Programme / Strategic project	IDP Ref	Priority	Infrastructure Category	Infrastructure Sub-Category	Ward/s	Location/s
London Paddington Station	1	Desirable	["Public Transport"]	["National Rail"]	["Hyde	W2 6AA
London Victoria station	2	Desirable	["Public Transport"]	["National Rail"]	["Pimlico	SW1E 5ND
Charing Cross station	3	Important	["Public Transport"]	["National Rail"]	["St.	WC2N 5HF
Grosvenor Sidings	4	Essential	["Public Transport"]	["National Rail"]	["Pimlico	SW1V 4BF
Expansion of primary care capacity within Regent	5	Crucial	["Health & Care"]	["Primary care health	["Borough-	Borough wide
Development of Integrated Hub at South	6	Essential	["Health & Care "]	["Primary care health	["Vincent	SW1P 2PF
Supporting Mental Health	7	Important	["Health & Care "]	["Other"]	["Borough-	Borough wide
A &E/Acute Hospital	8	Essential	["Health & Care "]	["Acute Care Health	["Borough-	Borough wide
Intermediate Care	9	Essential	["Health & Care "]	["Other"]	["Borough-	Borough wide
St Marys Hospital (Medium term works)	10	Crucial	["Health & Care "]	["Other"]	["Hyde	W2 1NY
St Marys Hospital (Long term redevelopment)	11	Essential	["Health & Care "]	["Other"]	["WCC to	W2 1NY
Cavendish Health Centre and Marylebone Health	12	Essential	["Health & Care "]	["Other"]	["Maryleb	NW1 5JD
Potential reconfiguration of services for delivery	13	Important	["Health & Care "]	["Other"]	["Harrow	W2 5ES
Wellington Health Centre and Little Venice	14	Essential	["Health & Care "]	["Other"]	["Regent's	NW8 9SP
Woodfield Road	15	Desirable	["Health & Care "]	["Other"]	["Westbou	W9 2BA
Lisson Grove Programme	16	Desirable	["Health & Care "]	["Other"]	["Church	NW8 8AX
Culture Fund	17	Important	["Culture & Tourism"]	["Cultural and social	["Borough-	Borough-wide
Communal heating systems (replacement of gas-	18	Essential	["Utilities & Waste"]	["Low carbon / Decentralised	["Borough-	Borough-wide
WCC housing insulation	19	Essential	["Climate Change &	["Low carbon / Decentralised	["Borough-	Borough-wide
Communal heating systems (new)	20	Crucial	["Utilities & Waste"]	["Low carbon / Decentralised	["Borough-	Borough-wide
WCC housing PV solar panel installation	21	Desirable	["Utilities & Waste"]	["Low carbon / Decentralised	["Borough-	Borough-wide
Automatic Public Conveniences and Urinals	22	Essential	["Property / Public	["Public Realm"]	["St.	Borough-wide
Ceremonial Streetscape 1	23	Essential	["Property / Public	["Public Realm "]	["St.	WC2N 5NJ
Cycle Parking Hangers	24	Important	["Active Travel"]	["Cycling"]	["Borough-	Borough-wide
Existing Projects for the CCTV	25	Crucial	["Active Travel "]	["Walking "]	["Borough-	Borough-wide
Gas mains replacement works Trafalgar Square	26	Essential	["Utilities & Waste"]	["Gas"]	["St.	WC2N 5DN
Greening Improvements to Hall Place	27	Desirable	["Green & Blue	["Open Space & Recreation"]	["Little	W2
Highways Buildouts For Trees	28	Important	["Climate Change &	["Climate change &	["Borough-	Borough-wide
Lisson Grove Programme	29	Important	["Property / Public	["Public Realm"]	["Church	NW8 8LW
Pedestrian Security Measures Programme	30	Crucial	["Green & Blue	["Strategic Access	["Borough-	Borough-wide
Wesminster Ceremonial Streetscape Phase 2	31	Essential	["Property / Public	["Public Realm,Security"]	["St.	WC2N 5DU

Cycle Hangar Rollout	32	Important	["Active Travel"]	["Cycling"]	["Borough-	Borough-wide
Street Improvement Programme	33	Important	["Active Travel"]	["Walking"]	["Borough-	Borough-wide
Corporate Property Re:Fit	34	Important	["Leisure & Community	["Multiple"]	["Borough-	Borough-wide
PDHU Decarbonisation	35	Essential	["Utilities & Waste"]	["Low carbon / Decentralised	["Churchill	SW1V 3DP
South Westminster Area Network	36	Crucial	["Utilities & Waste"]	["Low carbon / Decentralised	["Borough-	Borough-wide
Lisson Grove Programme	37	Essential	["Education"]	["Early Years	["Church	NW1
Neighbourhood police bases	38	Essential	["Emergencies"]	["Police"]	["Borough-	Borough-wide
Policing infrastructure to support new officers,	39	Important	["Emergencies"]	["Police"]	["Borough-	Borough-wide
Household Waste Recycling Centre (HWRC) and	40	Important	["Utilities & Waste"]	["Waste & recycling"]	["Borough-	Borough-wide
Public Convenience Refresh ad Renovations	41	Important	["Utilities & Waste"]	["Improvement and	["Borough-	Borough-wide
40 Eastbourne Terrace	42	Essential	["Highways, Traffic &	["Local Road Network"]	["Lancaste	W2 6LA
5 Climate Safe Streets Asks - London Cycle	43	Essential	["Active Travel"]	["Cycling "]	["Borough-	Borough-wide
Abell and Cleland Public Realm	44	Essential	["Property / Public	["Public Realm"]	["Vincent	SW1P 4FE
Accessibility Audit and Scheme (mobility surveys)	45	Essential	["Property / Public	["Public Realm,Active Travel"]	["Borough-	Borough-wide
Arundel Court	46	Essential	["Property / Public	["Public Realm"]	["Pimlico	WC2R 1DH
Maida Hill Market Place - Harrow Road Place Plan	47	Desirable	["Property / Public	["Place Shaping"]	["Maida	W9 3QA
Harrow Road Canal Side - Harrow Road Place Plan	48	Desirable	["Property / Public	["Place Shaping"]	["Westbou	W9
Livable Neighbourhoods Strategy - Harrow Road	49	Important	["Property / Public	["Place Shaping"]	["Westbou	W9
Paddington Public Realm Strategy - Paddington	50	Essential	["Property / Public	["Place Shaping"]	["Borough-	W2
Victoria Place Plan	51	Desirable	["Property / Public	["Place Shaping"]	["Borough-	Borough-wide
Bayswater Rd Junction Improvements	52	Important	["Highways, Traffic &	["Local Road Network"]	["Lancaste	W2 3RX
Berkeley Square South Public Ream Scheme	53	Essential	["Property / Public	["Public Realm"]	["West	W1
Bond Street Station Western Ticket Hall - Schedule	54	Important	["Highways, Traffic &	["Local Road Network"]	["West	W1K 4HR
Bus Stop Accesibility and Reliabilty Programme	55	Essential	["Public Transport"]	["Bus services "]	["Borough-	Borough-wide
CCTV Enforcement School Street Programme	56	Essential	["Highways, Traffic &	["Local Road Network"]	["Borough-	Borough-wide
Central London Cycle Grid in Westminster	57	Essential	["Active Travel"]	["Cycling"]	["Borough-	Borough-wide
Connaught Village Green	58	Important	["Climate Change &	["Climate change &	["Hyde	W2 2AA
Covent Garden Hostile Vehicle Mitigation HVM	59	Crucial	["Property / Public	["Public Realm "]	["St.	WC2E 9JT
Cycle Loan Restart	60	Important	["Active Travel"]	["Cycling "]	["Borough-	Borough-wide
Secure Cycle Parking (Hangars)	61	Essential	["Active Travel"]	["Cycling"]	["Borough-	Borough-wide
Cycling Schemes Programme	62	Essential	["Active Travel"]	["Cycling "]	["Borough-	Borough-wide
Deep Drainage Works	63	Crucial	["Green & Blue	["Water & Wastewater / Flood	["Borough-	Borough-wide
Dockless Mobility Infrastructure	64	Important	["Active Travel"]	["Cycling "]	["Borough-	Borough-wide

