items addressed in the 2021 budget year and describes each action completed. A goal may be a continuous initiative or one-and-done project.



## Housing Strategy

### Priority Goal Addressed

Foster an attractive and sustainable housing market

### Action Item Addressed

Develop an aging-in-place program to allow older residents to stay in the City

## Action

A \$500,000 grant was secured with assistance from SEDA-Council of Governments for the purpose of rehabilitation owner-occupied homes in the City. This program is only available for low-moderate income residents, many of whom are on fixed incomes. Issues addressed through this program can help older residents stay in their homes for a longer period of time.



## Housing Strategy

### Priority Goal Addressed

Develop a strategy to encourage conversion of rental stock to owner-occupied housing

### Action Item Addressed

Establish a program that offers assistance in purchasing or renovating properties to convert into single-family homes

## Action

The City's Code & Zoning Office assisted in the removal of four blighted trailers and the installation of seven new single-family homes. The Department continues to support the initiative of converting blighted or deteriorated rental properties into single-family homes.



## Housing Strategy

### Priority Goal Addressed

Develop a strategy to encourage conversion of rental stock to owner-occupied housing

### Action Item Addressed

Develop relationships with local groups to assist in renovation projects

## Action

The Director of Permits and Licensing has collaborated with the Lock Haven Redevelopment Authority to focus on redevelopment projects in the City. This entity was able to sell former city-owned properties to get them back on the tax roll, stimulate development, and complete necessary renovations.



## Housing Strategy

### Priority Goal Addressed

Implement and enforce the International Property Maintenance Code

### Action Item Addressed

Sustain the workload in the City’s Code & Zoning Office so that enforcement can be done regularly

## Action

The Code & Zoning Office completed a comprehensive review of the International Property Maintenance Code with a subcommittee of City Council. This review helped propose solutions to workload issues in the Code & Zoning Office.



## Business Strategy

### Priority Goal Addressed

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

### Action Item Addressed

Continue to address the feasibility of the adaptation of the Masonic Temple into a County Cultural Center

## Action

A \$10,000 grant was secured and used in collaboration with DLH’s grant to fund a feasibility study regarding the creation of a Cultural Center at the Masonic Temple. This study was completed in 2021.



## Business Strategy

### Priority Goal Addressed

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

### Action Item Addressed

Collaborate with the organization to implement events, program, and initiatives that support business owners and promote economic development activities in the City

## Action

The Director of Permits and Licensing reviewed and/or approved seven licenses for sidewalk cafes for the summer of 2021. This process supports the local business’s desire to offer outdoor dining experiences and promotes economic activity.



## **Business Strategy**

### **Priority Goal Addressed**

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

### **Action Item Addressed**

Collaborate with the organization to implement events, program, and initiatives that support business owners and promote economic development activities in the City

## **Action**

The City's Code & Zoning Office collaborated with the Clinton County Economic Partnership and Downtown Lock Haven, Inc. to promote economic activity and foster new business in the City, many who have located in the Central Business District.



## **Business Strategy**

### **Priority Goal Addressed**

Support Downtown Lock Haven, Inc. initiatives to support businesses within the City

### **Action Item Addressed**

Collaborate with the organization to implement events, program, and initiatives that support business owners and promote economic development activities in the City

## **Action**

The City and Downtown Lock Haven, Inc. collaborated to implement events such as Market on Main, the pedestrian mall, and others to support business, tourism, and economic development.



## **Business Strategy**

### **Priority Goal Addressed**

Promote housing options within the Central Business District to build a sustainable consumer base

### **Action Item Addressed**

Encourage improvements to historic downtown buildings while adhering to the Secretary of Interior's Standards and Guidelines for historic preservation

## **Action**

The Historic District Advisory Committee reviewed 5 applications for improvements from property owners within the Central Business District. These applications were reviewed to ensure they aligned with historic preservation standards.



## **Business Strategy**

### **Priority Goal Addressed**

Continue to explore opportunities to enhance the atmosphere of the Central Business District

### **Action Item Addressed**

Maintain amenities to ensure walkability and safety for all residents

## **Action**

Worked with PennDOT in obtaining the installation of a RRFB (Rapid Response Flashing Beacon) at the intersection near Triangle Park to alert motorists of pedestrians crossing



## **Business Strategy**

### **Priority Goal Addressed**

Continue to explore opportunities to enhance the atmosphere of the Central Business District

### **Action Item Addressed**

Maintain amenities to ensure walkability and safety for all residents

## **Action**

Worked with PennDOT in obtaining longer Pedestrian Lead Interval (PLI) at crosswalks with traffic signals to allow longer time to cross for pedestrians. This will allow the chance for pedestrians to enter the crosswalk without the worry of vehicular traffic moving for a period of time.