Drainage Inventory Surveys	65	Crucial	["Green & Blue	["Water & Wastewater / Flood	["Borough-	Borough-wide
Dryden Street (Grain House) Public Realm	66	Important	["Property / Public	["Public Realm"]	["St.	WC2E
Eccleston Street	67	Important	["Property / Public	["Public Realm"]	["Knightsbr	SW1W
Electric Vehicle Charcing (EV Infrastructure)	68	Essential	["Utilities & Waste"]	["Electricity"]	["Borough-	Borough-wide
Elevated Harrow Road Bridge - Battleship Building	69	Crucial	["Highways, Traffic &	["Local Road Network"]	["Westbou	W9 2HP
Elizabeth St/Buckingham Palace Road	70	Important	["Highways, Traffic &	["Strategic Road Network"]	["Knightsbr	SW1W
Elizabeth Street	71	Important	["Property / Public	["Public Realm"]	["Knightsbr	SW1W
Parking Service - Traffic Enforcement Cameras	72	Crucial	["Highways, Traffic &	["CCTV"]	["Borough-	Borough-wide
Flood Risk Reduction Initiatives	73	Crucial	["Green & Blue	["Flood Risk Management"]	["Borough-	Borough-wide
Flooding - Reducing impact of Surface Water	74	Crucial	["Green & Blue	["Flood Risk Management"]	["Borough-	Borough-wide
Folding Bike Hire Stations	75	Desirable	["Active Travel"]	["Cycling "]	["Borough-	Borough-wide
Freight & Servicing Action Plan	76	Important	["Climate Change &	["Freight and Servicing Action	["Borough-	Borough-wide
General Developer Schemes	77	Essential	["Property / Public	["Public Realm"]	["Borough-	Borough-wide
Golden Jubilee Footbridge Improvements	78	Crucial	["Property / Public	["Public Realm / Bridge	["St.	WC2N 6NS
Hanover Square Public Realm	79	Important	["Property / Public	["Public Realm"]	["Borough-	Borough-wide
Highways Innovation	80	Essential	["Climate Change &	["Climate change &	["Borough-	Borough-wide
Highways Materials / kit storage space	81	Important	["Utilities & Waste"]	["Low Carbon / Decentralised	["London	London tbc
Lambeth Bridge North Healthy Streets Scheme	82	Important	["Active Travel"]	["Transport for London"]	["Vincent	SE1 7SG
Highways reactive and routine maintenance	83	Crucial	["Highways, Traffic &	["Local Road Network"]	["Borough-	Borough-wide
Hyde Park Ward Pedestrian Improvements	84	Important	["Active Travel"]	["Public Realm"]	["Hyde	W2 2UH
Improving Pedestrian Accesibility	85	Essential	["Highways, Traffic &	["Local Road Network"]	["Borough-	Borough-wide
Isolated Pitches Electrics	86	Important	["Utilities & Waste"]	["Electricity"]	["Borough-	Borough-wide
Kilburn Lane Traffic Management	87	Essential	["Highways, Traffic &	["Local Road Network"]	["Queen's	NW10 4BA
Knightsbridge Green	88	Important	["Property / Public	["Public Realm "]	["Knightsbr	SW1X 7QL
LEGIBLE LONDON Wayfinding Signage	89	Essential	["Property / Public	["Public Realm"]	["Borough-	Borough-wide
Lighting LED lantern and CMS rollout	90	Essential	["Utilities & Waste"]	["Low carbon / Decentralised	["Borough-	Borough-wide
Lighting PPM (Planned Preventative Maintenance)	91	Crucial	["Utilities & Waste"]	["Electricity"]	["Borough-	Borough-wide
Lighting-Gas Valve Safety Connec	92	Crucial	["Utilities & Waste"]	["Electricity"]	["Borough-	Borough-wide
Lisson Green Footbridge Refurbishment	93	Essential	["Active Travel"]	["Walking "]	["Church	NW8 8LW
London Cycle Hire – TfL	94	Essential	["Active Travel"]	["Cycling "]	["Borough-	Borough-wide
London Lorry Control Scheme - Signs audit and	95	Important	["Highways, Traffic &	["Local Road Network"]	["Borough-	Borough-wide
London School of Economics (LSE) St Clement's	96	Important	["Property / Public	["Public Realm"]	["St.	WC2R 1DH
Low Carbon Streets	97	Crucial	["Climate Change &	["Climate change &	["Borough-	Borough-wide

Market Trader Electrics	98	Important	["Utilities & Waste"]	["Electricity"]	["Borough-	Borough-wide
Millbank River Wall Fender Replacement	99	Crucial	["Green & Blue	["Flood Risk Management"]	["Millbank	SW1P 4DD
Minor Safety	100	Essential	["Highways, Traffic &	["Local Road Network","Public	["Borough-	Borough-wide
Park Lane walking and cycling changes	101	Important	["Active Travel"]	["Transport for London"]	["West	W1K 7AD
Harrow Road / Edgware Road Healthy Streets	102	Important	["Active Travel"]	["Transport for London"]	["Hyde	W2 1XJ
Neat Streets 2 - linked to 51 Transport Scheme	103	Important	["Highways, Traffic &	["Local Road Network","Public	["Borough-	Borough-wide
North Audley Street Highways and Public Realm	104	Essential	["Property / Public	["Public Realm"]	["West	W1K 6ZA
Opera Quarter	105	Important	["Property / Public	["Public Realm "]	["St.	WC2E 8RF
Other Public Realm Schemes	106	Essential	["Property / Public	["Public Realm"]	["Borough-	Borough-wide
Parks and Cemeteries Tree Planting	107	Desirable	["Green & Blue	["Open Space & Recreation"]	["Borough-	Borough-wide
Piccadilly Underpass - Replacement of Ventilation	108	Crucial	["Highways, Traffic &	["Local Road Network"]	["West	
Piccadily Underpass (Phase 1 Advace works)	109	Crucial	["Highways, Traffic &	["Local Road Network"]	["Piccadilly	
Planned Preventive Maintenance (Bridges &	110	Crucial	["Highways, Traffic &	["Local Road Network","Public	["Borough-	Borough-wide
Planters	111	Desirable	["Property / Public	["Public Realm / Place	["Borough-	Borough-wide
Princes Street Public Realm	112	Important	["Property / Public	["Public Realm"]	["West	SE1 6JR
Protective Measures: public realm as security	113	Crucial	["Property / Public	["Public Realm"]	["Borough-	Borough-wide
Queensway Streetscape Improvements Phase	114	Important	["Property / Public	["Public Realm"]	["Borough-	W2 6LS
Regent Street (Permanent Scheme)	115	Essential	["Highways, Traffic &	["Local Road Network"]	["West	Regent Street
Rupert and Beak Street Public Realm (Rupert	116	Important	["Property / Public	["Public Realm"]	["West	W1
Sackville Street & Vigo Street Public Realm	117	Important	["Highways, Traffic &	["Local Road Network","Public	["West	W1S 3HF
School Streets & School Travel Plan	118	Essential	["Active	["Local Road	["Borough-	Borough-wide
Shepherd Market Public Realm	119	Important	["Property / Public	["Public Realm"]	["West	W1J 7QS
South Molton Street	120	Important	["Property / Public	["Public Realm / Trees"]	["West	W1K 5SG
St John's Wood High Street Public Realm	121	Important	["Highways, Traffic &	["Local Road Network","Public	["St. John's	NW8 7NG
St Martin's Lane	122	Desirable	["Property / Public	["Public Realm"]	["St.	WC2N 4EA
Strand Aldwych	123	Important	["Property / Public	["Public Realm / Place	["St.	WC2R 1ES
Strand Underpass Ventilation	124	Crucial	["Highways, Traffic &	["Local Road Network"]	["St.	
Street Highways Planned Preventative	125	Crucial	["Highways, Traffic &	["Local Road Network"]	["Borough-	Borough-wide
Street Lighting & Signs Maintenance	126	Crucial	["Utilities & Waste"]	["Electricity","Public	["Borough-	Borough-wide
Street Trees – New Planting	127	Essential	["Property / Public	["Public Realm"]	["Borough-	Borough-wide
Traffic Signals Modernisation & Pedestrianisation	128	Essential	["Highways, Traffic &	["Local Road Network","Public	["Borough-	Borough-wide
Transport scheme programme (Highways	129	Essential	["Highways, Traffic &	["Local Road Network","Public	["Borough-	Borough-wide
Warwick Way Town Centre Highways Scheme	130	Important	["Highways, Traffic &	["Local Road Network"]	["Pimlico	SW1V 1SB