## **Business Strategy**

### **Priority Goal Addressed**

Continue to explore opportunities to enhance the atmosphere of the Central Business District

### **Action Item Addressed**

Maintain amenities to ensure walkability and safety for all residents

## **Action**

Inspected the downtown area for tripping hazards. This resulted in repairs and reset of broken bricks which eliminated tripping hazard concerns.



## **Business Strategy**

### **Priority Goal Addressed**

Continue to explore opportunities to enhance the atmosphere of the Central Business District

### **Action Item Addressed**

Invest in passive public spaces within the Central Business District

## **Action**

A grant in the amount of \$32,725 was sought from the Department of Community and Economic Development to fund improvements to a section of Fallon Alley that acts as a high-traffic pedestrian way between Main Street businesses and the public parking lot on Water Street.



## **Service Provider Strategy**

### **Priority Goal Addressed**

Work with community-based service providers to enhance recreational and educational opportunities on city-owned properties

### **Action Item Addressed**

Continue to allow clubs and organizations in the community to hold events on City-owned property

## **Action**

The Director of Community Life collaborated with local groups to process more than 52 use requests for parks, banner installations, street closures, weddings, and festivals. This process continues to promote the use of City-owned facilities and parks for recreation and community events.



## **Service Provider Strategy**

### **Priority Goal Addressed**

Work with community-based service providers to enhance recreational and educational opportunities on city-owned properties

### **Action Item Addressed**

Continue to allow clubs and organizations in the community to hold events on City-owned property

## **Action**

The Police Department collaborated with various community groups and members to hold events in the City. Examples include the Robb Elementary Halloween Parade, Lock Haven Catholic School Fall Festival, the Downtown Pedestrian Mall, and more.



## Service Provider Strategy

### Priority Goal Addressed

Work with community-based service providers to enhance recreational and educational opportunities on city-owned properties

### Action Item Addressed

Continue to allow clubs and organizations in the community to hold events on city-owned property

## Action

Parking Enforcement Officers assisted in closing public streets for the Downtown Pedestrian Mall, various parades, and other community events.



## Service Provider Strategy

### Priority Goal Addressed

Encourage investment in public safety to build volunteers and advance technology

### Action Item Addressed

Explore the reinvigoration of the Junior Firefighter Program

## Action

The Fire Department currently has 10 junior firefighters in the Junior Firefighter Program. All members are currently enrolled in classes that apply to their age group. When members turn 18 years of age, they can finish training and become active firefighters.



## Service Provider Strategy

### Priority Goal Addressed

Encourage investment in public safety to build volunteers and advance technology

### Action Item Addressed

Encourage community engagement and outreach events hosted by the City of Lock Haven Police and Fire Departments

## Action

Fire prevention programs such as fire extinguisher training, smoke detector placement, and school visits are currently offered through the Fire Department. The Department also sponsors the Lock Haven Halloween Parade and participates in other parades and community events throughout the year.



### **Service Provider Strategy**

**Priority Goal Addressed**

Encourage investment in public safety to build volunteers and advance technology

**Action Item Addressed**

Continue to pursue funding opportunities to properly equip officers and firefighters

### **Action**

A \$48,683 grant was secured in 2020 and administered in 2021 to equip the City Police Department with 14 body-worn cameras as well as the Clinton County Sheriff’s Department with 12 body-worn cameras.



### **Service Provider Strategy**

**Priority Goal Addressed**

Encourage investment in public safety to build volunteers and advance technology

**Action Item Addressed**

Continue to pursue funding opportunities to properly equip officers and firefighters

### **Action**

The Police Department was able to train six officers in de-escalation practices. This training will properly equip officers to better serve community members when involved in a crisis.



### **Service Provider Strategy**

**Priority Goal Addressed**

Encourage investment in public safety to build volunteers and advance technology

**Action Item Addressed**

Continue to pursue funding opportunities to properly equip officers and firefighters

### **Action**

Each Parking Enforcement Officer completed Weights and Measurement training. This training will properly equip officers to perform their daily tasks accurately and efficiently.



## Recreation Strategy

### Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

### Action Item Addressed

Upgrade and maintain City parks and playgrounds to ensure safety and boost recreational activity in the community

## Action

Completed crack filling on the levee through the Pennsylvania Department of Transportation agility agreement. As part of this project, the Department of Public Works also created a maintenance plan for the levee walkway that includes crack fill and sealcoating every five to ten years.



## Recreation Strategy

### Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

### Action Item Addressed

Upgrade and maintain City parks and playgrounds to ensure safety and boost recreational activity in the community

## Action

Through routine property checks of City-owned property the Police Department was able to identify vandalism and safety concerns at parks within the City. These efforts maintain the safety of parks and playgrounds throughout the City.