Waterloo Bridge Streetscape	131	Crucial	["Highways, Traffic &	["Strategic Road	["St.	WC2R 1LA
Wellington Hotel	132	Essential	["Highways, Traffic &	["Local Road Network","Public	["St.	WC2E 9JT
Wesbourne Terrace Pedestrian Subway Infill	133	Essential	["Active Travel"]	["Walking "]	["Lancaste	W2 6QA
Raising of River Thames Flood Defences	134	Crucial	["Green & Blue	["Flood Risk Management"]	["Borough-	Borough-wide
Strategic Asset Management and Monitoring	135	Crucial	["Highways, Traffic &	["Local Road Network","Public	["Borough-	Borough-wide
Sustainable Drainage Systems (SuDS)	136	Crucial	["Green & Blue	["Flood Risk Management"]	["Borough-	Borough-wide
Dockless e-bike parking bays [linked to line 261	137	Essential	["Active Travel"]	["Cycling","Walking"]	["Borough-	Borough-wide
Cargo-bike rental	138	Important	["Active Travel"]	["Cycling"]	["Borough-	Borough-wide
Micro-logistics hub	139	Essential	["Green & Blue	["Flood Risk Management"]	["Pimlico	SW1V 2JA
Future proofing / multi-function lamp columns	140	Essential	["Green & Blue	["Electricity","Safety","EV"]	["Borough-	Borough-wide
Cycle Parking (Stands)	141	Essential	["Active Travel"]	["Cycling "]	["Borough-	Borough-wide
Ebury Bridge pharmacy re-provision	142	Important	["Leisure & Community	["Co-located facilities"]	["Churchill	SW1W 9TB
Ebury Bridge community rooms	143	Important	["Leisure & Community	["Community centres / hub"]	["Churchill	SW1W 9TB
Ebury Bridge workspace provision	144	Important	["Leisure & Community	["Community centres / hub"]	["Churchill	SW1W 9TB
Ebury Bridge fitness/recreati onal facility	145	Desirable	["Leisure & Community	["Leisure Centres"]	["Churchill	SW1W 9TB
Church Street Site A Market Infrastructure	146	Important	["Leisure & Community	["Co-located facilities"]	["Church	SW1W
Church Street Site A Community Infrastructure	147	Desirable	["Leisure & Community	["Community centres / hub"]	["Church	SW1W
Church Street Site A External Play Improvements	148	Desirable	["Leisure & Community	["Community centres / hub"]	["Church	SW1W
Church Street Site B Market Infrastructure	149	Important	["Leisure & Community	["Co-located facilities"]	["Church	SW1W
Church Street Site B External Play	150	Desirable	["Leisure & Community	["Co-located facilities"]	["Church	SW1W
Church Street Site C Enterprise Space	151	Important	["Leisure & Community	["Co-located facilities"]	["Church	SW1W
Lisson Grove Programme	152	Important	["Leisure & Community	["Community centres / hub"]	["Church	SW1W
Health and Wellbeing Projects	153	Crucial	["Leisure & Community	["Leisure Centres"]	["Borough-	Borough-wide
Sports & Leisure- Sayers Croft	154	Essential	["Leisure & Community	["Community centres / hub"]	["Outside	
Nova Library	155	Important	["Leisure & Community	["Libraries"]	["St.	SW1
Marylebone Library	156	Crucial	["Leisure & Community	["Libraries"]	["Bryansto	W1G 9UQ
Beachcroft Care Home	157	Crucial	["Leisure & Community	["Care homes"]	["Maida	W9 2EL
Church Street Good Growth – Triangle Project	158	Important	["Leisure & Community	["Community centres / hub"]	["Church	SW1W
Warwick Community Hall	159	Important	["Leisure & Community	["Community centres / hub"]	["Westbou	W9 2HJ
Places of Work Programme	160	Important	["Leisure & Community	["Community centres / hub"]	["Borough-	Borough-wide
Sports & Leisure- New Centres	161	Crucial	["Leisure & Community	["Leisure Centres"]	["Borough-	Borough-wide
Seymour Leisure Centre Refurbishment	162	Crucial	["Leisure & Community	["Leisure Centres"]	["Bryansto	W1H 5TJ
Calisthenics Outdoor Gyms	163	Essential	["Leisure & Community	["Leisure Centres"]		Borough-Wide

Smart Activator Screens	164	Essential	["Leisure & Community	["Outdoor"]	["Maida	W9 1PD
Community Pitches	165	Essential	["Leisure & Community	["Community centres / hub"]	["Borough-	Borough-wide
Basketball Courts and Artwork	166	Essential	["Leisure & Community	["Leisure Centres"]	["Queen's	W10 4RQ
Lisson Grove Programme	167	Important	["Green & Blue	["Suitable Alternative Natural	["Church	NW8
Church Street Green Spine	168	Important	["Green & Blue	["Open Space & Recreation"]	["Church	NW8
Open Spaces Greener Places	169	Important	["Green & Blue	["Open Space & Recreation"]	["Borough-	Borough-wide
Greening Improvements to Hall Place	170	Important	["Green & Blue	["Open Space & Recreation"]	["Little	W2
Play Area Improvement Programme	171	Essential	["Green & Blue	["Open Space & Recreation"]	["Borough-	Borough-wide
Forest schools in parks and open spaces	172	Essential	["Green & Blue	["Open Space & Recreation"]	["Borough-	Borough-wide
Paddington Street Gardens - replacement	173	Essential	["Green & Blue	["Open Space & Recreation"]	["Maryleb	W1U 4AL
Smart Parks signage programme	174	Essential	["Green & Blue	["Open Space & Recreation"]	["Borough-	Borough-wide
Cemetery Improvements Programme	175	Essential	["Green & Blue	["Open Space & Recreation"]		
Fountains Improvement Programme	176	Essential	["Green & Blue	["Open Space & Recreation"]	["Borough-	Borough-wide
Greening and Biodiversity Parks and Open Spaces	177	Essential	["Green & Blue	["Open Space & Recreation"]	["Borough-	Borough-wide
Communities Parks and Open Spaces	178	Essential	["Green & Blue	["Open Space & Recreation"]	["Borough-	Borough-wide
Paddington Rereation Ground improvements	179	Essential	["Green & Blue	["Open Space & Recreation"]	["Maida	W9 1LQ
Leisure Centre infrastructure Improvement	180	Essential	["Green & Blue	["Open Space & Recreation"]	["Borough-	Borough-wide
Leisure 2026 ready improvements	181	Essential	["Leisure & Community	["Leisure Centres"]	["Borough-	Borough-wide
New Leisure Centre - redevelopments	182	Crucial	["Leisure & Community	["Leisure Centres"]	["South	
Ecological / Environmental sustainability Leisure	183	Essential	["Leisure & Community	["Leisure Centres"]	["Borough-	Borough-wide
Decarbonisation / Water saving / EV infrastructure	184	Essential	["Leisure & Community	["Leisure Centres"]	["Borough-	Borough-wide
Built Facilities Strategy, Playing Pitch Strategy,	185	Essential	["Leisure & Community	["Leisure Centres"]	["Borough-	Borough-wide
Special School and Short Breaks service at Pimlico	186	Essential	["Education"]	["SEND Education"]	["Tachbroo	SW1V 3SE
New special school provision	187	Important	["Education"]	["SEND Education"]	["St. John's	NW8
Re-purpoosing primary school portfolio	188	Important	["Education"]	["Primary Education"]	["Borough-	Borough-wide
Paddington Fire Station	189	Desirable	["Emergencies "]	["Fire & Rescue Services"]	["Westmin	W2 6NL
Soho Fire Station	190	Desirable	["Emergencies "]	["Fire & Rescue Services"]	["Westmin	W1D 5ET
Westminster Bridge Gatic cover replacement,	191	Essential	["Utilities & Waste"]	["Gas "]	["Westmin	SW1A 2JH
London Medium Pressure Scheme	192	Essential	["Utilities & Waste"]	["Gas "]	["Various"]	
RIsk Driven Gas Main Replacement Projects	193	Essential	["Utilities & Waste"]	["Gas "]	["Borough-	
Complex Gas Main Replacement Projects	194	Essential	["Utilities & Waste"]	["Gas "]	["Borough-	
Risk Driven Gas Riser Replacment Projects in	195	Essential	["Utilities & Waste"]	["Gas "]	["Maryleb	NW8 8UE
Step-free Access Programme - Circle & District	196	Important	["Public Transport"]	["Transport for London"]	["Hyde	W2 1NY

Victoria Coach Station	197	Essential	["Public Transport"]	["Transport for London"]	["Churchill	SW1W 9TQ
Berwick Street Market - Create Saturday flower	198	Desirable	["Property / Public	["Public Realm"]	["West	W1F 0PH
Children's Playground in Golden Square to support	199	Desirable	["Property / Public	["Public Realm"]	["West	W1F 9JG
Improved recycling facilities across Soho	200	Desirable	["Utilities & Waste"]	["Waste & recycling"]	["West	
Walk in centre at Soho Hospital for Women to re-	201	Desirable	["Health & Care"]	["Primary care health	["West	W1D 3QS
Warwick Way/Tachbrook Street retail cluster	202	Essential	["Property / Public	["Accessibility"]	["Pimlico	SW1
Pimlico Gardens Improvements	203	Essential	["Leisure & Community	["Public Realm","Leisure	["Pimlico	SW1V 3JY
Pimlico Piazzas	204	Essential	["Property / Public	["Accessibility","Public	["Pimlico	
Bishop's Bridge improvements (Active Travel)	205	Crucial	["Property / Public	["Public Realm / Place	["Hyde	W2
Bathurst Street	206	Desirable	["Property / Public	["Public Realm / Place	["Hyde	W2 2SD
Praed Street (Townscape Project and other	207	Desirable	["Property / Public	["Public Realm / Place	["Hyde	W2
Paddington station to Hyde Park Estate route	208	Desirable	["Property / Public	["Active Travel"]	["Hyde	W2
Knightsbridge CIL projects	209	Desirable	["Property / Public	["Accessibility","Active	["Knightsbr	SW7
Improvements to All Soul's primary school	210	Crucial	["Education"]	["Primary Education"]	["West	W1W 7JJ
Improvements to Fitzrovia Community Centre	211	Essential	["Leisure & Community	["Community centres / hub"]	["West	W1W 6DL
Improvements to Holcroft Court	212	Important	["Property / Public	["Public Realm / Place	["West	W1W 5ALHolcroft
New protected east/west crossing across Ledbury	213	Important	["Property / Public	["Walking","Local Road	["Westbou	
Fiveways junction rework	214	Important	["Property / Public	["Public Realm / Place	["Westbou	W2 5RU
New protected (raised) crossing across Talbot	215	Important	["Property / Public	["Local Road Network"]	["Westbou	
New protected crossing across Westbourne Park	216	Desirable	["Property / Public	["Walking","Local Road	["Westbou	W2 5QL
Needham Road improvements	217	Desirable	["Property / Public	["Public Realm / Place	["Westbou	
Chepstow Road footway improvements	218	Desirable	["Property / Public	["Walking","Local Road	["Westbou	
St. Stephen's Gardens - Reconfiguration of pergola	219	Desirable	["Leisure & Community	["Open Space & Recreation"]	["Westbou	
Shrewsbury Gardens Drinking fountain	220	Desirable	["Green & Blue	["Open Space &	["Westbou	
Community Hubs	221	Important	["Leisure & Community	["Community centres / hub"]	["Borough-	
ActiveStreets Street Play programme	222	Important	["Active Travel"]	["Public Realm"]	["Borough-	
ActiveStreets Play Street programme	223	Important	["Active Travel"]	["Public Realm"]	["Borough-	
North Paddington Community Capital Grant	224	Important	["Property / Public	["Cultural and social	["Westbou	

Programme / Strategic project	Project description	Delivery Organisation	Estimated WCC cost	Start Yr
London Paddington Station	Improvements to the station including: Replacement of the	["Network Rail "]		
London Victoria station	Re-development of London Victoria station	["Network Rail","WCC"]		
Charing Cross station	Re-location of parts of station operation to allow creation of	["Network Rail","WCC"]		
Grosvenor Sidings	Contribution towards re-development of existing site and re-	["Network		
Expansion of primary care capacity within Regent	Extension/reconfiguration and adaptation of primary care	["NWL ICB"]		2024
Development of Integrated Hub at South	Extension/reconfiguration and adaptation of primary care	["NWL ICB"]	0	2024
Supporting Mental Health	Reconfiguration/adaptation to provide appropriate space for	["TBC"]	0	2024
A &E/Acute Hospital	Investment to support increased capacity for A + E and acute	["Imperial College	0	2024
Intermediate Care	Investment to support increased intermediate care for	["Imperial College	0	2024
St Marys Hospital (Medium term works)	Upgrade of electrical supply capacity to meet site electrical	["Imperial College	0	2024
St Marys Hospital (Long term redevelopment)	Redevelopment of hospital site as set out in Site Allocation	["Imperial College	0	
Cavendish Health Centre and Marylebone Health	Relocation of both practices to Moxon Street. Moxon St has	["NWL ICB"]	0	2028
Potential reconfiguration of services for delivery	Potential reconfiguration of services for delivery of health and	["Imperial College	0	2024
Wellington Health Centre and Little Venice	Relocation of the Wellington Health Centre into new premises	["NWL ICB"]	0	2024
Woodfield Road	Continuation of health services and creation of staff for health	["Central London	0	2024
Lisson Grove Programme	Creation of flexible health and wellbeing hub to compliment	["Central London	0	2025
Culture Fund	Extend the WCC Culture Fund to deliver important social	["WCC"]	4500000	2026
Communal heating systems (replacement of gas-	This project involves taking advantage of end of life renewals	["Housing Department"]	325000000	2025
WCC housing insulation	To improve the energy efficiency of our Social Homes we	["Housing Department"]	70000000	2022
Communal heating systems (new)	6500 WCC Social rent homes are currently heating by	["Housing Department"]	100000000	2025
WCC housing PV solar panel installation	PV solar panel installation	["Housing Department"]	40000000	2022
Automatic Public Conveniences and Urinals	The project would have several elements to it, Replacing 4		0	
Ceremonial Streetscape 1	Delivery of a public realm project to improve security and		0	
Cycle Parking Hangers			0	
Existing Projects for the CCTV	To improve road safety for all road-users, but especially		0	
Gas mains replacement works Trafalgar Square	Gas mains replacement works Trafalgar Square and Charing	["Cadent Gas"]	0	
Greening Improvements to Hall Place	Greening and landscape improvements to Hall Place.	["WCC"]	4450227	2019
Highways Buildouts For Trees	Rolling programme of work to identify locations for additional	["WCC, Public Realm &	4250000	2020
Lisson Grove Programme	Improvements to the public realm including external		24013000	2023
Pedestrian Security Measures Programme	Measures are introduced in areas of high footfall to protect		3225600	
Wesminster Ceremonial Streetscape Phase 2	Delivery of a public realm project to improve security and			

Cycle Hangar Rollout	Rollout of increased cycle hangar storage across the borough	["Highways"]		
Street Improvement Programme	Expanding the roll-out of street improvements (including new	["Highways"]		
Corporate Property Re:Fit	Energy efficiency measures being installed across the council's	["Corporate Property"]		
PDHU Decarbonisation	Decarbonisation of the Pimlico District Heat Undertaking.	["Housing Department"]		
South Westminster Area Network	Potential project – Installation of a heat network in the South	["TBC - Development"]		
Lisson Grove Programme	Early Years and Adult Education provision	["TBC"]	5457000	2023
Neighbourhood police bases	Neighbourhood policing bases, including floorspace provided	["Metropolitan Police		
Policing infrastructure to support new officers,	Infrastructure to support additional police officers where	["Metropolitan Police		
Household Waste Recycling Centre (HWRC) and	An HWRC is a facility where residents can drop off bulky and	["WCC"]		
Public Convenience Refresh ad Renovations	Renovation and upgrade of facilities			2023
40 Eastbourne Terrace	S106 developer scheme that is being fully funded by the	["WCC,Property	800000	2023
5 Climate Safe Streets Asks - London Cycle	The London Cycling Campaign in 2022 lobbied London	["WCC"]	100000	2023
Abell and Cleland Public Realm	S106 developer-funded scheme to improve the Public Realm	["WCC"]	1000000	
Accessibility Audit and Scheme (mobility surveys)	Accessibility audits of the public realm and areas for potential	["WCC"]	50000	2023
Arundel Court	Scheme finishing this year	["WCC"]	2600	2023
Maida Hill Market Place - Harrow Road Place Plan	A strategy for the market square and its environments is being			2020
Harrow Road Canal Side - Harrow Road Place Plan	Following on from a successful meanwhile intervention			2020
Livable Neighbourhoods Strategy - Harrow Road	Development and delivery of projects focusing on increased			2020
Paddington Public Realm Strategy - Paddington	Paddington Public Realm Strategy sets out an urban		12669000	2020
Victoria Place Plan	A series of projects in and around the Victoria Opportunity			2020
Bayswater Rd Junction Improvements	This scheme will increase the number of formal pedestrian	["WCC"]	1200000	2024
Berkeley Square South Public Ream Scheme	A public realm scheme to increase pedestrian footways and	["WCC"]	0	2020
Bond Street Station Western Ticket Hall - Schedule	Medium sized Highways and Public Realm developer scheme	["WCC"]	1200000	2024
Bus Stop Accesibility and Reliabilty Programme	Bus Stop Accessibility and Reliability Programme. Review bus	["WCC"]	600	2024
CCTV Enforcement School Street Programme	The leader has prioritised our emphasis on CCTV enforcement	["WCC"]	25000000	
Central London Cycle Grid in Westminster	Improvements and enhancement of cycling infrastructure	["WCC"]	25000000	
Connaught Village Green	Public realm improvements to the western end of Connaught	["WCC"]	25000000	2021
Covent Garden Hostile Vehicle Mitigation HVM	A scheme to implement protective security measures to	["WCC"]	1500000	
Cycle Loan Restart	The previous City Council Cycle Loan Scheme ceased in	["WCC"]	65000	2023
Secure Cycle Parking (Hangars)	Our roll-out programme aims to install cycle hangars in	["WCC"]	175000	
Cycling Schemes Programme	Westminster deliver a programme of schemes which improve	["WCC"]	50000	
Deep Drainage Works	City Highways continues to tackle the on-going challenges	["WCC"]	800000	2021
Dockless Mobility Infrastructure	Funding made available from previous administration, current	["WCC"]	550000	