## Recreation Strategy

### Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

### Action Item Addressed

Reimagine public spaces and outdoor venues to reflect the interests, culture, and identity of the community

## Action

The Director of Community Life facilitated 16 total summer concerts as part of the Summer Concert Series. These concerts are free to the public and continuously adapt to the interest and culture of the community.



## Recreation Strategy

### Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

### Action Item Addressed

Explore the feasibility of incorporating Wi-Fi capabilities in public parks and spaces

## Action

Provided information to cable contractor and was provided pricing to incorporate Wi-Fi in park areas where a pavilion is present. Future upgrades to parks may include this feature.



## Recreation Strategy

### Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

### Action Item Addressed

Pursue funding opportunities to support improvements to parks, playgrounds, and public spaces

## Action

Various funding opportunities were sought, received, administered, and completed during 2021 that focused on multiple parks in the city including: Hanna Park, Jack Bailey Playground, Piper-Harmon Playground, Taggart Park, and Triangle Park.



## Recreation Strategy

### Priority Goal Addressed

Enhance Outdoor Parks, Public Spaces, and Outdoor Venues properties

### Action Item Addressed

Pursue funding opportunities to support improvements to parks, playgrounds, and public spaces

## Action

The City's GIS Technician prepared an "As-Built" site plan for the Hammermill Playground Rehabilitation project. The drawing was completed to DCNR specifications and was an integral part in receiving funding for the project.



## Sustainable Community Strategy

### Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

## Action

Televised portion of City infrastructure, including storm and sewer, to define an asset and rating system. This information will be included the City's GIS mapping system and will provide a systematic approach to how the Department of Public Works identifies streets to be paved in conjunction with utility replacement.



## Sustainable Community Strategy

### Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

## Action

The City's Water Department addressed 59 issues by completing excavations to repair or relocate existing facilities. This work has decreased the amount of loss water in the City's system, conserving water and financial resources.



## Sustainable Community Strategy

### Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

## Action

Three aging vehicles used by the Department of Public Works were able to be transitioned out of service. These vehicles were replaced by two recently retired police vehicles and provide more efficient transportation for the department.



## Sustainable Community Strategy

### Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

## Action

The Department of Public Works were able to perform approximately 95% of all repairs in house. This greatly reduced inefficient spending to complete repairs necessary to operate. Exceptions occurred in instances requiring more specialized equipment for the repairs.



## Sustainable Community Strategy

### Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

## Action

The Department of Public Works completed the relocation of three fire hydrants in the City. These relocations are an integral part in the upcoming traffic signal projects.



## Sustainable Community Strategy

### Priority Goal Addressed

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### Action Item Addressed

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

## Action

Completed the replacement of large commercial and industrial meters with increased accuracy. These improvements will reduce inefficiencies in the water system and grow the City's relationship with commercial and industrial water customers.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### **Action Item Addressed**

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

## **Action**

As part of the initiative to reduce inefficiencies in the water system, the 425,000-gallon storage tank in Castanea was rehabilitated. This project will ensure safe and adequate storage of drinking water for water customers.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### **Action Item Addressed**

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

## **Action**

The City's Streets Department completed a comprehensive assessment of storm sewer infrastructure in the City. This assessment has identified areas in need of immediate repairs and will be useful in addressing areas of inefficiency within the storm sewer infrastructure system.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### **Action Item Addressed**

Continue to identify and address outdated infrastructure and areas of inefficiency within the water, sewer, and stormwater systems

## **Action**

The City's GIS Technician collaborate with the Sewer Foreman to gather and organize existing CCTV inspections videos of the wastewater system. These inspections will assist in identifying areas of inefficiency in within the system.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### **Action Item Addressed**

Ensure infrastructure is adequate for future development

## **Action**

The Department of Public Works completed a comprehensive assessment of the City’s water system. This assessment will provide useful data for future line improvements.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### **Action Item Addressed**

Ensure infrastructure is adequate for future development

## **Action**

The City’s Streets Department began utilizing pavement management software. Data from this software is used to propose areas of concern for future paving projects.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### **Action Item Addressed**

Ensure infrastructure is adequate for future development

## **Action**

Multiple inlets, manholes, and feet of storm piping were replaced or rehabilitated to provide for effective stormwater management in the City.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### **Action Item Addressed**

Ensure infrastructure is adequate for future development

## **Action**

The City’s GIS Technician began the conversion of 4<sup>th</sup> Ward maps to electronic files. This conversion will allow all members of City Staff to access information about water and sewer infrastructure, property boundaries, etc., assisting in future development projects.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### **Action Item Addressed**

Ensure infrastructure is adequate for future development

## **Action**

The Department of Public Works and Planning Department collaborated with private contractors and businesses to complete paving projects on West Fourth Street, Spring Street, and East Water Street.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Update aging infrastructure in City-owner and operate utilities of water, sewer, and stormwater

### **Action Item Addressed**

Ensure infrastructure is adequate for future development

## **Action**

The City’s GIS Technician collected GPS data related to water, wastewater, and stormwater features. This data was then edited and added to GIS layers to ensure current and accurate mapping is available. This information can be utilized to ensure infrastructure is adequate for development in the City.