Drainage Inventory Surveys	City Highways continues to tackle the on-going challenges	["WCC"]	1356000	2021
Dryden Street (Grain House) Public Realm	Public realm improvements	["WCC"]		
Eccleston Street	Developer (Grosvenor Estate) funded scheme. Proposal is to	["WCC delivering /	667000	
Electric Vehicle Charcing (EV Infrastructure)	Roll-out of electric vehicle (EV) charging points. A programme	["WCC"]	3311000	Ongoing
Elevated Harrow Road Bridge - Battleship Building	The Cathodic Protection (CP) to the Elevated Harrow Rd	["WCC"]	2000000	
Elizabeth St/Buckingham Palace Road	TfL have advised that its linked redevelopment of Victoria	["WCC"]	100000	2023
Elizabeth Street	Proposal is to build on the existing temporary Alfresco			
Parking Service - Traffic Enforcement Cameras	To improve road safety for all road-users, but especially	["WCC"]	400000	
Flood Risk Reduction Initiatives	Funded needed for 2 elements - CCTV/maintenance, and	["WCC"]	1200000	2024
Flooding - Reducing impact of Surface Water	Flooding - Reducing impact of Surface Water flooding. After	["WCC"]	1200000	2024
Folding Bike Hire Stations	Implementation of folding bike hire 'lockers'/stations at 6	["WCC"]	350000	2024
Freight & Servicing Action Plan	A series of seven trial/ demontrator Freight and Servicing	["WCC"]	150000	2022
General Developer Schemes	Public Realm improvement schemes linked to developments /	["Contractors"]	0	
Golden Jubilee Footbridge Improvements	The twin Golden Jubilee Footbridges over the River Thames	["WCC"]	2015000	
Hanover Square Public Realm	A major public realm scheme to enhance the square and	["TBC"]	6884000	2018
Highways Innovation	Rolling scheme. To support smart cities and emerging carbon	["WCC"]	1000000	2024
Highways Materials / kit storage space	Seeking appropriate highways material storage space/facility	["WCC"]	0	
Lambeth Bridge North Healthy Streets Scheme	A TfL scheme that will improve safety on the bridge at the	["Transport for London"]		
Highways reactive and routine maintenance	Annual reactive and routine maintenance of highway assets	["WCC"]	3500000	2024
Hyde Park Ward Pedestrian Improvements	The aim of the Hyde Park Ward Pedestrian Improvement	["WCC"]	484000	2019
Improving Pedestrian Accesibility	Accessibility scheme is to promote the free and safe	["WCC"]	600	2023
Isolated Pitches Electrics	The project will assimilate the Independent Market Trader	["WCC"]	500000	2019
Kilburn Lane Traffic Management	Proposed one-way working on Kilburn Lane following a	["WCC"]	300000	2023
Knightsbridge Green	High profile public realm scheme located in Knightsbridge that	["WCC"]	850000	2022
LEGIBLE LONDON Wayfinding Signage	WCC has c500 Legible London signs to maintain, adapt and	["WCC"]	550000	2017
Lighting LED lantern and CMS rollout	Supporting the City Council's vision by replacing old lights with	["WCC"]	6442248	2019
Lighting PPM (Planned Preventative Maintenance)	An annual programme of planned preventative maintenance	["WCC"]	4662000	2023
Lighting-Gas Valve Safety Connec	Westminster City Council are the custodians of an historic	["WCC"]	0	
Lisson Green Footbridge Refurbishment	Lisson Green Footbridge provides an important pedestrian link	["WCC"]	1200000	
London Cycle Hire – TfL	Implementation of additional TfL Cycle Hire (Santander)	["TfL"]	300000	2023
London Lorry Control Scheme - Signs audit and	The City Council Freight, Servicing and Deliveries Strategy was	["WCC"]	90000	2024
London School of Economics (LSE) St Clement's	Medium sized public realm scheme funded by LSE, including	["WCC"]	700000	2022
Low Carbon Streets	The embedded carbon in material (asphalt and concrete) and	["WCC"]	800000	2021

Market Trader Electrics	Decommission the life served Market Trader Electrical Supply	["WCC"]	0	
Millbank River Wall Fender Replacement	Project to ensure that broken timber fenders along the	["WCC"]	200000	
Minor Safety	Road Safety Schemes in line with Vision Zero	["WCC"]	1400	2024
Park Lane walking and cycling changes	Series of improvements to the Park Lane scheme, including	["Transport for London"]		
Harrow Road / Edgware Road Healthy Streets	Series of improvements to reduce road danger at the junction	["Transport for London"]		
Neat Streets 2 - linked to 51 Transport Scheme	Minor works and small junction improvement schemes to	["WCC"]		
North Audley Street Highways and Public Realm	Medium sized Highways and Public Realm developer scheme	["WCC"]	1247000	2024
Opera Quarter	Large scale public realm scheme funded by Shaftesbury,	["WCC"]	750000	2022
Other Public Realm Schemes	Schemes to provide enhanced public realm infrastructure	["WCC / External	0	
Parks and Cemeteries Tree Planting	This project aims to provide funding for tree planting in	["WCC"]	478000	
Piccadilly Underpass - Replacement of Ventilation	Replacement of the age expired ventilation fans in the	["WCC"]	8800000	2018
Piccadily Underpass (Phase 1 Advace works)	Work to replace the fans in Piccadilly Undeprass is split into	["WCC"]	4569000	
Planned Preventive Maintenance (Bridges &	Capital projects across various assets	["WCC"]	2065000	
Planters	Funding for planters, to be located outside high density areas	["WCC"]	70000	
Princes Street Public Realm	A public realm scheme to improve the pedestrian	["WCC"]	2600000	2023
Protective Measures: public realm as security	Delivery of a public realm project to improve security and	["WCC"]	10000000	2020
Queensway Streetscape Improvements Phase	S106 funded Public Realm improvements, that include the	["WCC"]	3000000	2024
Regent Street (Permanent Scheme)	Regent Street has a temporary scheme in place currently, the	["WCC"]	0	
Rupert and Beak Street Public Realm (Rupert	A public realm scheme to improve the street including	["WCC"]	1180000	2020
Sackville Street & Vigo Street Public Realm	Public realm improvements and traffic management	["WCC"]	1850000	2021
School Streets & School Travel Plan	As part of a Transport for London initiative, we are working	["WCC"]	1500000	
Shepherd Market Public Realm	Highways public realm improvement to Shepherd Market and	["WCC"]	2900000	2021
South Molton Street	Developer (Grosvenor Estate) funded scheme. Proposal to	["WCC"]	350000	2023
St John's Wood High Street Public Realm	Improvements to the High Street to create an enhanced	["WCC"]	1850000	2022
St Martin's Lane	Build on the recent success of the alfresco scheme in the area	["WCC"]	4700000	
Strand Aldwych	Removal of the Aldwych gyratory, creation of 2-way traffic on		28000000	2021
Strand Underpass Ventilation	The current tunnel ventilation system is not fit for purpose as	["WCC"]	500000	2023
Street Highways Planned Preventative	Annual planned preventative maintenance of highway assets	["WCC"]	16000000	2024
Street Lighting & Signs Maintenance	Annual reactive and routine maintenance of illuminated	["WCC"]	1338300	
Street Trees – New Planting	The ongoing programme of street planting and management	["WCC"]	54000	
Traffic Signals Modernisation & Pedestrianisation	Installing Pedestrian Countdown at Traffic Signals (PCaTS)	["WCC"]	100000	
Transport scheme programme (Highways	The council implement a number of schemes in response to	["WCC"]	6500000	
Warwick Way Town Centre Highways Scheme	Proposed to make Warwick Way (between Belgrave Road and	["WCC"]	1900000	

Waterloo Bridge Streetscape	In 2017, two separate terrorist attacks on Westminster Bridge	["WCC"]	8000000	2022
Wellington Hotel	A major public realm and highways scheme to accommodate	["WCC"]		2023
Wesbourne Terrace Pedestrian Subway Infill	We have completed as much as possible, there is still a	["WCC","UKPN"]	0	
Raising of River Thames Flood Defences	Due to rising sea levels, the flood defences along the river	["WCC"]	0	
Strategic Asset Management and Monitoring	Strategic Asset Management and Monitoring. Use of Asset	["WCC","Contracted	800000	2024
Sustainable Drainage Systems (SuDS)	We are developing a programme to deliver SuDS to reduce	["WCC "]	2000000	2023
Dockless e-bike parking bays [linked to line 261	The City Council is working with three dockless bike operators	["WCC","Dockless bike	550000	2023
Cargo-bike rental	We launched a public rental cargo bike trial in March 2023,	["WCC","Beryl"]	65000	2023
Micro-logistics hub	In partnership with Cross River Partnership and Delivery	["WCC","Delivery	14000	2023
Future proofing / multi-function lamp columns	Potential scheme to install larger base lamp columns to	["WCC"]	165000	2023
Cycle Parking (Stands)	Sheffield Stands - annual roll-out of on-street free/accessible	["WCC"]	225000	
Ebury Bridge pharmacy re-provision	Re-provision of a pharmacy as part of Ebury Bridge	["WCC"]	390000	2024
Ebury Bridge community rooms	Provision of community rooms as part of Ebury Bridge	["WCC"]	1557000	2021
Ebury Bridge workspace provision	Provision of workspaces with café as part of Ebury Bridge	["WCC"]	1581000	2024
Ebury Bridge fitness/recreati onal facility	Provision of a fitness/Recreational facility as part of Ebury	["WCC"]	1347000	2024
Church Street Site A Market Infrastructure	Market office, secure car parking, storage and associated	["WCC"]	1675000	2022
Church Street Site A Community Infrastructure	New community infrastructure including the library, garden	["WCC"]	2047000	2022
Church Street Site A External Play Improvements	Outdoor play equipment	["WCC"]	141000	2022
Church Street Site B Market Infrastructure	Secure market storage, van parking and associated	["WCC"]	12900000	2026
Church Street Site B External Play	Outdoor seating and play equipment	["WCC"]	80000	2026
Church Street Site C Enterprise Space	New flexible enterprise space to support the community and	["WCC"]		2032
Lisson Grove Programme	Delivery of a Health and Wellbeing Hub providing healthcare	["WCC"]	24700000	2023
Health and Wellbeing Projects	To promote access to sports and physical activity	["WCC "]	4246000	2019
Sports & Leisure- Sayers Croft	Sayers Croft include investment to the accommodation	["WCC"]	170000	2019
Nova Library	This is a potential project for a new library at Nova as part of	["WCC"]	55000000	2020
Marylebone Library	Involves the construction of a new library in underutilised	["WCC"]	6229000	2019
Beachcroft Care Home	Redevelopment of a redundant pupil referral unit in Maida	["WCC"]	750000	2019
Church Street Good Growth – Triangle Project	The scheme will deliver flexible space for enterprise, arts and	["WCC"]	2100000	2019
Warwick Community Hall	Redevelopment of Warwick Community Hall to re-provided	["WCC"]	2400000	2020
Places of Work Programme	Programme to create two new enterprise spaces and improve	["WCC"]	150000	2020
Sports & Leisure- New Centres	New facilities offering good quality equipment, helps to keep	["Corporate Property"]	500000	2021
Seymour Leisure Centre Refurbishment	Refurbishment and reconfiguration of the existing	["WCC"]	18770000	2023
Calisthenics Outdoor Gyms	The implementation of calisthenics gyms would seek to	["WCC","The Great	120000	2024

Smart Activator Screens	Installation of digital smart screens in our parks and outdoor	["WCC","The Great	50000	2019
Community Pitches	The refurbishment and infrastructure of all community	["WCC"]	120000	
Basketball Courts and Artwork	One of the project goals is to encourage the community to	["WCC"]	51000	2024
Lisson Grove Programme	Provision of recreational facilities and enhanced open space	["WCC"]	2325000	2023
Church Street Green Spine	Providing access to green infrastructure and it creates a green	["WCC"]	7230000	2019
Open Spaces Greener Places	This programme supports the council's policy document "A	["WCC"]	1210000	2019
Greening Improvements to Hall Place	Greening and landscape improvements to Hall Place.	["WCC"]	4450227	2019
Play Area Improvement Programme	Programme to deliver the recommendations and action plan	["WCC"]	8500000	2024
Forest schools in parks and open spaces	To develop a number of forest schools infrastructure in our	["WCC"]	500000	2024
Paddington Street Gardens - replacement	Refurbishment of the current play ground in Paddington	["WCC"]	365000	2024
Smart Parks signage programme	Parks signage is consider to be old fashioned no longer	["WCC"]	500000	2024
Cemetery Improvements Programme	Ongoing programme for site improvements and to increase	["WCC"]	4300000	2024
Fountains Improvement Programme	Ongoing programme for improvements to fountains in our	["WCC"]	650000	2024
Greening and Biodiversity Parks and Open Spaces	Ongoing programme to improve habitat and biodiversity in	["WCC"]	4300000	2024
Communities Parks and Open Spaces	Ongoing programme to involve our communities in the co-	["WCC"]	3000000	2024
Paddington Rereation Ground improvements	Improvements and new facilities in Paddington Recreation	["WCC"]	765000	2024
Leisure Centre infrastructure Improvement	Day to day maintenance is covered by the Leisure Contractor,	["WCC"]	7000000	
Leisure 2026 ready improvements	The current Leisure contract expires in 2026, and options are	["WCC"]	3250000	
New Leisure Centre - redevelopments	Chelsea Barracks is a S106 leisure infrastructure delivery	["WCC"]	5450000	
Ecological / Environmental sustainability Leisure	WCC doesn't have any Grass pitches, and all of the MUGA's,	["WCC"]	1620000	
Decarbonisation / Water saving / EV infrastructure	Investment into the continued improvement of the	["WCC"]	3500000	
Built Facilities Strategy, Playing Pitch Strategy,	The last BFS, PPS & PS, which informs the strategic plan for	["WCC"]	50000	
Special School and Short Breaks service at Pimlico	Conversion of Westminster Cathedral School	["WCC"]	2000000	
New special school provision	New special school by re-purposing existing school sites	["WCC"]	10000000	
Re-purpoosing primary school portfolio	Projects to re-purpose primary schools with surplus places to	["WCC"]	10000000	2025
Paddington Fire Station	Utilities upgrade, replacing all gas for electric, via installation	["LFB"]		2023
Soho Fire Station	Utilities upgrade, replacing all gas for electric, via installation	["LFB"]		2023
Westminster Bridge Gatic cover replacement,	Renew failed covers within the carriageway	["Cadent Gas "]		2023
London Medium Pressure Scheme	Replace large Medium Pressure mains with new PE mains at	["Cadent Gas "]		2023
RIsk Driven Gas Main Replacement Projects	Replace the highest risk gas mains in Westminster.	["Cadent Gas "]		2023
Complex Gas Main Replacement Projects	Replace gas mains with high complexity in Westminster.	["Cadent Gas"]		2023
Risk Driven Gas Riser Replacment Projects in	The majority of the gas network within the Lisson Grove	["Cadent Gas "]		2023
Step-free Access Programme - Circle & District	Potential development of land above and around the Circle	["Transport for London"]		

Victoria Coach Station	Major renewal of London's main coach station	["Transport for London"]		
Berwick Street Market - Create Saturday flower	Encourage the start up of a flowermarket by providing pitches	["WCC","Local		
Children's Playground in Golden Square to support	Provide a well designed and safe childrens play ground in one	["WCC"]		
Improved recycling facilities across Soho	The City Council should compare it patchy provision of shabby	["WCC"]		
Walk in centre at Soho Hospital for Women to re-	The City Council should negotiatewith the NHS to reporen the	["WCC and NHS"]		
Warwick Way/Tachbrook Street retail cluster	Pavement quality improvement and expansion, removing	["WCC"]		2024
Pimlico Gardens Improvements	Improvements of facilities to enable Pimlico Gardens to better	["WCC"]		
Pimlico Piazzas	Expand and improve the public space at a series of junctions -	["WCC"]	120000	
Bishop's Bridge improvements (Active Travel)	To improve conditions for pedestrians and cyclists on Bishop's	["WCC", "The Paddington	0	2024
Bathurst Street	To improve the public realm and add green infrastructure in	["HyPER"]	0	
Praed Street (Townscape Project and other	To improve the the appearance and pedestrian safety and	["PaddingtonNow BID"]	0	
Paddington station to Hyde Park Estate route	To improve the walking routes from Paddington Station down	["WCC"]	0	
Knightsbridge CIL projects	CIL ambitions set out by Knightsbridge neighbourhood forum		0	
Improvements to All Soul's primary school	Improvements to All School's primary school playground and	["The Schoo","TBD"]		
Improvements to Fitzrovia Community Centre	Improvements to Fitzrovia Community Centre facilities	["Fitzrovia Community		
Improvements to Holcroft Court	Improvements to Holcroft Court (WCC housing estate).	["Various"]		
New protected east/west crossing across Ledbury	New protected east/west crossing across Ledbury Road just			
Fiveways junction rework	FIVEWAYS - Rework of significant five-way intersection at		25000	
New protected (raised) crossing across Talbot	New protected (raised) crossing across Talbot Road near			
New protected crossing across Westbourne Park	New protected crossing across Westbourne Park Road east of			
Needham Road improvements	There are currently a very wide treeless street with			
Chepstow Road footway improvements	Suggested improvements to the footway pavements at the			
St. Stephen's Gardens - Reconfiguration of pergola	A. New trees throughout various locations, including along		7000	
Shrewsbury Gardens Drinking fountain	Shrewsbury Gardens Drinking fountain - would eliminate the			
Community Hubs	New approach and delivery model to develop the city-wide	["WCC"]	10000000	
ActiveStreets Street Play programme	Projects to deliver the Play Street policy where improvements	["WCC"]	1200000	
ActiveStreets Play Street programme	Projects to deliver the Street Play policy where improvements	["WCC"]	1200000	
North Paddington Community Capital Grant	Grant programme to fund capital projects to improve non-	["WCC"]	4500000	