## Sustainable Community Strategy

### Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

### Action Item Addressed

Support the continuation of a local farmers market in the City

## Action

In collaboration with Downtown Lock Haven, Inc., the Market on Main farmer's market was able to continue in 2021. The market welcomed local businesses, farmers, and producers downtown to sell produce. In addition, the City's kiosk accepted SNAP benefits making it easier for low-moderate income populations to access fresh, healthy food.



## Sustainable Community Strategy

### Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

### Action Item Addressed

Support the continuation of a local farmers market in the City

## Action

The Department of Public Works Public Property crews designed, built, and installed six kiosks to be utilized for the Market on Main farmer's market. The kiosks were installed in the Main Street parking lot to support the initiative.



## Sustainable Community Strategy

### Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

### Action Item Addressed

Invest in beautification projects throughout the City

## Action

A grant in the amount of \$32,725 was sought from the Department of Community and Economic Development to fund improvements to a section of Fallon Alley that acts as a high-traffic pedestrian way between Main Street businesses and the public parking lot on Water Street.



## Sustainable Community Strategy

### Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

### Action Item Addressed

Invest in beautification projects throughout the City

## Action

Various City departments collaborated on beautification efforts in the City. These efforts included a new shade tree initiative and the planting of a pollinator garden in a neglected green space.



## Sustainable Community Strategy

### Priority Goal Addressed

Connect residents with local food and nutrition, culture, and art resources

### Action Item Addressed

Promote the connection between youth in the community with arts and culture

## Action

The Director of Community Life delivered over 50 Good Neighbor Bags and published weekly/monthly “Ranger Round-Up” videos to help connect homeowners, youth, and all residents to information about the community.



## Sustainable Community Strategy

### Priority Goal Addressed

Work to develop a multimodal friendly transportation network

### Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

## Action

The Department of Public Works installed new globe covers on downtown streetlights to eliminate the yellow color of light and increase visibility for pedestrians utilizing the sidewalks.



## Sustainable Community Strategy

### Priority Goal Addressed

Work to develop a multimodal friendly transportation network

### Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

## Action

The Department of Public Works removed tree hazards and obstructions from the Airport to satisfy FAA requirements. Elimination of these hazards will increase the safety of pilots taking advantage of the City's diverse transportation network.



## Sustainable Community Strategy

### Priority Goal Addressed

Work to develop a multimodal friendly transportation network

### Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

## Action

Completed restriping of crosswalks and installed new signs to align with current standards for parking.



## Sustainable Community Strategy

### Priority Goal Addressed

Work to develop a multimodal friendly transportation network

### Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

## Action

Two grants totaling \$551,100 and \$439,649 were sought from PennDOT to address aging traffic signals at the intersection of SR 120 and North Fairview Street and the intersection of SR 150, Second Avenue, and Barton Street.



## Sustainable Community Strategy

### Priority Goal Addressed

Work to develop a multimodal friendly transportation network

### Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

## Action

Identified long standing reliability issues with two pieces of snow removal equipment. These issues were repaired in house with updated solutions to greatly reduce downtime during snow events and improve snow removal services in the City.



## Sustainable Community Strategy

### Priority Goal Addressed

Work to develop a multimodal friendly transportation network

### Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

## Action

An approved inspection space was secured in order to properly inspect the City's two leaf vac trucks. This new space will allow inspections to be performed in house and ensure the trucks can operate and maintain a safe transportation network.



## Sustainable Community Strategy

### Priority Goal Addressed

Work to develop a multimodal friendly transportation network

### Action Item Addressed

Continue to maintain sidewalks, crosswalks, and other pedestrian infrastructure

## Action

Parking Enforcement Officers began the task of calibrating all parking meters in the City. This task will ensure all meters are in working order and accurate for users.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Work to develop a multimodal friendly transportation network

### **Action Item Addressed**

Install wayfinding signage to help pedestrians, bicyclists, and motorists to navigate places of interest within the City

## **Action**

The City's GIS Technician collected field locations on street signage throughout this City. Data related to the condition of the signs was also added to create a comprehensive database used by the Department of Public Works when old signage needs replaced or when installing new wayfinding signage.



## **Sustainable Community Strategy**

### **Priority Goal Addressed**

Work to develop a multimodal friendly transportation network

### **Action Item Addressed**

Install wayfinding signage to help pedestrians, bicyclists, and motorists to navigate places of interest within the City

## **Action**

Coordinated street signs were installed throughout the Water Street Historic District to denote the district and designate a place of interest within the City.