Programme / Strategic project	End Yr	Timescale Key	Funding source	Fully Funded?	Identified Funding	WCC Funding Gap
London Paddington Station		Medium	["TBD"]	No		
London Victoria station		Long	["TBD"]	No	170000000	
Charing Cross station		Medium	["TBD"]	No		
Grosvenor Sidings		Long	["TBD"]	No		
Expansion of primary care capacity within Regent	2027	S-M	["TBD"]	No		3000000
Development of Integrated Hub at South	2025	Short	["TBD"]	No		750000
Supporting Mental Health	2026	Short	["TBD","Trust Capital"]	No		
A &E/Acute Hospital	2027	Short	["TBD","Trust Capital"]	No		
Intermediate Care	2026	Short	["TBD","Trust Capital"]	No		
St Marys Hospital (Medium term works)	2032	Medium	["TBD","Trust Capital"]	No		
St Marys Hospital (Long term redevelopment)		Long	["New Hospital	No		
Cavendish Health Centre and Marylebone Health	2029	Short	["TBD"]	No		290700
Potential reconfiguration of services for delivery	2027	Short	["TBD","Trust Capital"]	No		1000000
Wellington Health Centre and Little Venice	2026	Short	["TBD"]	No		2900000
Woodfield Road	2032	Medium	["TBD"]	No		350000
Lisson Grove Programme	2032	Medium	["TBD"]	No		750000
Culture Fund	2031	Medium	["TBD"]	No		4500000
Communal heating systems (replacement of gas-	2030-	Long	["Mixed"]	No		325000000
WCC housing insulation	2040	Long	["HRA,SHDF"]	No	15000000	55000000
Communal heating systems (new)	2040	Long	["HRA,CIL"]	No	Boiler replacement	80000000
WCC housing PV solar panel installation	2030	Long	["HRA,CIL"]	No	12000000	28000000
Automatic Public Conveniences and Urinals				No		1800000
Ceremonial Streetscape 1						
Cycle Parking Hangers				No		145000
Existing Projects for the CCTV				No		400000
Gas mains replacement works Trafalgar Square			["External"]			
Greening Improvements to Hall Place	2023	Short	["TBD"]	No		4450227
Highways Buildouts For Trees	TBC	Short	["Capital Programme"]	No	2500000	1750000
Lisson Grove Programme	2029	S-M	["WCC","Capital	No		16676000
Pedestrian Security Measures Programme				No		18010000
Wesminster Ceremonial Streetscape Phase 2						

Cycle Hangar Rollout						
Street Improvement Programme						
Corporate Property Re:Fit						
PDHU Decarbonisation						
South Westminster Area Network						
Lisson Grove Programme	2026	Short	["TBD"]	No	Some	2947000
Neighbourhood police bases		S-M	["TBD"]			
Policing infrastructure to support new officers,		S-M-L	["TBD"]			
Household Waste Recycling Centre (HWRC) and		Medium	["TBD","Capital			
Public Convenience Refresh ad Renovations	2025	Short	["TBD","Capital		6500000	
40 Eastbourne Terrace	2025	Short	["External"]	Yes	All externally funded	
5 Climate Safe Streets Asks - London Cycle	2025	Short	["Capital Programme"]	No	Assumed	
Abell and Cleland Public Realm		TBC	["External"]	No	Identified / assumed	
Accessibility Audit and Scheme (mobility surveys)	2028	Medium	["Capital Programme"]	No	Assumed	
Arundel Court	2024	Short	["S106"]	No	Identified	
Maida Hill Market Place - Harrow Road Place Plan	2023	Short		No		
Harrow Road Canal Side - Harrow Road Place Plan	2023	Short		No		
Livable Neighbourhoods Strategy - Harrow Road	2025	Medium				
Paddington Public Realm Strategy - Paddington	2025	Medium	["Capital	No	2669000	10000000
Victoria Place Plan	2040	Long				
Bayswater Rd Junction Improvements	2025	Short	["S106"]	Yes	S106	
Berkeley Square South Public Ream Scheme	2024	Short	["WCC"]	Yes	All externally funded	
Bond Street Station Western Ticket Hall - Schedule	2024	Short	["TfL"]	Yes	Identified	
Bus Stop Accesibility and Reliabilty Programme	2025	Short	["External"]	Yes	Identified	
CCTV Enforcement School Street Programme		Short	["Capital Programme"]	No	1450000	1750000
Central London Cycle Grid in Westminster		Long	["TfL","Capital	No	Internal capital, TfL	10000000
Connaught Village Green	2024	Short	["Mixed"]	Yes	Westminster funding	
Covent Garden Hostile Vehicle Mitigation HVM		Medium	["Capital Programme"]	No		1500000
Cycle Loan Restart	25/26+	Medium	["Capital Programme"]	No		95000
Secure Cycle Parking (Hangars)		Long	["TfL","Capital	No	Internal capital, TfL	145000
Cycling Schemes Programme						50000
Deep Drainage Works	2023	Short	["WCC"]	No		800000
Dockless Mobility Infrastructure		Short	["External/CPSR"]	No	operator(s)	100000

Drainage Inventory Surveys	2023	Short	["WCC"]	No		1356000
Dryden Street (Grain House) Public Realm		Short	["External"]	No	developer funded	
Eccleston Street	2025	Short	["Grosvenor Estate"]	No	developer funded	
Electric Vehicle Charcing (EV Infrastructure)		Short	["Largely external	No	2495000	816000
Elevated Harrow Road Bridge - Battleship Building		Medium	["Capital Programme"]	No		2000000
Elizabeth St/Buckingham Palace Road	25/26+	Short	["Capital Programme"]	No	Assumed	675000
Elizabeth Street	2024	Short	["Capital Programme"]	Yes	Stakeholder	
Parking Service - Traffic Enforcement Cameras		Short	["Capital Programme"]	No	Capital	400000
Flood Risk Reduction Initiatives	2025 but	Short	["Wcc"]	No		1200000
Flooding - Reducing impact of Surface Water	2025 but	Short	["wcc"]	No		1200000
Folding Bike Hire Stations	2024	Short	["Capital Programme"]	No		350000
Freight & Servicing Action Plan	2025	Short	["Capital Programme"]	No		150000
General Developer Schemes		Short	["Capital Programme"]	Yes	All externally funded	
Golden Jubilee Footbridge Improvements		Short	["Capital Programme"]	No		300000
Hanover Square Public Realm	2023	Short	["WCC"]	No	CRL/S106/CiL/TfL	12400000
Highways Innovation	2025 but	Short	["wcc"]	No		1000000
Highways Materials / kit storage space		Short	["TBD"]	No		
Lambeth Bridge North Healthy Streets Scheme				No		
Highways reactive and routine maintenance	2025 but	Short	["WCC"]	No		3500000
Hyde Park Ward Pedestrian Improvements	2020	Short	["WCC"]	Yes	Mix of funding, all	
Improving Pedestrian Accesibility	2024	Short	["Capital Programme"]	Yes	Identified	
Isolated Pitches Electrics	2024	Short	["Capital Programme"]	No	capital	
Kilburn Lane Traffic Management	2024	Short	["Capital Programme"]	No		300000
Knightsbridge Green	2025	Short	["Capital Programme"]	No	All externally funded	
LEGIBLE LONDON Wayfinding Signage	2028	Long	["WCC"]	No		550000
Lighting LED lantern and CMS rollout	2024	Short	["WCC"]	No	capital	6442248
Lighting PPM (Planned Preventative Maintenance)	2023	Short	["WCC"]	Yes	capital	
Lighting-Gas Valve Safety Connec		Short	["TBD"]	Yes	tbc	
Lisson Green Footbridge Refurbishment		Short	["Capital Programme"]	No		600000
London Cycle Hire – TfL	2025	Short	["WCC Public Health	Yes		300000
London Lorry Control Scheme - Signs audit and		Short	["Capital Programme"]	No		90000
London School of Economics (LSE) St Clement's	2024	Short	["External"]	No	All externally funded	
Low Carbon Streets	2023	Short	["WCC"]	No		800000

Market Trader Electrics		Short	["TBD"]	No		
Millbank River Wall Fender Replacement		Short	["Capital Programme"]	No		200000
Minor Safety	2025	Short	["Capital Programme"]	Yes	Identified	1400
Park Lane walking and cycling changes			["Capital Programme"]	No		
Harrow Road / Edgware Road Healthy Streets			["Capital Programme"]	No		
Neat Streets 2 - linked to 51 Transport Scheme			["Capital Programme"]	No		250000
North Audley Street Highways and Public Realm	2025	Short	["Capital Programme"]	No	All externally funded	
Opera Quarter	2025	Short	["External"]	No	All externally funded	
Other Public Realm Schemes		Short/Medium	["External/mixed"]			
Parks and Cemeteries Tree Planting		Long	["Capital Programme"]	No	Fully funded for	478000
Piccadilly Underpass - Replacement of Ventilation	2024	Short	["WCC"]	No	0	8800000
Piccadily Underpass (Phase 1 Advace works)		Short	["WCC"]	No	0	4569000
Planned Preventive Maintenance (Bridges &		Long	["Capital Programme"]	No	capital and external	1250000
Planters		Short	["Capital Programme"]	No	Fully funded until	70000
Princes Street Public Realm	2025	Short	["WCC"]	No	Developer Funded	
Protective Measures: public realm as security	2025 and	Short	["WCC Capital in the	No	Capital Programme	10000000
Queensway Streetscape Improvements Phase	2025	Short	["S106"]	No	S106 / Capital	1000000
Regent Street (Permanent Scheme)		Medium	["WCC / External"]	No	Capital / Stakeholder	3000000
Rupert and Beak Street Public Realm (Rupert	2020	Short	["WCC"]	No	S106	
Sackville Street & Vigo Street Public Realm	2025	Short	["Capital	No	£1.1M WCC Capital,	1100000
School Streets & School Travel Plan		Short	["Capital Programme"]	No	£1.5m	50000
Shepherd Market Public Realm	2025	Short	["Capital	No	£1.1m funded by	1100000
South Molton Street	2025	Short	["Grosvenor Estate"]	Yes	350000	
St John's Wood High Street Public Realm	2024	Short	["Neighbourhood CIL",	Yes	Mix of funding, all	1850000
St Martin's Lane		Short	["WCC	Yes	Assumed £2m from	2700000
Strand Aldwych	2023	Short	["WCC"]	No		15710000
Strand Underpass Ventilation	2025	Short	["Capital Programme"]	No		500000
Street Highways Planned Preventative	2025	Short	["WCC"]	No		16000000
Street Lighting & Signs Maintenance		Long	["WCC"]	No	Revenue	1338300
Street Trees – New Planting		Long	["Capital Programme"]	No	Fully funded for	54000
Traffic Signals Modernisation & Pedestrianisation		Short	["WCC Captial"]	No	Possible further	100000
Transport scheme programme (Highways		Short	["External Funding"]	No		2000000
Warwick Way Town Centre Highways Scheme		Short	["Capital Programme"]	No	Identified	1900000

Waterloo Bridge Streetscape	2025	Short	["Capital Programme"]	No		8000000
Wellington Hotel	2025	Short	["External"]	No		
Wesbourne Terrace Pedestrian Subway Infill		/	["TBD"]	No	No	
Raising of River Thames Flood Defences		Medium	["WCC","Government"	No.		
Strategic Asset Management and Monitoring	2025 and	Short	["Capital Programme"]	Yes		800000
Sustainable Drainage Systems (SuDS)	2030	Long	["Capital Programme"]	No.		2000000
Dockless e-bike parking bays [linked to line 261	2025	Short	["External"]	No	3rd party funded -	
Cargo-bike rental	2025	Short	["Capital	No		65000
Micro-logistics hub	2024	Short	["Capital Programme"]	No		14000
Future proofing / multi-function lamp columns	2025	Short	["DfT"]	No	DfT	
Cycle Parking (Stands)		Short	["TfL","Capital	No		100000
Ebury Bridge pharmacy re-provision	2028	Short	["WCC"]	No		390000
Ebury Bridge community rooms	2023	Short	["CIL"]	No		1557000
Ebury Bridge workspace provision	2028	Short	["WCC"]	No		1581000
Ebury Bridge fitness/recreati onal facility	2028	Short	["CIL"]			1347000
Church Street Site A Market Infrastructure	2026	Short	["TBD"]	No		1675000
Church Street Site A Community Infrastructure	2026	Short	["TBD"]	No		2047000
Church Street Site A External Play Improvements	2026	Short	["TBD"]	No		141000
Church Street Site B Market Infrastructure	2032	Medium	["TBD"]	No		12900000
Church Street Site B External Play	2032	Medium	["TBD"]	No		80000
Church Street Site C Enterprise Space	2035	Short	["WCC","CIL Sought"]	No		
Lisson Grove Programme	2026	Short	["WCC","CIL Sought"]	No		24700000
Health and Wellbeing Projects	2025	Medium		No		4246000
Sports & Leisure- Sayers Croft	2025	Medium	["CIL"]	No		170000
Nova Library	2024	Short	["WCC","S106"]	No		55000000
Marylebone Library	TBC			No		6229000
Beachcroft Care Home	2023	Short	["CIL"]	No		750000
Church Street Good Growth – Triangle Project	2020	Short	["WCC"]	No		2100000
Warwick Community Hall	2022	Short		No		2400000
Places of Work Programme	2021	Short	["WCC"]	No		150000
Sports & Leisure- New Centres	2022	Short		No		500000
Seymour Leisure Centre Refurbishment	2024	Short	["WCC"]	No		18770000
Calisthenics Outdoor Gyms	2025	Short	["CIL","NCIL","S106"]	No		120000

Smart Activator Screens	2023	Short	["WCC","GLA	No		
Community Pitches				No		120000
Basketball Courts and Artwork				No		51000
Lisson Grove Programme	2026	Short	["WCC","CIL"]	No		2325000
Church Street Green Spine	2021	Short	["S106","CIL","TfL"]	No	TfL	3550000
Open Spaces Greener Places	2021	Short	["WCC"]	No		150000
Greening Improvements to Hall Place	2023	Short	["TBD"]	No		4450227
Play Area Improvement Programme	2040	Long		No		8500000
Forest schools in parks and open spaces	2027	Short				500000
Paddington Street Gardens - replacement	2026	Short				365000
Smart Parks signage programme	2027	Short				500000
Cemetery Improvements Programme	2040	Long				4300000
Fountains Improvement Programme	2029	Medium				650000
Greening and Biodiversity Parks and Open Spaces	2040	Long				4300000
Communities Parks and Open Spaces	2040	Long				3000000
Paddington Rereation Ground improvements	2025	Short				765000
Leisure Centre infrastructure Improvement						7000000
Leisure 2026 ready improvements						3250000
New Leisure Centre - redevelopments						5450000
Ecological / Environmental sustainability Leisure						1620000
Decarbonisation / Water saving / EV infrastructure						3500000
Built Facilities Strategy, Playing Pitch Strategy,						50000
Special School and Short Breaks service at Pimlico	2024	Short	["High Needs	No	HN£272K, BN578K,	1000000
New special school provision	2025	Short	["Grants","Planning	No	Combination of	10000000
Re-purpoosing primary school portfolio	2030	Medium	["Grants","Planning	No	Combination of	10000000
Paddington Fire Station	45368	Short	["TBD"]	No	0	390000
Soho Fire Station	45368	Short	["TBD"]	No	0	360000
Westminster Bridge Gatic cover replacement,	2024	Short		No		
London Medium Pressure Scheme	2024	Short		No		
RIsk Driven Gas Main Replacement Projects	2025	Short		No		
Complex Gas Main Replacement Projects	2026	Short		No		
Risk Driven Gas Riser Replacment Projects in	2033	Medium		No		
Step-free Access Programme - Circle & District				No		

Victoria Coach Station						
Berwick Street Market - Create Saturday flower						
Children's Playground in Golden Square to support						
Improved recycling facilities across Soho						
Walk in centre at Soho Hospital for Women to re-						
Warwick Way/Tachbrook Street retail cluster		S-M				
Pimlico Gardens Improvements		Medium				
Pimlico Piazzas		Medium		No	36000	84000
Bishop's Bridge improvements (Active Travel)	2026	Medium	["Paddington Public			
Bathurst Street	Not	Short	["Neighbourhood CIL"]			
Praed Street (Townscape Project and other	Not	Medium	["TBD"]			
Paddington station to Hyde Park Estate route	Not	Medium	["TBD"]			
Knightsbridge CIL projects			["CIL","NCIL"]			
Improvements to All Soul's primary school						
Improvements to Fitzrovia Community Centre			Short	Yes		
Improvements to Holcroft Court						
New protected east/west crossing across Ledbury						
Fiveways junction rework		Medium	["TBD"]	No		25000
New protected (raised) crossing across Talbot		Medium	["TBD"]			
New protected crossing across Westbourne Park		Medium	["TBD"]			
Needham Road improvements		Medium	["TBD"]			
Chepstow Road footway improvements		Medium	["TBD"]			
St. Stephen's Gardens - Reconfiguration of pergola		Medium	["TBD"]	No		7000
Shrewsbury Gardens Drinking fountain		Medium	["TBD"]			
Community Hubs		S-M	["S106"]	Yes		
ActiveStreets Street Play programme		S-M	["TBD", "Capital			1200000
ActiveStreets Play Street programme		S-M	["TBD", "Capital			1200000
North Paddington Community Capital Grant		Short	["Capital Programme"]	Yes		4500000
						911603102